

LCAP Local Indicators & Budget

Board of Education Meeting

June 16, 2026

LAUSD
UNIFIED





Ready for the World

LOS ANGELES UNIFIED SCHOOL DISTRICT

2022-26 Strategic Plan

Today's Update Will Highlight:

- Overview of 2026-27 LCAP and Local Indicators
- Presentation of the 2026-27 Budget

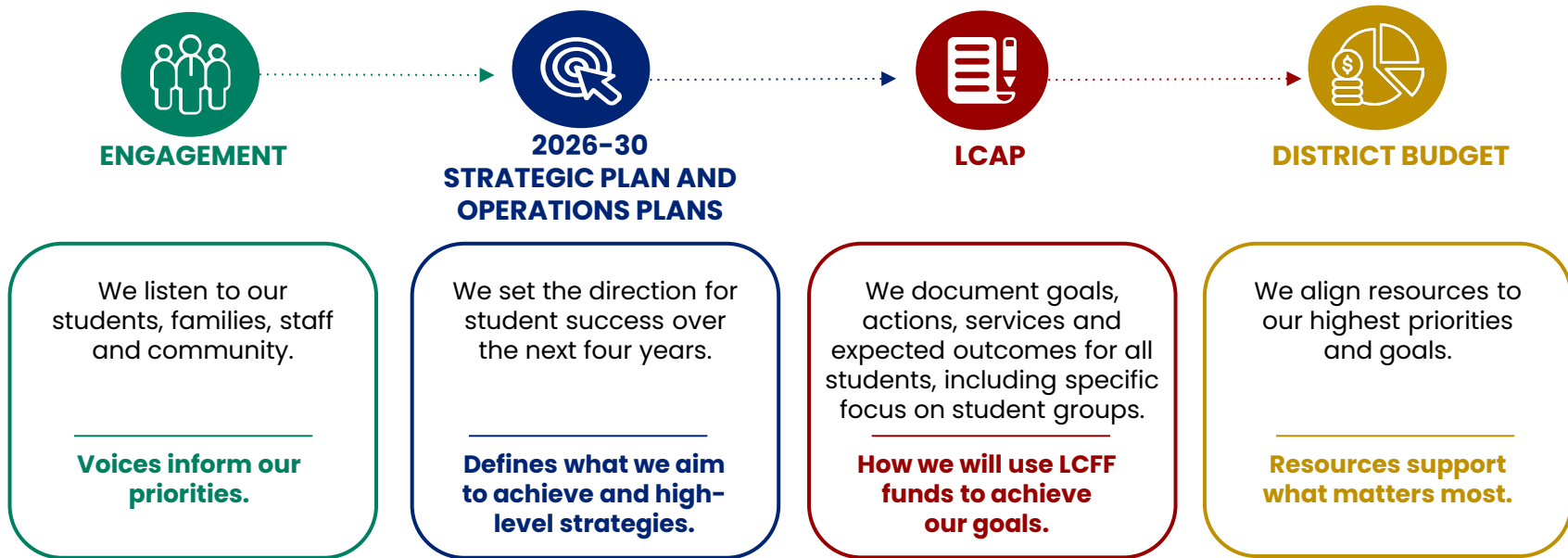
A photograph of a school hallway with students. A young woman in the foreground is smiling and looking back over her shoulder. She has a brown backpack and is holding books. Other students are blurred in the background.

Overview

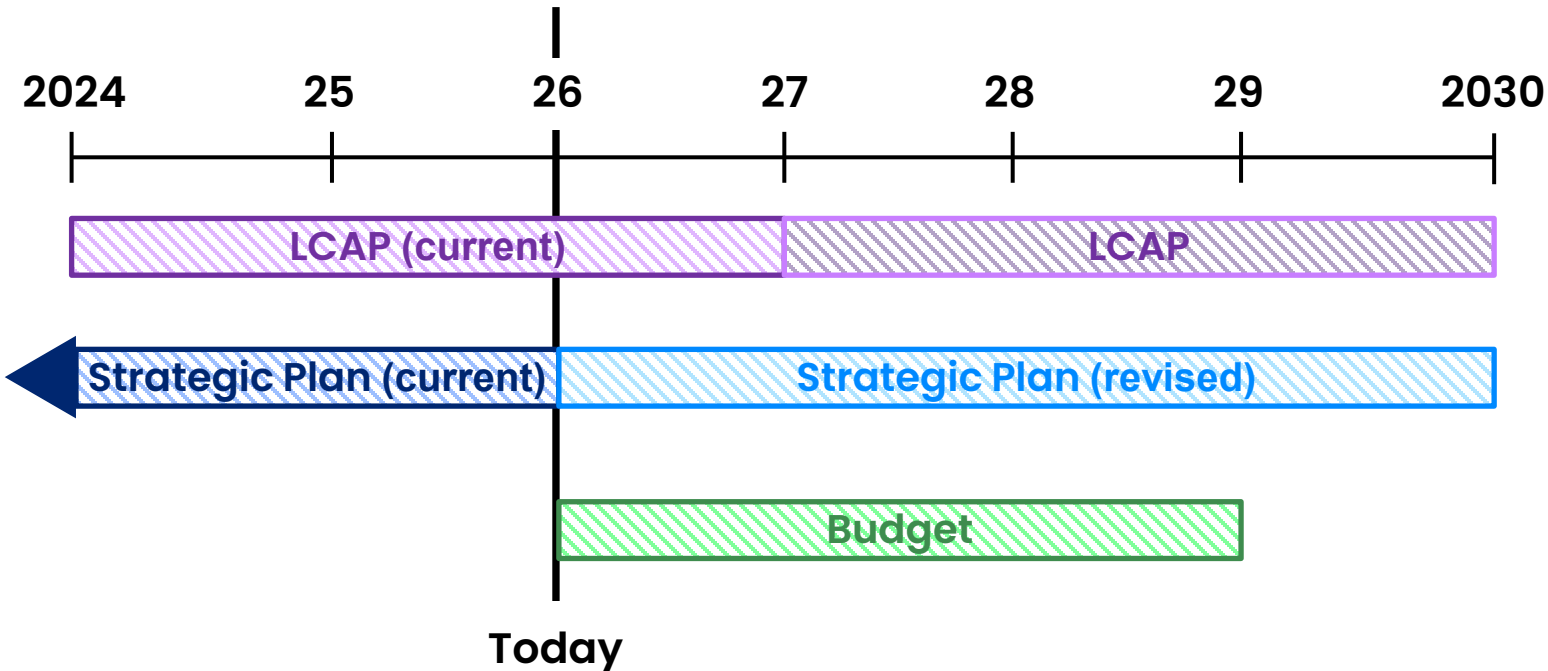
LCAP and Local Indicators

A Connected System for Student Success

Meaningful **engagement** informs our priorities. Our **Strategic Plan** sets the direction. **Operations Plans** and the **LCAP** turn those priorities into action. The **District Budget** invests in what matters most.



Timeline: Strategic Plan / LCAP / Budget



What is the Local Control Accountability Plan (LCAP)?



1

State Mandated

Three-year plan (2024-25 to 2026-27)



2

Updated Annually

Supports student outcomes that address state and local priorities



3

Described in LCAP

Goals, actions, services and expenditures of Local Control Funding Formula funds



4

Focused on Student Success

Particular focus on low income, English Learners and foster youth



5

Partnering with Communities

LCAP development/updates in partnership with communities



Engagement for Development of the LCAP

Parent Advisory Committee

10 meetings

District English Learner Advisory Committee

6 meetings

LCAP Region Ambassador

12 meetings
(3 per Region)



Community & Labor Partners

8 community & 2 labor partner meetings

Monthly Accountability Meetings

7 meetings

District Student Advisory Councils

12 meetings

Districtwide ThoughtExchange:
16,908 participants

Content of 2026 LCAP

LCAP Goals

LCAP is aligned to the **Strategic Plan** Pillars:

1. **Academic Excellence**
2. **Joy and Wellness**
3. **Engagement and Collaboration**
4. **Operational Effectiveness**
5. **Investing in Staff**
6. English Learner Supports
7. BSAP Implementation
8. Equity Multiplier Focus Goal

LCAP Metrics

The LCAP indicates metrics the District is working towards during the three year plan

Metrics include baseline data, year 2 outcome data and the targets for year 3

Actions & Expenditures

LCFF-funded programs and services the District will implement and fund to support progress on LCAP metrics

LCAP Example



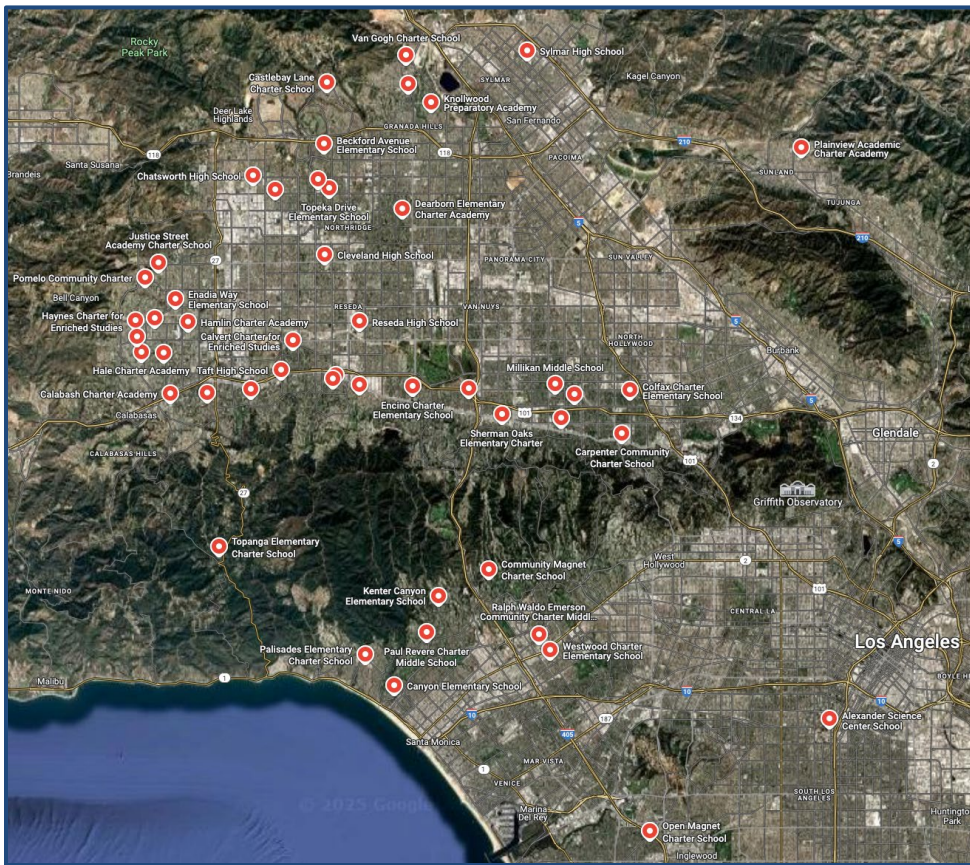
Goal 1
Academic Excellence

A-G Completion Rate
53.0% in 2022-23 to
56.4% in 2023-24 to
58.4% in 2024-25

Districtwide A-G
Interventions
to provide research-
based resources and
support students to
meet the requirements
of A-G courses with a
grade of C or better

\$10,273,605

Affiliated Charters LCAP



51 Affiliated Charter Schools in Los Angeles Unified

Affiliated charter schools are required by the CDE to develop and implement a LCAP

2026 Local Indicators

CA accountability system includes several LOCAL INDICATORS, for which districts evaluate and self-report to the state.

