

**LOS ANGELES UNIFIED SCHOOL DISTRICT**

**SCHOOL CONSTRUCTION BOND CITIZENS' OVERSIGHT COMMITTEE**

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L.A. Co. Auditor-Controller's Office

**Joseph P. Buchman – Legal Counsel**  
Burke, Williams & Sorensen, LLP

**Thomas A. Rubin, CPA**  
Oversight Committee Consultant

**Gary C. Anderson, PhD**  
Bond Administrator

**Daniel Hwang**  
Administrative Analyst

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**RESOLUTION 2014-45**

**BOARD REPORT NO. 256-14/15**

**AMENDMENT TO THE INFORMATION TECHNOLOGY STRATEGIC EXECUTION PLAN TO REVISE AND APPROVE THE MY INTEGRATED STUDENT INFORMATION SYSTEM (MISIS) PROJECT**

WHEREAS, District Staff proposes that the Board of Education approve an amendment to the Information Technology Division (ITD) Strategic Execution Plan (SEP) to revise and approve the My Integrated Student Information System (MiSiS) Project (the "Project"); and

WHEREAS, the Project will replace the legacy student information systems to provide a single and comprehensive system built on modern technology, as mandated by the Modified Consent Decree; and

WHEREAS, significant work remains surrounding implementation of the MiSiS gradebook, data quality and integrity, training and organizational readiness, system performance, as well as functionality gaps that impede the work at our schools and impact our parents and students; and

WHEREAS, the main priority of the MiSiS Project is to provide a functional system for the schools in order to meet the needs of our teachers, administrators, students, and school-based staff; and

WHEREAS, in order to do so, additional resources are necessary to augment the existing team to complete development and implementation of MiSiS; and

WHEREAS, the Project is currently defined with a \$33,344,820 funding allocation as listed in the 2014 Information Technology (IT) Strategic Execution Plan; and

**RESOLUTION 2014-45**

**AMENDMENT TO THE INFORMATION TECHNOLOGY STRATEGIC EXECUTION PLAN TO REVISE AND APPROVE THE MY INTEGRATED STUDENT INFORMATION SYSTEM (MISIS) PROJECT**

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WHEREAS, this proposed action allocates an additional \$12,120,905 from Bond Program funds allocated to the School Upgrade Program (SUP) category of need “unallocated funds for to-be-determined needs” to cover expenses for January and February 2015 as the District works to finish developing a functional system for the schools in order to meet the needs of our teachers, administrators, school-based staff, students, and families. After completing a full analysis and meeting with experts from Microsoft and the field, staff will return to the Board to request the remaining funding needed to complete the project;

WHEREAS, District staff has concluded that the proposed SEP amendment will facilitate implementation of the ITD SEP, and therefore, it will not adversely affect the District’s ability to successfully complete the ITD SEP.

NOW, THEREFORE, BE IT RESOLVED THAT:

1. The School Construction Bond Citizens’ Oversight Committee recommends that the Board of Education amend the Information Technology Division Strategic Execution Plans to revise and approve the My Integrated Student Information System (MiSiS) Project as described in the Board Report No. 256-14/15 a copy of which is attached hereto in the form it was presented to the BOC and is incorporated herein by reference.
2. This resolution shall be transmitted to the Los Angeles Unified School District Board of Education and posted on the Bond Oversight Committee’s website.
3. That a written response as required by the Charter and Memorandum of Understanding between the Oversight Committee and the Board be provided to the Oversight Committee within 30 days, reporting either on action taken or proposed to be taken in response to this resolution and each recommendation herein.

ADOPTED on November 20, 2014 by the following vote:

AYES: **13**

ABSTENTIONS: **0**

NAYS: **0**

ABSENCES: **0**

*Stephen English*

Stephen English  
Chair

*Pamela Schmidt*

Pamela Schmidt  
Vice-Chair



# LOS ANGELES UNIFIED SCHOOL DISTRICT

## Board of Education Report

<b>Report Number:</b>	256-14/15
<b>Date:</b>	December 9, 2014
<b>Subject:</b>	Amendment to the Information Technology Division Strategic Execution Plan to Revise and Approve the My Integrated Student Information Systems (MiSiS) Project
<b>Responsible Staff:</b>	
Name:	Ramon C. Cortines, Superintendent of Schools
Office/Division	Office of the Superintendent
Telephone No.	213-241-7000

### BOARD REPORT

**Action Proposed:** I am bringing this proposal forward as the Superintendent of Schools based on the crisis we are currently facing. Since returning to the District less than a month ago, I have had numerous meetings with staff on the MiSiS situation. I have relied upon advice and guidance from Megan Reilly, Chief Financial Officer; Diane H. Pappas, Chief Advisor; Matt Hill, Chief Strategy Officer; Office of the Superintendent; Marvin Cruz, Deputy Chief Information Officer; and Saman Bravo-Karimi, Capital Fund Compliance Director in order to develop this request.