<i>Local Indicator</i>	<i>Rating</i>
Appropriately Assigned Teachers, Access to Curriculum-Aligned Instructional Materials, and Safe, Clean and Functional School Facilities	Standard Met <input checked="" type="checkbox"/>
Implementation of State Academic Standards	Standard Met <input checked="" type="checkbox"/>
Parent and Family Engagement	Standard Met <input checked="" type="checkbox"/>
School Climate	Standard Met <input checked="" type="checkbox"/>
Access to a Broad Course of Study	Standard Met <input checked="" type="checkbox"/>


2026 Local Indicators

51 Affiliated Charter Schools

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Implementation of State Academic Standards	Standard Met <input checked="" type="checkbox"/>
Parent and Family Engagement	Standard Met <input checked="" type="checkbox"/>
School Climate	Standard Met <input checked="" type="checkbox"/>
Access to a Broad Course of Study	Standard Met <input checked="" type="checkbox"/>

Note that Affiliated Charters also submit their own Local Indicators, which are available here: <https://tinyurl.com/2026-ACS-Local-Indicators>

A group of four diverse young adults are walking away from the camera on a sunny campus path. From left to right: a woman with a dark complexion wearing a dark top and white pants with a dark shoulder bag; a woman with a light complexion wearing a light blue top and white pants with a light green shoulder bag, smiling back over her shoulder; a man with a dark complexion wearing a red patterned shirt and blue jeans with a light green backpack; and a man with a light complexion wearing a light blue shirt and khaki pants with a dark green backpack. The background shows a bright, sunny day with trees and a building in the distance.

Presentation

2026-27 Budget

2026-27 Proposed Budget Summary



The 2026-27 Budget continues investments in schools and increases support for students and families.



Due to declining enrollment and rising costs, the District's multi-year projections show negative ending balances across most operating funds.



To address this challenge, the Budget includes a 2026-27 Fiscal Stabilization Plan that proposes additional program reductions over the next three years.



Over the coming months, the District plans continued engagement and advocacy to ensure we protect the critical resources that our students need.

Topics

Major Investments

**Comprehensive Authorized Budget:
Unrestricted General Fund Highlight & School Allocation Examples**

**Fiscal Challenge:
Overview of Revenue, Expenditures, and Multiyear Projection**

Proposed FY 2026-27 Fiscal Stabilization Plan

Next Steps

FY 2026-27 Major Investments

Expanded Supports for Students and Families

Additional
Psychiatric Social
Workers

Centrally-funded
Community
Representatives

Additional Pupil
Services and
Attendance
Counselors

Additional School
Psychologists

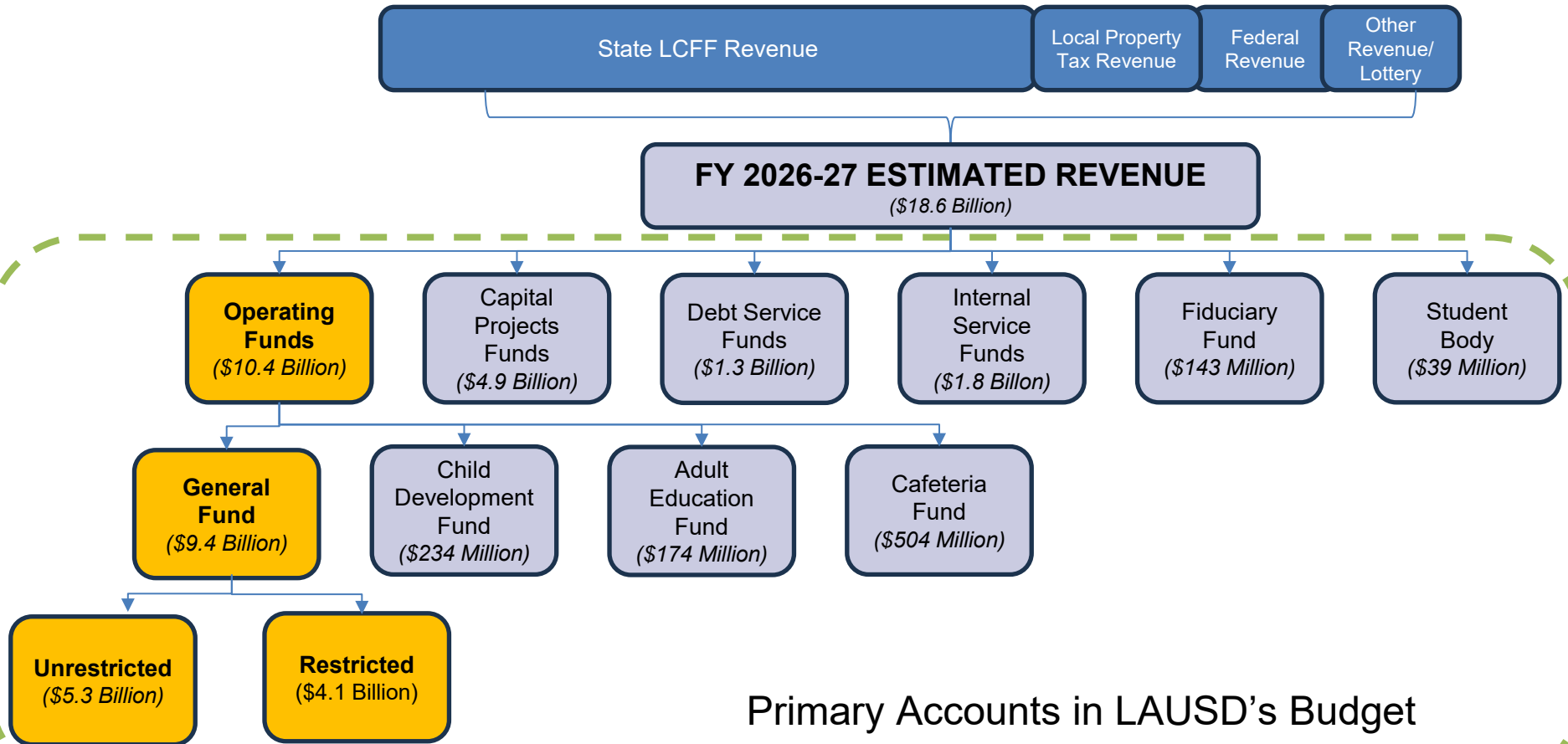
Additional
Secondary
Counselors

Reduced Class
Sizes

More Support in
Special Education
for Inclusive
Practice

Increased
Salaries & Health
Benefits

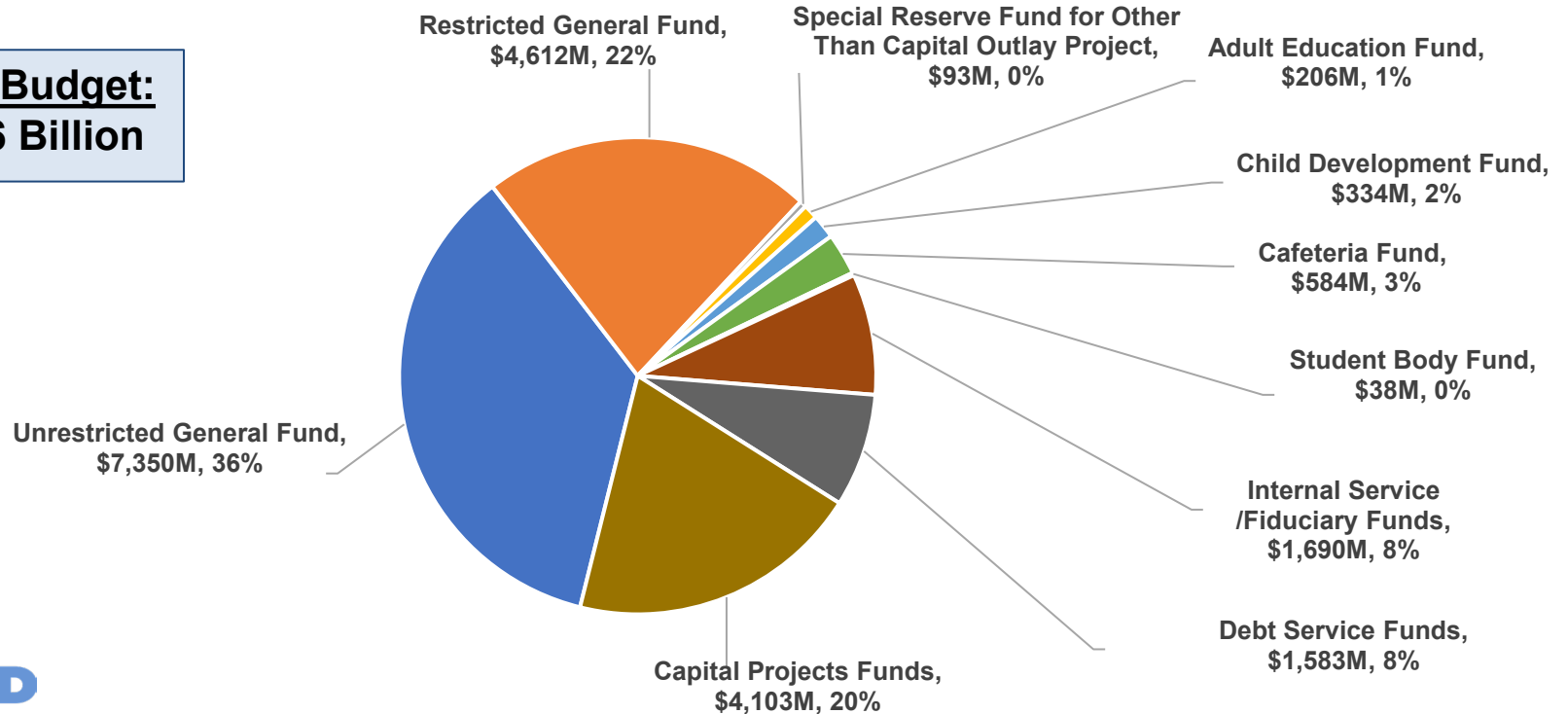
Revenue and Account Structure



FY 2026-27 Authorized Budget

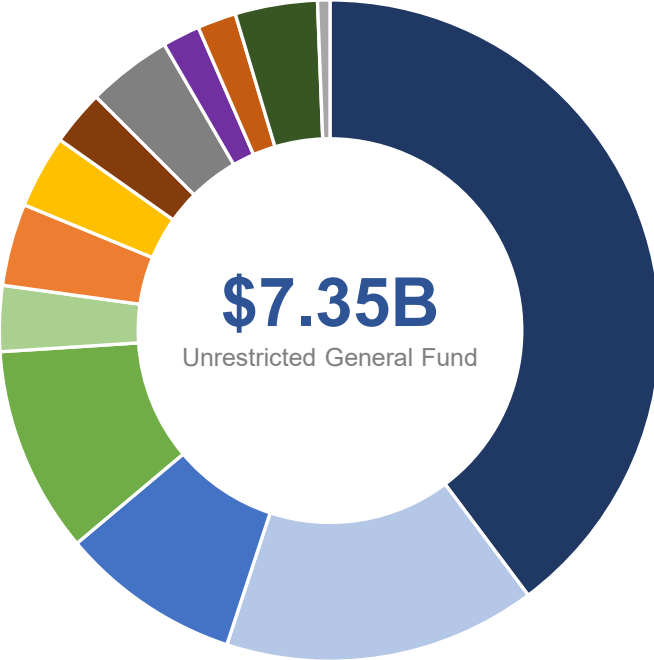
The General Fund is the primary source of revenue for the District's Operations and Instructional Programs. The Restricted General Fund and other restricted funds are legally limited to specific students or type of expenditures e.g., Title 1 and Special Education

Total Budget:
\$20.6 Billion



FY2026-27 Budget: Unrestricted General Fund

Largely invested in our schools and student support, with approximately 4% allocated to Central Office Operations



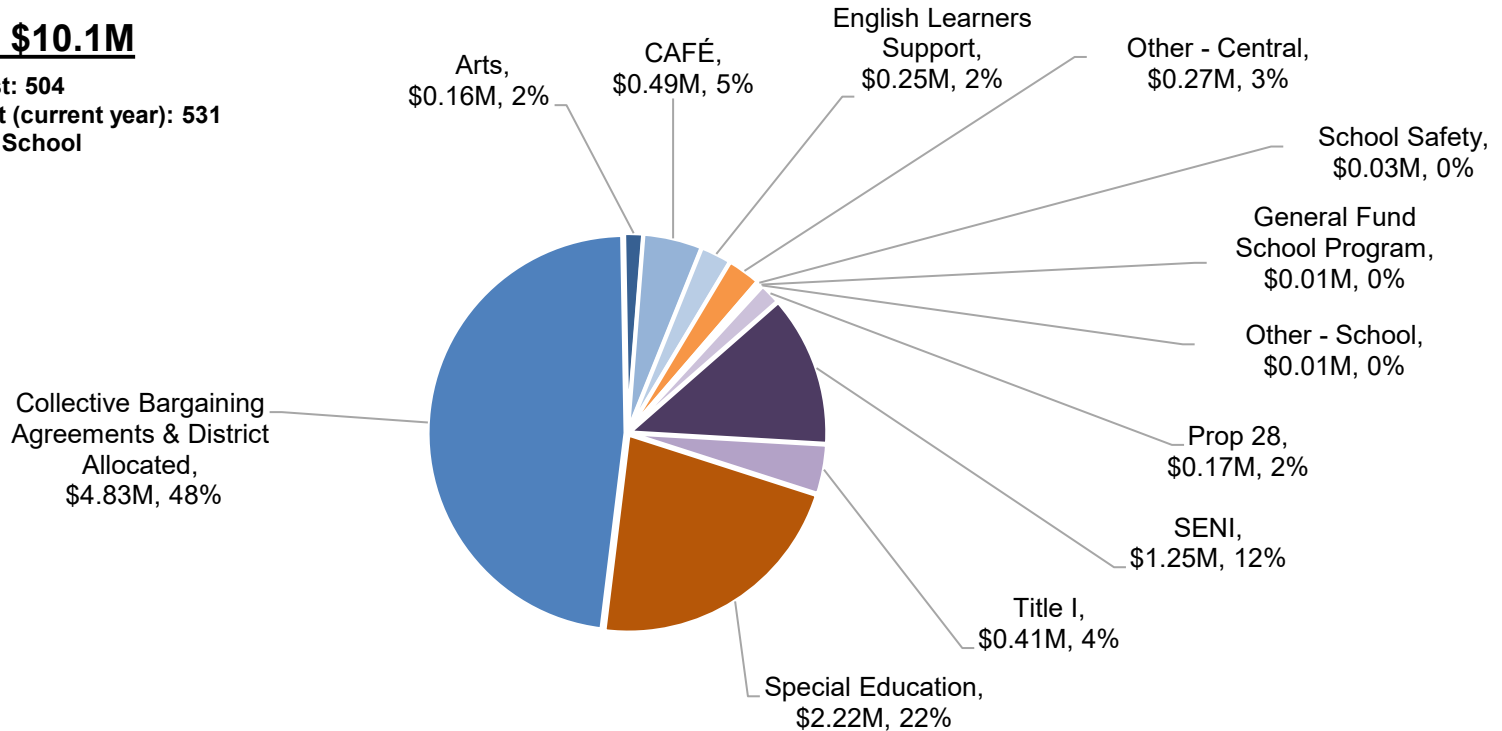
- CBA-defined School Staff**
 \$2,922.85M (39.8%)
Teachers, counselors, librarians, PSA, PSW, school psychologists
- District-assigned School Staff**
 \$1,123.43M (15.3%)
Principals, clerical, school admin assistants, financial managers, B&G Workers, Plant Managers
- SENI School Allocation**
 \$601.00M (8.2%)
Student Equity Needs Index
- Insurance, Utilities, Software & Hardware**
 \$742.82M (10.1%)
Liability premiums, Electricity/gas, software, devices
- Whole Student Health, Wellness & Safety**
 \$236.13M (3.2%)
Mental health staff, nurses, school safety officers
- Central Office**
 \$295.26M (4.0%)
District office, HR, finance, legal, communications
- Direct Student Instruction & Support**
 \$263.00M (3.6%)
Instructional coaches & tutoring programs
- Transportation**
 \$198.90M (2.7%)
Bus drivers, routing, vehicle maintenance
- Instructional Materials**
 \$304.95M (4.1%)
Textbooks, classroom supplies, digital resources
- BSAP School Support**
 \$125.00M (1.7%)
Black Student Achievement Plan programs & staffing
- Special Education**
 \$139.29M (1.9%)
IEP services, special day classes, para-educators
- GF School Allocation**
 \$295.63M (4.0%)
Discretionary funds allocated directly to schools
- Other**
 \$101.88M (1.4%)
District-wide costs, such as Telecommunications and Rubbish & Environmental Safety

FY 2026-27 Elementary School Budget at a Glance

More than half of a school's budget is norm-based allocations provided to meet instructional and operational needs of students

Total Budget: \$10.1M

- Enrollment Forecast: 504
- Unduplicated Count (current year): 531
- SENI-Highest Need School

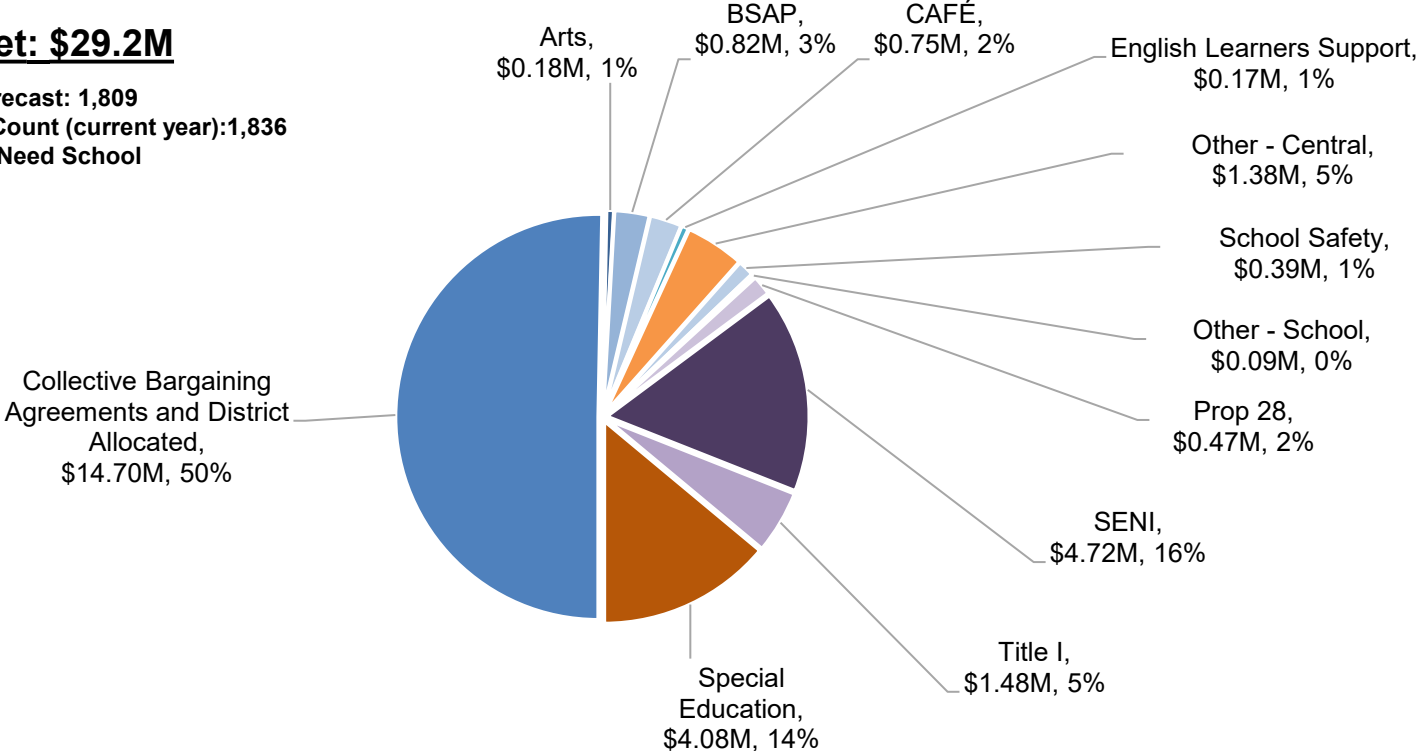


FY 2026-27 High School Budget at a Glance

More than half of a school's budget is norm-based allocations provided to meet instructional and operational needs of students