Based on their input, I am proposing that the Board of Education amend the Information Technology Division Strategic Execution Plan (SEP) to revise and approve the My Integrated Student Information Systems (MiSiS) Project. The current project budget is \$33,344,820<sup>1</sup> in approved bond funding. This proposed action allocates an additional \$12,120,905 of bond funding to cover expenses for January and February 2015 as the District works to finish developing a functional system for the schools in order to meet the needs of our teachers, administrators, school-based staff, students, and families. After completing my analysis and meeting with experts from Microsoft and the field, I will return to the Board to request the remaining funding needed to complete the project.

**Background:** MiSiS was to replace the legacy student information systems to provide a single and comprehensive system built on modern technologies. The Board initially approved the MiSiS Project with a budget of \$29,744,820 on June 18, 2013 (BOE 317-12/13), with an additional \$3,600,000 to purchase desktop computers for school-based staff approved on October 14, 2014 (BOE 107-13/14).

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<sup>1</sup> This does not include the expenditures for the previous Student Information System project (ISIS).



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At the start of the 2014-15 school year, MiSiS released a large set of functionalities, including but not limited to, attendance, enrollment, master scheduling, GATE, counseling, discipline, and the gradebook, as approved by the Independent Monitor and Plaintiff's Counsel in compliance with the Modified Consent Decree on May 13, 2013.

The Independent Monitor and the Plaintiff's Counsel approved all MiSiS functionalities released as of Spring 2014, but the subsequent functionality releases have yet to be approved. Significant work remains surrounding data quality and integrity, training and organizational readiness, system performance, as well as functionality gaps that impede the work at our schools and impact our parents and students.

The main goal of the MiSiS Project is to provide a functional integrated student data system for schools in order to meet the needs of our teachers, administrators, school-based staff, students, and families and we are working to that end.

I have determined that the current staffing levels are insufficient. Additional resources are necessary to augment the existing team, which is composed of District employees and Microsoft experts. In response to this crisis, and recognizing input from schools, the MiSiS Project organization structure is being modified to increase work efficiencies, accountability and transparency. As recommended in the Viramontes report, a Program Manager, Gary Sabia, has been assigned to manage the MiSiS Project and to coordinate the teams to increase work efficiencies. In addition to technical resources, the augmentation will include team leads/project managers that are necessary to plan and manage the existing and upcoming work efforts.

We are following the recommendations in the Viramontes report as it relates to "findings," "progress," and "work to be done." To this end, our key work efforts include prioritizing bugs and fixing them; increasing the focus on precision, data quality, and integrity; increasing end user collaboration and resolving MiSiS functionality gaps; optimizing system performance; ensuring organizational readiness through instructor-led training; providing ongoing support to schools; ensuring the functional readiness of the Gradebook; and working to implement MiSiS with all charter schools.

**Expected Outcomes:** Approval of the proposed action and subsequent investments will fund efforts to stabilize MiSiS.

**Board Options and** Approval of the proposed action will provide additional funding needed



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- Consequences:** for efforts to stabilize MiSiS.
- If the proposed action is not approved, our schools, students, and families will be negatively impacted. Without this funding, our team will be delayed in stabilizing MiSiS and making it functional.
- Policy Implications:** Without this action, schools cannot meet students' needs. This action is consistent with the District's approval of the My Integrated Student Information System, in accordance with the Modified Consent Decree.
- Budget Impact:** The requested bond funding allocation being proposed as part of this action is \$12,120,905. Funding will come from Bond Program funds from the "unallocated funds" category in the School Upgrade Program. I understand that I am pulling dollars that could have been used for other bond-eligible projects. I am only making this request due to the critical state of the MiSiS Project. The project will be funded with bonds proceeds from already issued and/or to-be-issued Measures K, R, Y, and Q, where appropriate.
- The anticipated one time (non-recurring) General Fund impact associated with this request is \$275,000. This does not include other General Fund resources allocated to support schools during the MiSiS stabilization efforts.
- Bond Oversight Committee Recommendations:** This item was considered by the School Construction Bond Citizens' Oversight Committee (BOC) at its November 20, 2014 meeting. Staff has concluded that this proposed SEP Amendment will facilitate the implementation of the ITD-SEP, and therefore it will not adversely affect the District's ability to successfully complete the ITD-SEP.
- Issues and Analysis:** Not applicable.
- Attachments:** Bond Oversight Committee Resolution 2014-45
- Informative:** None.
- Desegregation Impact Statement** N/A



## LOS ANGELES UNIFIED SCHOOL DISTRICT Board of Education Report

Respectfully submitted,

A handwritten signature in black ink, appearing to read "R. Cortines", written over a horizontal line.

RAMON C. CORTINES  
Superintendent

APPROVED BY:

MICHELLE KING  
Chief Deputy Superintendent

REVIEWED BY:

DAVID HOLMQUIST  
General Counsel

Approved as to form.

CHERYL SIMPSON  
Interim Director of Budget Services and  
Financial Planning

Approved as to budget impact statement.

MARK HOVATTER  
Chief Facilities Executive

Approved as to impacts to facilities