Total Budget: \$29.2M

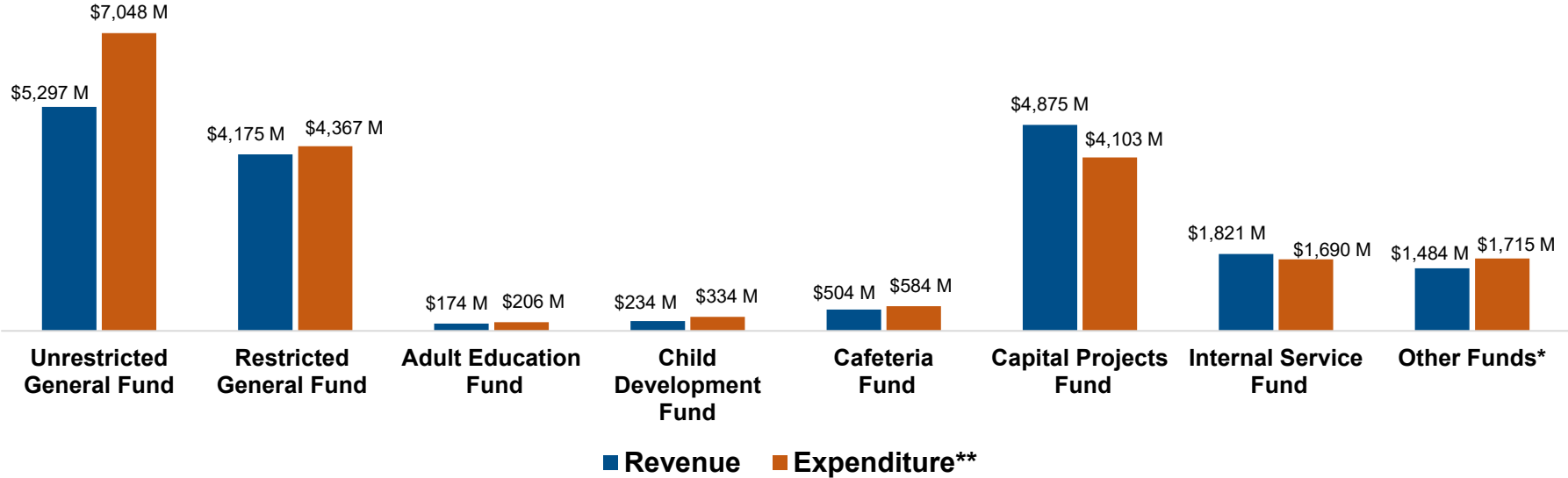
- Enrollment Forecast: 1,809
- Unduplicated Count (current year):1,836
- SENI- Highest Need School



FY 2026-27 Fiscal Challenge:

With expenditures exceeding revenue, the Budget reflects 2026-27 Deficit Spending in the Unrestricted General, Adult, Child Development, and Cafeteria Funds

Total Revenue = \$18.6 Billion
Total Estimated Expenditures = \$20.1 Billion

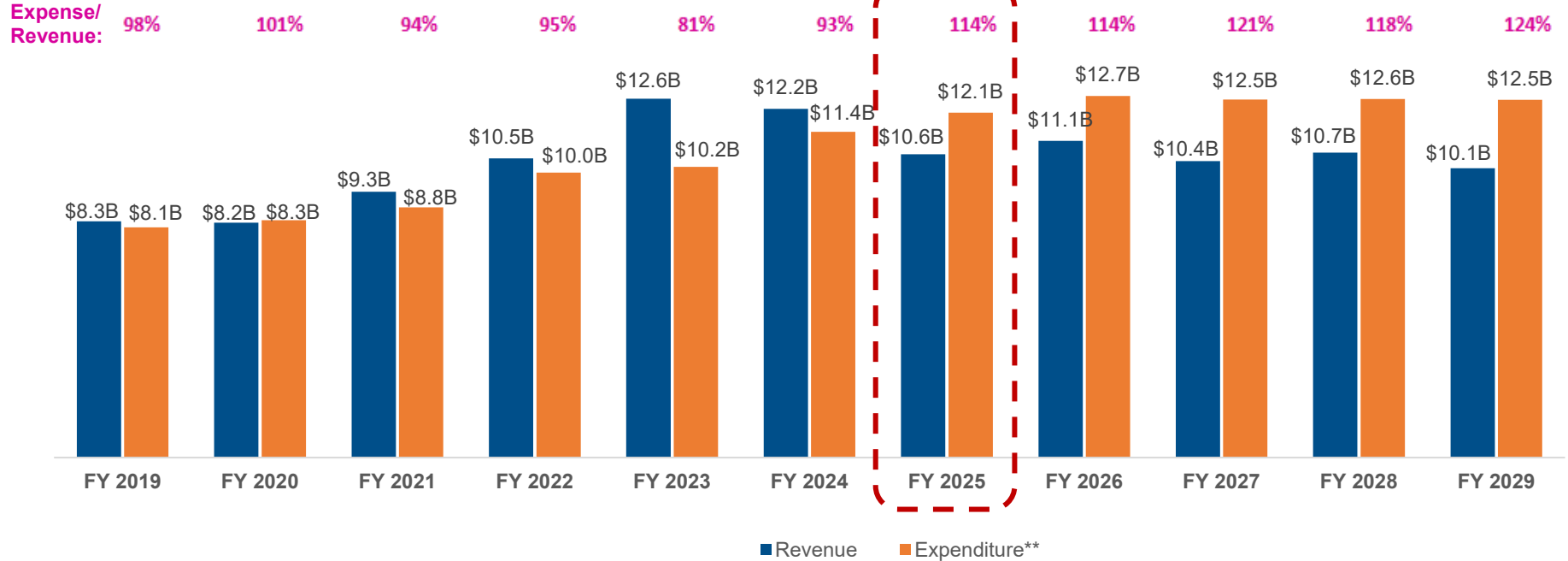


*Other Funds includes Debt Service Fund, Fiduciary Fund, Special Reserve Fund for Other That Capital, and the Student Body Fund.

**General Fund expenditures are based on projected spending to more accurately project ending balances.

Operating Funds* Revenue Compared to Expenditures

FY2025 marks the first year of deficit spending after ESSER funds expired, with expenses at 114% of revenue. By FY 2029, this deficit spending is projected to reach 124% of operating revenue.



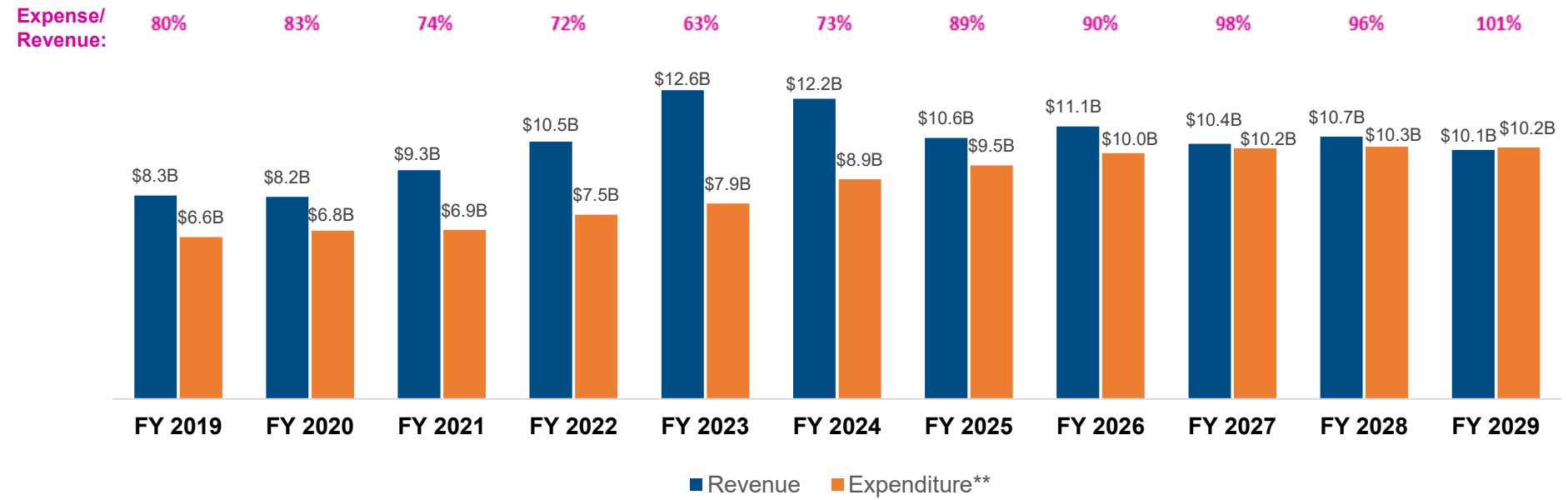
*Operating Funds include Unrestricted General, Restricted General, Adult Education, Child Development, and Cafeteria Funds.

**General Fund expenditures is based on projected spending to more accurately project ending balances.

Operating Funds* Revenue Compared to Compensation Costs

By FY 2029, compensation costs are projected to exceed the District's operating revenue.

Excludes \$226M Committed for pending agreements for FY 2027- 2029

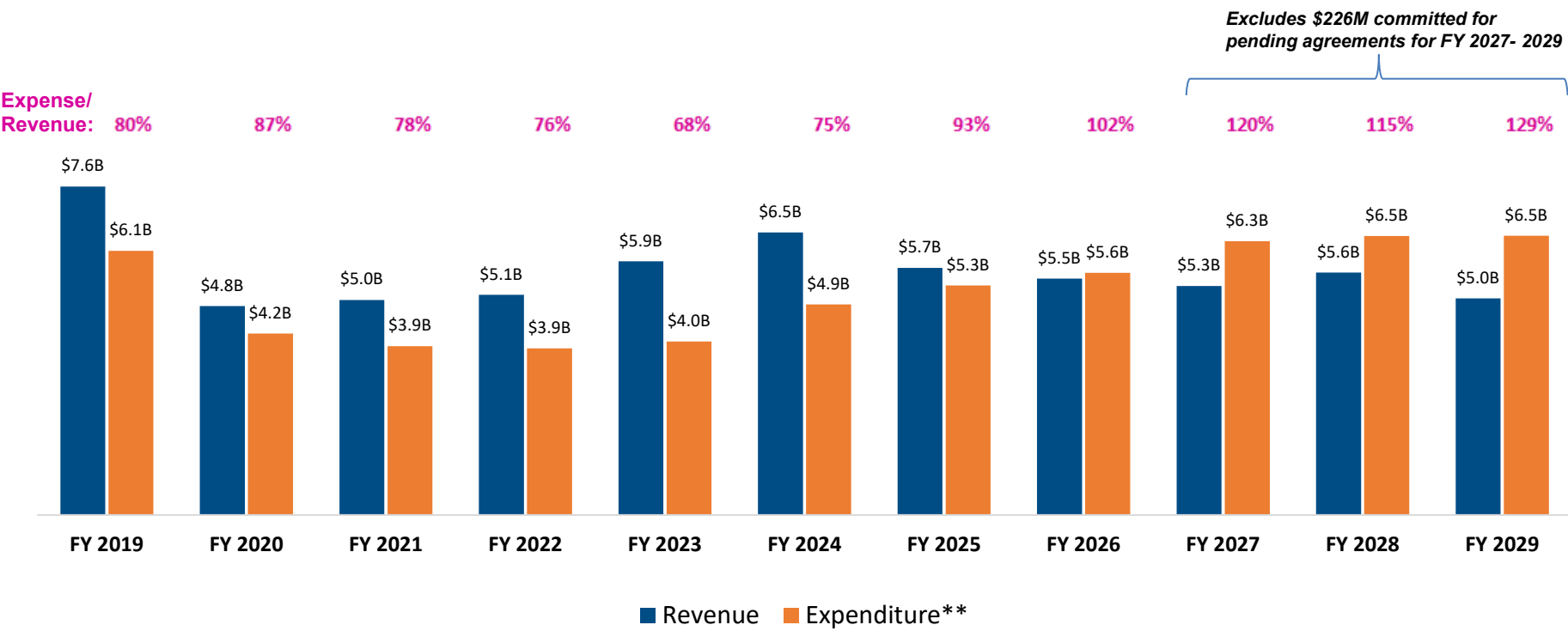


*Operating Funds include Unrestricted General, Restricted General, Adult Education, Child Development, and Cafeteria Funds.

**General Fund expenditure is based on projected spending to more accurately project ending balances.

Unrestricted General Fund Revenue Compared to Compensation Costs

Starting FY 2026, compensation costs are projected to exceed the District's revenue

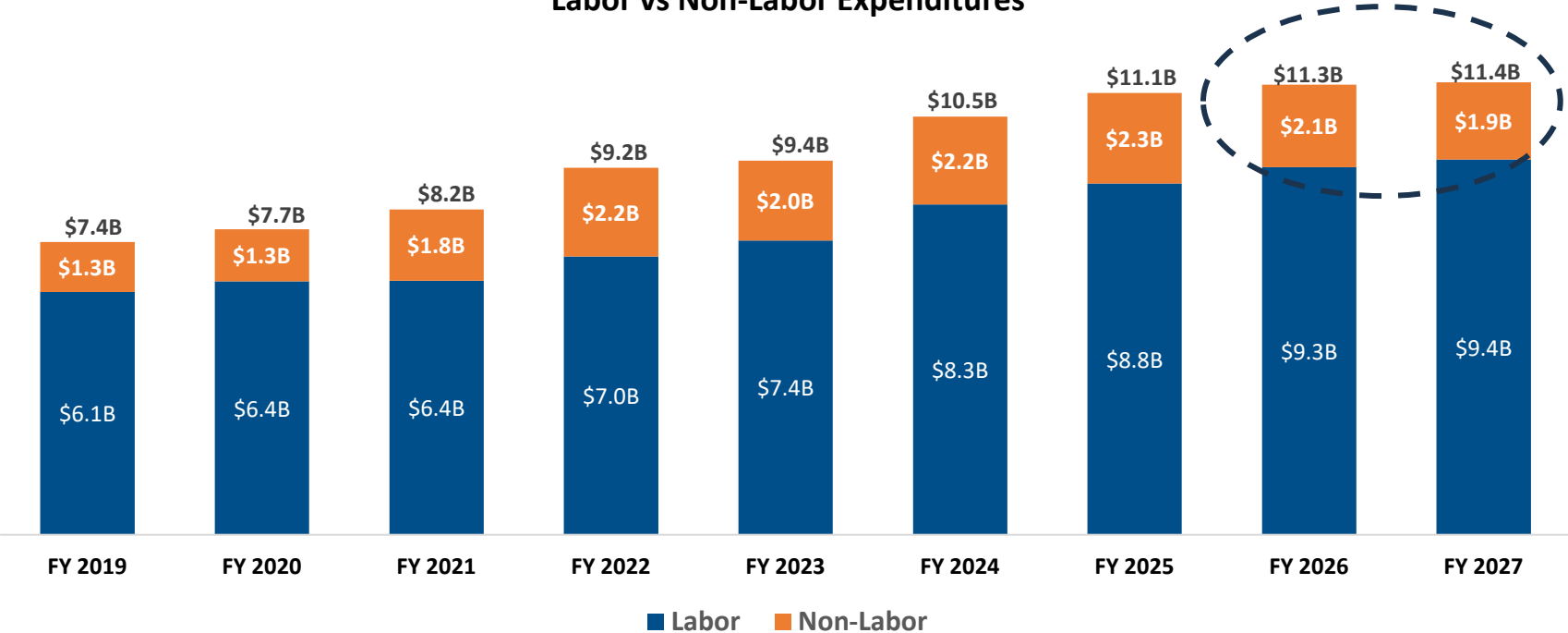


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Unrestricted and Restricted General Fund

District-wide effort continues to cut non-labor costs, with an additional \$200 million reduction budgeted in FY 2027

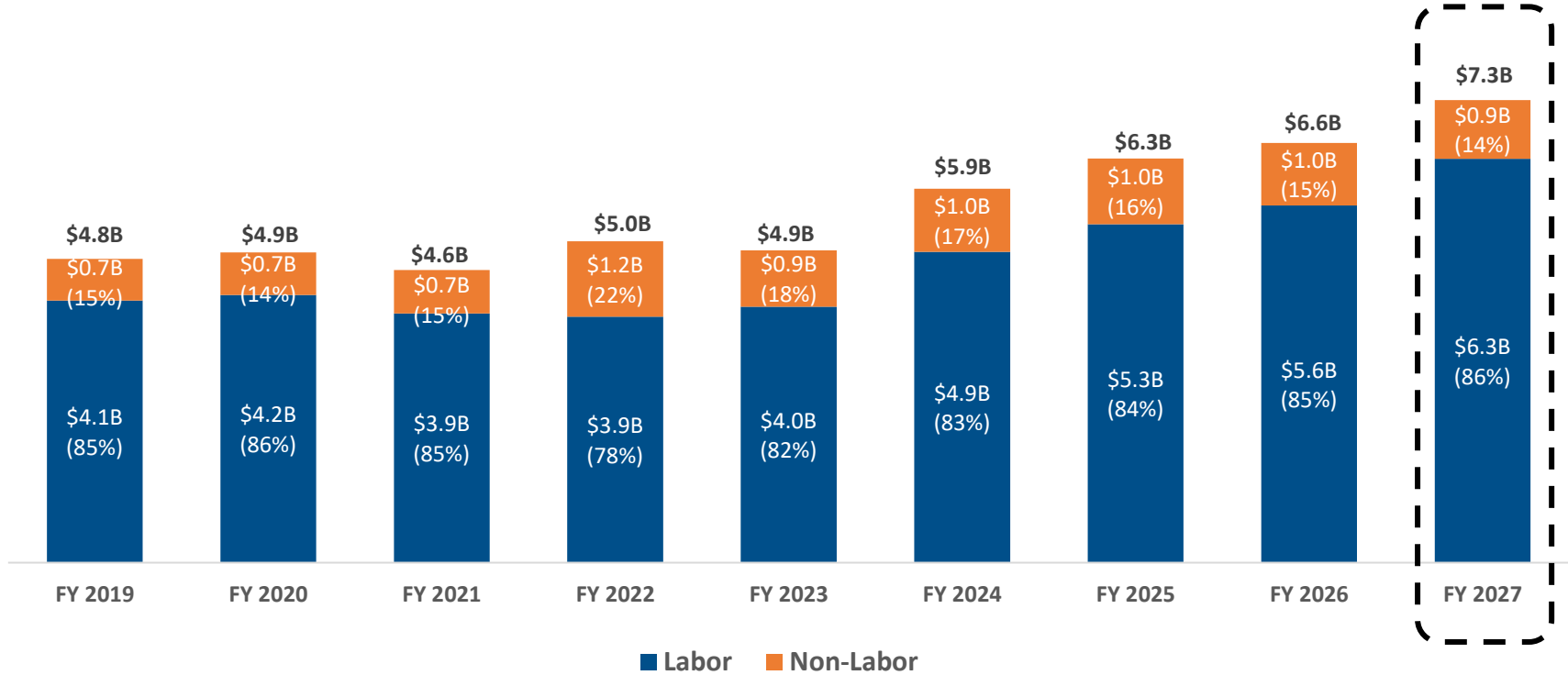
Labor vs Non-Labor Expenditures



Unrestricted General Fund

Anticipate approximately \$100 million in non-labor reductions in FY 2027, but options for further cuts are becoming limited

Labor and Non-Labor Expenditures



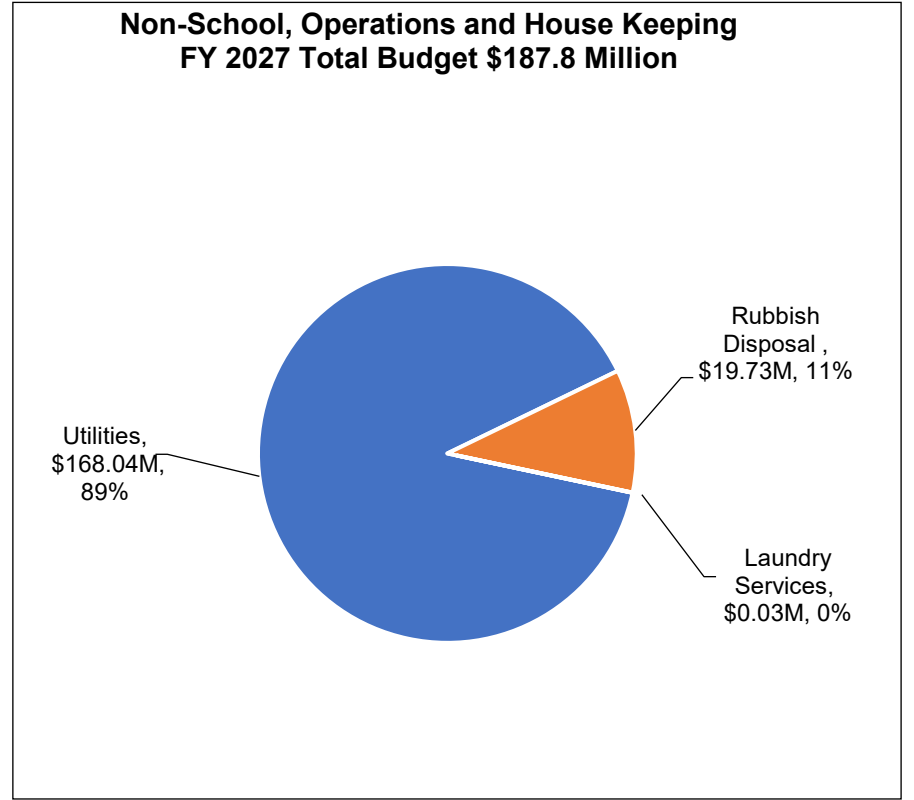
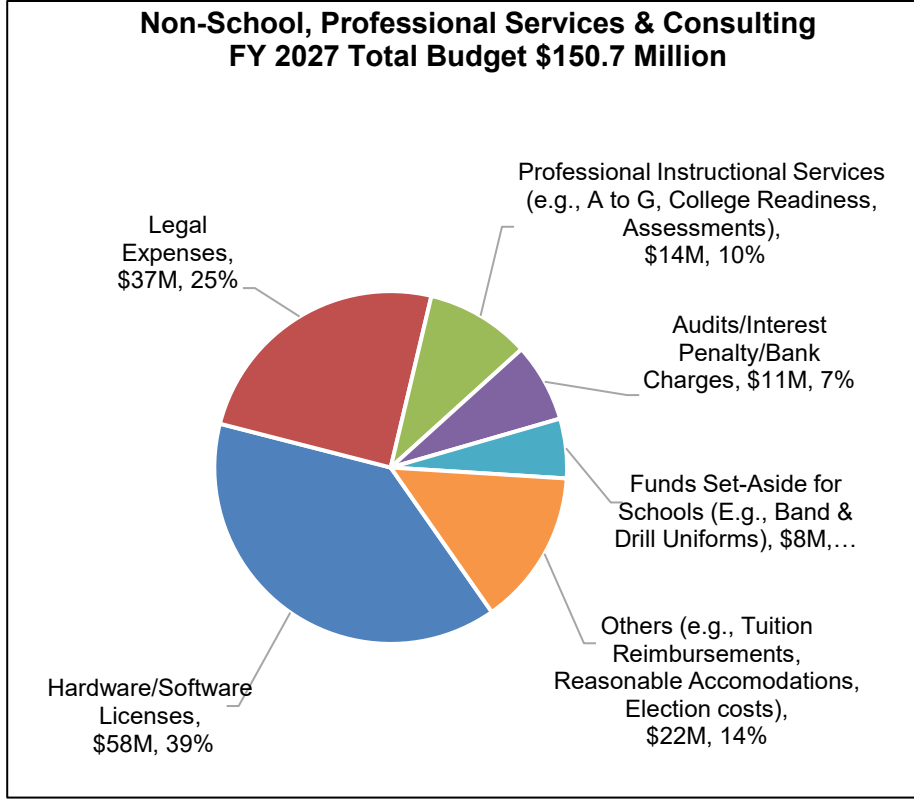
Unrestricted General Fund

Most remaining non-labor expenditures are for essential costs, such as approved textbooks, insurance coverage, necessary building improvements, and professional cleaning services

Budget Sub-Category Name	Object Sub-Group	Non-Schools	Schools	Total
Approved Textbooks & Core Curriculum	4100	\$57.03M	\$0.03M	\$57.06M
Other Books	4200	\$0.51M	\$0.25M	\$0.76M
Materials and Supplies	4300	\$118.70M	\$110.07M	\$228.77M
Non-Capitalized Equipment	4400	\$0.94M	\$1.82M	\$2.76M
Food	4700	\$0.01M	\$0M	\$0.01M
Travel and Conference	5200	\$0.78M	\$0.89M	\$1.66M
Dues and Membership	5300	\$0.36M	\$0.04M	\$0.40M
Insurance	5400	\$163.87M	\$0M	\$163.87M
Operations & House Keeping Services	5500	\$187.80M	\$0M	\$187.80M
Rentals and Leases and Repairs	5600	\$13.65M	\$0.39M	\$14.04M
Professional Services & Consulting	5800	\$150.68M	\$27.46M	\$178.14M
Communications	5900	\$34.29M	\$0.25M	\$34.54M
Buildings and Improvements	6200	\$43.29M	\$0.07M	\$43.36M
Capitalized Equipment	6400	\$1.79M	\$0.01M	\$1.79M
Equipment Replacement	6500	\$5.26M	\$0M	\$5.26M
Total		\$778.97M	\$141.27M	\$920.24M

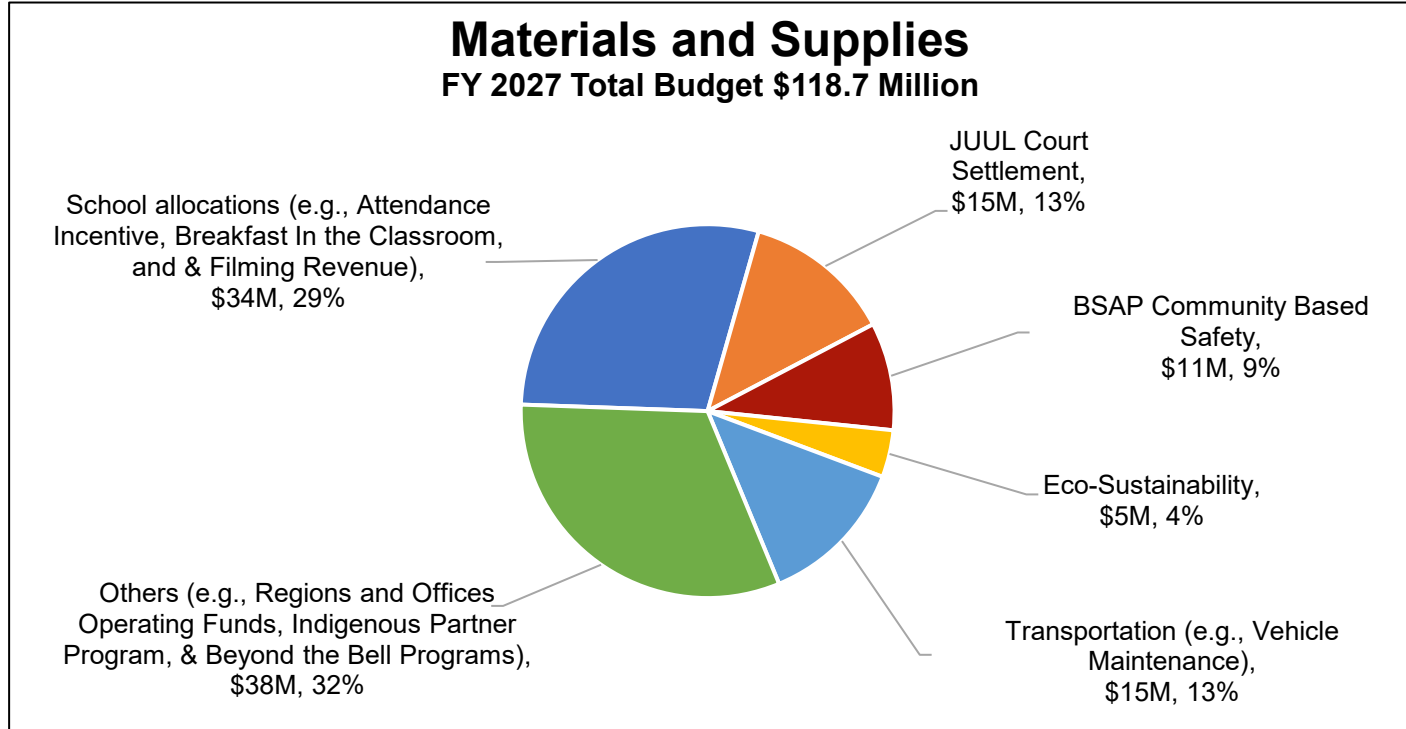
Unrestricted General Fund: Non-school Non-Labor >\$100 Million

Provides essential support for district-wide operations, instruction, student activities, student enrichment, campus cleanliness, and legal obligations



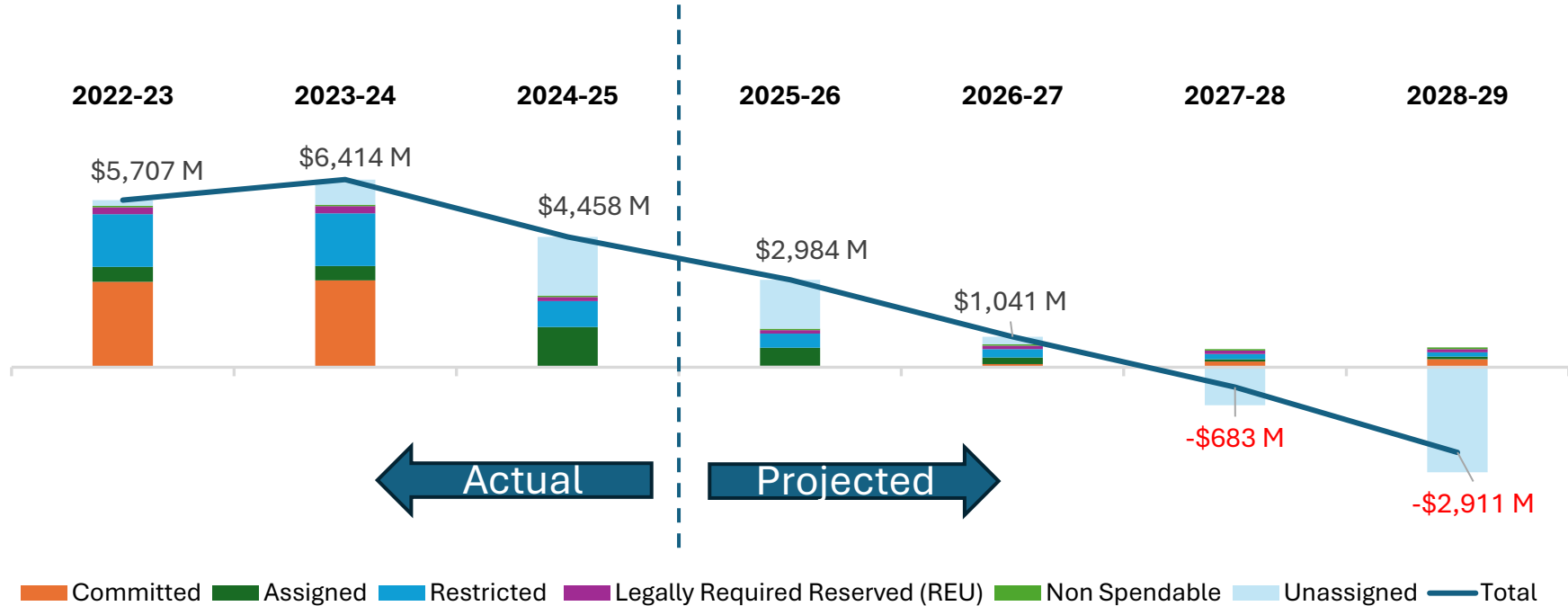
Unrestricted General Fund: Non-school Non-Labor >\$100 Million

Provides essential support for district-wide operations, instruction, student activities, student enrichment, campus cleanliness, and legal obligations



Restricted and Unrestricted General Fund Ending Balances

The District's ending balance, or reserve, is projected to be fully depleted by FY 2027-28. And for the first time since FY 2017, the District is projecting a negative balance in the second year of the MYP.



*General Fund expenditures is based on projected spending to more accurately project ending balances.

Unrestricted General Fund (MYP)

Increased investment in our workforce and in our schools, providing significant salary and health benefit increases to our valued employees, and additional supports for students and families

Description	FY 2026-27	FY 2027-28	FY 2028-29
Beginning Balance	\$2,507 M	\$756 M	(\$859 M)
Revenue	\$5,297 M	\$5,610 M	\$5,010 M
Expenditures*	\$7,048 M	\$7,225 M	\$7,205 M
Ending Balance	\$756 M	(\$859 M)	(\$3,054 M)

Components of Ending Balance:			
Non-spendable	\$51 M	\$51 M	\$51 M
Committed	\$109 M	\$191 M	\$272 M
Restricted	\$0	\$0	\$0
Assigned	\$228 M	\$87 M	\$93 M
Reserve for Economic Uncertainties	\$114 M	\$114 M	\$114 M
Unassigned/ Unappropriated	\$254 M	(\$1,303 M)	(\$3,585 M)

*General Fund expenditures is based on projected spending to more accurately project ending balances.

Restricted General Fund (MYP)

Maintains flat funding for most Federal and State programs, with allocation changes based on enrollment and grants' fiscal-year funding levels, and anticipates a reduction in ELO-P total funding as carryover amounts decrease significantly

Description	FY 2026-27	FY 2027-28	FY 2028-29
Beginning Balance	\$477 M	\$285 M	\$176 M
Revenue	\$4,175 M	\$4,143 M	\$4,186 M
Expenditures*	\$4,367 M	\$4,252 M	\$4,218 M
Ending Balance	\$285 M	\$176 M	\$144 M

Components of Ending Balance:			
Non-spendable	\$0	\$0 M	\$0
Committed	\$0	\$0 M	\$0
Restricted	\$285 M	\$176 M	\$144 M
Assigned	\$0	\$0	\$0
Reserve for Economic Uncertainties	\$0	\$0	\$0
Unassigned/ Unappropriated	\$0	\$0	\$0

**General Fund expenditures is based on projected spending to more accurately project ending balances.*

Child Development Fund (MYP)

Maintains current staffing at all Early Ed Centers and expands early intervention supports. Anticipates school-level staffing reductions to address projected negative balance, if additional revenue sources don't become available

Description	FY 2026-27	FY 2027-28	FY 2028-29
Beginning Balance	\$100 M	\$0	(\$68 M)
Revenue	\$234 M	\$241 M	\$249 M
Expenditures	\$334 M	\$309 M	\$317 M
Ending Balance	\$0	(\$68 M)	(\$136 M)

Components of Ending Balance:			
Non-spendable	\$2 M	\$2 M	\$2 M
Committed	\$0	\$0	\$0
Restricted	(\$2 M)	(\$70 M)	(\$138 M)
Assigned	\$0	\$0	\$0
Reserve for Economic Uncertainties	\$0	\$0	\$0
Unassigned/ Unappropriated	\$0	\$0	\$0

Adult Education Fund (MYP)

Maintains Adult Education programming with limited reductions in FY 2026–27. Aligns to District policy that Adult Education programs do not encroach on the General Fund, necessitating reductions in FY 2027–28, focused largely on non-position budgets

Description	FY 2026–27	FY 2027–28	FY 2028–29
Beginning Balance	\$32 M	\$.02 M	\$4 M
Revenue	\$174 M	\$176 M	\$180 M
Expenditures	\$206 M	\$172 M	\$175 M
Ending Balance	\$0.02 M	\$4 M	\$9 M

Components of Ending Balance:			
Non-spendable	\$0.02 M	\$.02 M	\$0.02 M
Committed	\$0	\$0	\$0
Restricted	\$0	\$.4 M	\$2.3 M
Assigned	\$0	\$3.3 M	\$6.5 M
Reserve for Economic Uncertainties	\$0	\$0	\$0
Unassigned/ Unappropriated	\$0	\$0	\$0

Cafeteria Fund (MYP)

Due to rising labor costs, the cafeteria fund is projected to be negative. The division will continue its efforts to increase revenue by increasing daily participation, reduce non-labor costs and close vacancies

Description	FY 2026-27	FY 2027-28	FY 2028-29
Beginning Balance	\$246 M	\$166 M	\$75 M
Revenue	\$504 M	\$506 M	\$507 M
Expenditures	\$584 M	\$596 M	\$609 M
Ending Balance	\$166 M	\$75 M	(\$26 M)

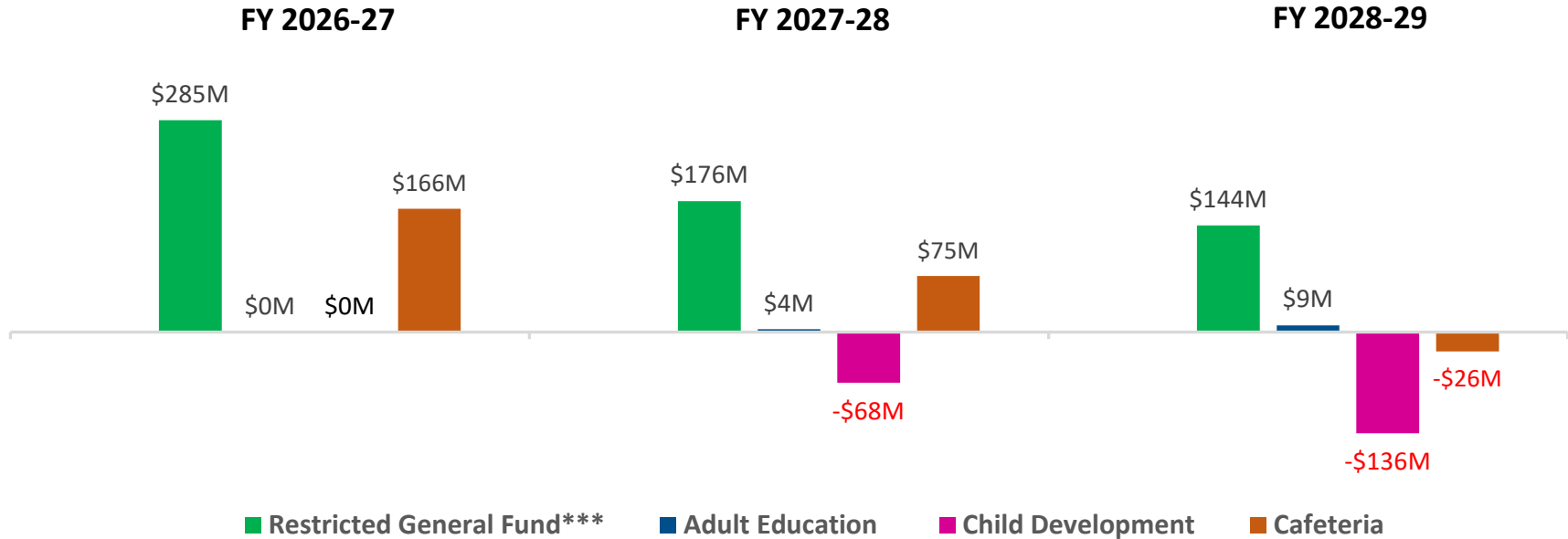
Components of Ending Balance:			
Non-spendable	\$12 M	\$12 M	\$12 M
Committed	\$0	\$0	\$0
Restricted	\$154 M	\$63 M	(\$38 M)
Assigned	\$0	\$0	\$0
Reserve for Economic Uncertainties	\$0	\$0	\$0
Unassigned/ Unappropriated	\$0	\$0	\$0

Operating Funds* MYP *(Excludes Unrestricted General Fund)*

Includes Negative Projected Balances for the Child Development and Cafeteria Funds



Ending Balances**



*Operating Funds include Restricted General, Adult Education, Child Development, and Cafeteria Funds.

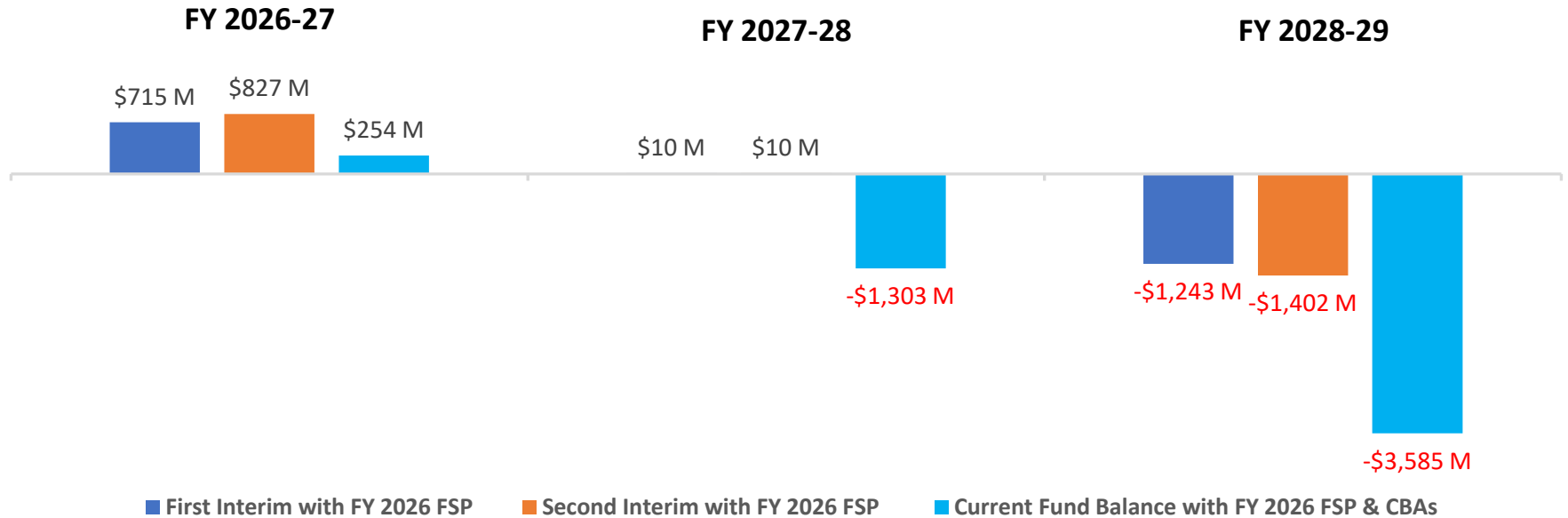
**Ending balances include amounts that are restricted, assigned, committed and non-spendable such as inventories.

***Restricted General Fund expenditure is based on projected spending to more accurately project ending balances.

Unrestricted General Fund* MYP without FY 2027 Fiscal Stabilization Plan

Requires an additional \$3.6 billion in solutions to achieve a positive ending balance

Unassigned Ending Balances**



*Unrestricted General Fund expenditures is based on projected spending to more accurately project ending balances.

**Ending balances include amounts that are restricted, assigned, committed and non-spendable such as inventories.

Key Assumptions: Proposed FY 2026-27 Fiscal Stabilization Plan to Address \$3.6 Billion Shortfall

- Proposes solutions to be implemented in addition to the actions included in the FY 2025-26 FSP adopted by the Board in June 2025.
- Considers additional revenue proposed in the Governor's 2026-27 May Revision, which the District cannot include in the official Multiyear Projection (MYP) per LACOE's guidance.
- Several expenditure reductions are contingent upon the Board's authorization to issue preliminary Reduction in Force (RIF) notices before March 15, 2027, and the subsequent authorization in May or June 2027 to issue final RIF notices.
- If the Board does not approve RIF notices, the associated expenditures reductions will not be realized, and the FSP will not achieve the necessary reductions.
- Without revenue increases, any actions that reduce or eliminate proposed expenditure reductions, such as position restorations or an increase to a Program funding level, will likely necessitate alternative cuts for the District to maintain a positive ending balance by the end of the MYP period.

County Fiscal Oversight Framework

(LACOE's Guidance)

- Conditional approval or **disapproval of the Board Adopted 2026–27 Budget**, under EC 42127(d)(1) and (f)(1), due to questions about multiyear solvency.

- By November 8, 2026, if the District's budget is disapproved, EC 42127.1 authorizes the County Superintendent to:
 - Call for the formation of a budget review committee (BRC) or,
 - With state approval, waive that requirement and exercise the authority assigned to such a committee.

- Continued disapproval can result in increasing levels of county oversight and intervention, including development of a budget plan to guide the District through the fiscal year.

- Under EC 42127.3(b), the County Superintendent may take actions including:
 - Stay or rescind board actions inconsistent with the adopted plan;
 - Cancel purchase orders and prohibit non-salary warrants;
 - Require encumbrance of contracts and cash flow analyses; and
 - Withhold compensation of Board Members and the Superintendent for failure to provide requested financial information.

County Fiscal Oversight Framework

(LACOE's Guidance)

- **Fiscal Expert** could be appointed:
 - Authority: Technical assistance only; no veto over the Board
 - Role: Targeted support – accounting, budget development, cash management, internal controls, position control, MYPs
 - Trigger: Initial intervention when a district may be unable to meet obligations for the current or two subsequent fiscal years.

- **Fiscal Advisor** could be appointed:
 - Authority: Acts on behalf of the County Superintendent, including stay-and-rescind authority over Board actions inconsistent with the District's ability to meet its obligations (EC 42127.6(e)(2))
 - Role: Longer-term oversight of policy, governance, and operations
 - Independence: Represents the County Superintendent; not directed by the District
 - Trigger: Advanced intervention – typically a negative certification, denied/no appeal under EC 42127.6(d), or other emergency measures

Revenue Assumptions: FY 2026-27 Proposed Budget and FSP

Governor’s May Revision added additional revenue to the FY 2027 Proposed Budget’s MYP. For comprehensive planning, the FSP considers the Governor’s revenue proposals that the District cannot include in the MYP.

Revenue Sources*	FY 2026-27	FY 2027-28	FY 2028-29	Proposed Budget MYP	FY 2026-27 FSP
COLA for LCFF and SPED - ongoing	\$112 M	\$126 M	\$112 M	X	
Discretionary Block Grant (One-time)	\$328 M				X
Learning Recovery Emergency Block Grant (One-time)	\$68 M				X
SPED Base Rate (Ongoing)	\$187 M	\$189 M	\$190 M		X
Home-to-School Transportation (Ongoing)	\$19 M	\$20 M	\$20 M		X
Home-to-School Transportation (One-time)	\$26 M				X
Total	\$740 M	\$335 M	\$322 M		

*LAUSD’s potential share, if any, of the \$3.9 billion Prop 98 withholding is not included in the MYP or FSP

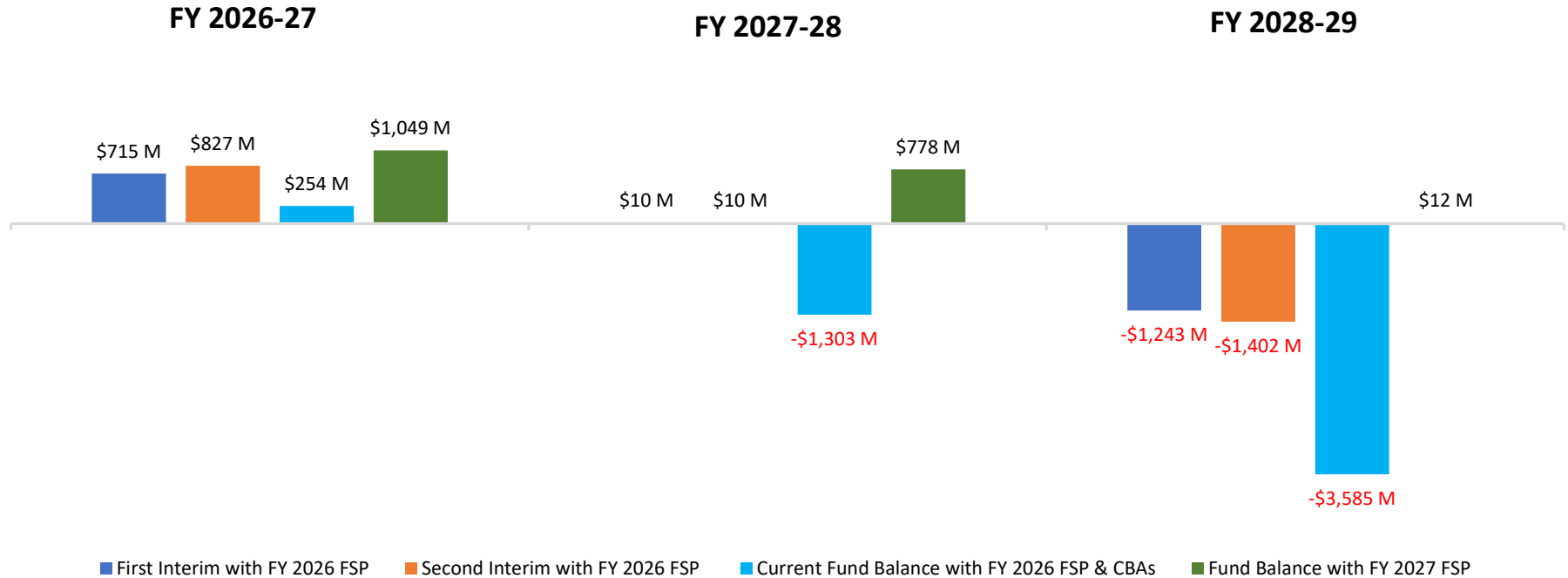
Proposed Fiscal Stabilization Plan to address \$3.6B Shortfall

Action	New FSP FY 2026-27	New FSP FY 2027-28	New FSP FY 2028-29	Layoff Impact
Revenue				
1) Revenue from May Revision	\$628 M	\$209 M	\$210 M	
2) Attendance at 93% starting in 2026-27		\$21 M	\$41 M	
Expenditures				
3) Central Office Reductions - Contracts/Non-Labor	\$50 M	\$200 M	\$200 M	
4) Central Office Reductions - Positions		\$50 M	\$50 M	Yes
5) OPEB Trust Contribution* at \$0	\$117 M	\$115 M	\$115 M	
6) Release of Committed Balance - Federal Uncertainties		\$46 M		
7) SENI Reduction (from the \$500M allocation for 2027-28)		\$400 M	\$500 M	Yes
8) BSAP Reduction (from the \$125M allocation for 2027-28)		\$100 M	\$100 M	Yes
9) HEET Reduction (from the \$10M allocation for 2027-28)		\$10 M	\$10 M	Yes
10) Affiliated Charter Block Grant Reduction		\$10 M	\$10 M	Yes
11) Norm Position Reductions		\$25 M	\$25 M	Yes
12) Furloughs Days - All Employees (\$25M/Day)		\$50 M	\$125 M	
13) School Consolidation/Efficiencies/Repurposing			\$30 M	Yes
14) Health Insurance Cost Sharing		\$50 M	\$100 M	
TOTAL	\$795 M	\$1,286 M	\$1,516 M	
		Grand Total	\$3,597 M	

* June 2025, the Board adopted a \$142.6 million OPEB Trust Contribution from all Funds for fiscal years 2025-26, 2026-27 and 2027-28.

Unrestricted General Fund MYP with FY 2026-27 FSP

General Fund Unrestricted/Unassigned Ending Balances*



*General Fund expenditures is based on projected spending to more accurately project ending balances.

Commitment

- Under the Board's leadership, the District is committed to updating the FSP with significant changes to revenues and/or expenditures
- The May Revision updated the Governor's *proposed* budget for FY 2026-27
- The next significant milestone is the final (enacted) State FY2026-27 budget, which is expected later in June, and may include additional revenue for LA Unified beyond what is already proposed in the May Revision

Prioritizing Equity:

- If the State's enacted budget includes additional revenue for LA Unified, the District will prioritize restoring additional funding in the FSP for equity-based programs BSAP and SENI in FY 2027-28
- Through an engagement process, priority will be given to restoring BSAP and SENI funding for our highest-need students and schools

FY 2026-27 FSP Impact on Schools

Proposed solutions minimize the impact on core instructional programs, maintain additional supports for student well-being, and reduce discretionary funds allocated to schools, Central Office staff support, and non-labor expenditures

Continues and Increases

- Base allocations to each school for positions, such as teachers, counselors, and other support.
- Mental Health and Attendance Support
- Program choices, such as Magnet, Dual Language Programs, etc.
- Individualized Special Education Support
- Priority School Support
- Arts Education Program
- Title I discretionary allocation

May change beginning school year 2027-28

- Reduced Student Equity Needs Index (SENI) funds, which could impact the number of positions at each school.
- Reduced Black Students Achievement Plan (BSAP) allocation to schools
- Central Office support and targeted resource allocations to schools

Looking Ahead

Ongoing:

- Monitor developments related to the State and Federal Budgets
- Provide updates to the Board as the District's financial status evolves

Key milestones:

- **June** - State Enacted Budget for 2026-27
- **September** - FY2025-26 Unaudited Actuals
- **December** - FY2026-27 First Interim Financial Report
- **January** - FY2025-26 Audit Report
- **March** - FY2026-27 Second Interim Financial Report



Thank you



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FROM HERE

