

Level 2: Decision-Maker and Appeals Training



Disclaimers

Bricker | Graydon

We can't help ourselves. We're lawyers.

- We are not giving you legal advice
- Consult with your legal counsel regarding how best to address a specific situation
- We will send a copy of the slides after this presentation to all who registered their email address when signing in
- Feel free to submit questions we will answer them at the end as time permits

Posting These Training Materials?



- Yes
- Your Title IX Coordinator is required by 34 CFR 106.45(b)(10)(i)(D) to post materials used to train Title IX personnel on its website
- We know this and will make this packet available to your district electronically to post

Agenda

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- Required training
- Overview of Role as a Decision-Maker
- Bias and Impartiality
- Questioning Phase
- Analyzing the Elements of Prohibited Conduct
- What Is Relevant?

- Fact finding
- Credibility Analysis
- Approaches To Counterintuitive Response
- Weighing the Evidence
- After the Decision
- Handling Appeals

A Note About Hearings

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- K-12 is not required to hold live hearings
- The regulations provide little structure for live hearings at the K-12 level
- This training presumes that you do <u>not</u> elect to offer live hearings prior to making a determination as to whether a policy violation occurred.
- This does <u>not</u> excuse you from holding subsequent suspension/expulsion hearings as may be applicable

Why No Live Hearing?



Cross examination in a live hearing is "not necessarily effective in elementary and secondary schools where most students tend to be under the age of majority and where.... parents or guardians would likely exercise a party's rights." 85 FR 30334

- This applies to cases involving student and staff respondents.
- Consider career center with adult education program



- Issues of relevance (questions and evidence)
- When questions and evidence about the complainant's sexual predisposition or prior sexual behavior are not relevant
- If holding live hearings, must be trained on that process, as well as any technology to be used at a live hearing

Required Training for Decision-Makers



- Definition of "sexual harassment"
- Scope of the recipient's education program or activity
- How to conduct an investigation and grievance process
- How to serve impartially, including by avoiding prejudgment of the facts at issue, conflicts of interest, bias and reliance on sex stereotypes
- See 34 CFR 106.45(b)(1)(iii) for training requirements



Role as a Decision-Maker

What is	your ro	le as d	ecision-mal	ker?
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- Conduct an objective evaluation of all relevant evidence including both inculpatory and exculpatory evidence [34 CFR 106.45(b)(1)(ii)]
- Mandatorily dismiss Title IX complaint that do not rise to the level of "sexual harassment," did not occur in the recipient's education program or activity, or did not occur against a person in the USA [34 CFR 106.45(b)(3)(i)]

What is your role as decision-maker?

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Graydon

- Afford each party the opportunity to submit written, relevant questions that a party wants asked of any party or witness, provide each party with the answers, and allow for additional, limited follow-up questions for each party. [34 C.F.R. 106.45(b)(6)(ii)]
- Explain to the party proposing the questions any decision to exclude a question as not relevant [34 C.F.R. 106.45(b)(6)(ii)]

What is	your ro	le as d	lecision-	-maker?
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Bricker	
Graydon	

- Issue a written determination regarding responsibility by applying the standard of evidence chosen by the recipient (either "preponderance of the evidence" or "clear and convincing") [34 CFR 106.45(b)(7)]
- Consider appeals

1) Keep an Open Mind

Bricker Graydon

- Keep an open mind until all relevant evidence has been heard (and tested at the live hearing, if applicable)
- Don't come to any judgment, opinion, conclusion or belief about any aspect of this matter until you've reviewed or heard all of the evidence AND consider only the evidence that is permissible and relevant

2) Make Sound, Reasoned Decisions

- You must render a sound, reasoned decision on every charge
- You must determine the facts in this case based on the information presented
- You must determine what evidence to believe, the importance of the evidence, and the conclusions to draw from that evidence

	С	Ξ

3) Consider All/Only Evidence	Bricker 🖣
	Graydon
 You must make a decision based solely on the evidence obtained in this matter 	e relevant
You may consider nothing but this evidence	
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4) Be Impartial	Bricker = Graydon
	Graydon
 You must be impartial when considering evid weighing the credibility of parties and witnes 	
You should not be swayed by prejudice, symp	oathy, or a
personal view that you may have of the claimIdentify any actual or perceived conflict of int	
actual of perceived conflict of the	.crcst
	1
5) Weight of Evidence	Bricker 🖣 Graydon
The quality of evidence is not determined by	the volume of
evidence or the number of witnesses or exhil	bits.
 It is the weight of the evidence, or its strengt prove the issue at stake that is important. 	h, in tending to

• You must evaluate the evidence as a whole based on your own

judgment.

6)	Evaluate Witness Credibility
•	You must give the testimony and inf

Bricker (5) Graydon

- You must give the testimony and information of each party or witness the degree of importance you reasonably believe it is entitled to receive.
- Identify all conflicts and attempt to resolve those conflicts and determine where the truth (standard of review/proof) lies.

6) Evaluate Witness Credibility

Bricker Scraydon

- Consider the reasonableness or unreasonableness, or probability or improbability, of the testimony.
- Does the witness have any motive?
- Is there any bias?
- The Regulations' commentary provides consideration of consistency, accuracy, memory, credibility (85 FR 30315), implausibility, inconsistency, unreliability, ulterior motives, lack of credibility (85 FR 30330)

6) Evaluate Witness Credibility

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- Credibility is determined fact by fact, not witness by witness
 - The most earnest and honest witness may share information that turns out not to be true

7) Draw Reasonable Inferences	Bricker 🖣 Graydon
Inferences are sometimes called "circumstantiIt is the evidence that you infer from direct evidence	
 It is the evidence that you infer from direct evi considered. 	idence that you
Inferences only as warranted and reasonable.	
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	Bricker 🖢
8) Standard of Evidence	Graydon
Use the standard of evidence as defined by your standard of evidence as defined b	
evaluating whether someone is responsible fo violation	r a policy
ALWAYS start with presumption of no violat	ion
Preponderance of the evidence (most common	
evidence): Is it more likely than not true that t	he respondent
engaged in the alleged misconduct?	
But may choose clear and convincing standard	I
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	D.,; -1 =
8) Standard of Evidence	Bricker 🖣 Graydon
Look to all the evidence in total, make judgme	nts about weight
and credibility, and then determine whether o	r not the burden
has been met.	
Whenever you make a decision, apply your sta	indard of
evidence	

- Don't consider the potential impact of your decision on either party when determining if the charges have been proven
- Focus only on the allegations and whether the evidence presented is sufficient to persuade you that the respondent is responsible for a policy violation



Addressing Bias and Impartiality

Decision-Makers Must Be Impartial

- Decision-makers "may not have a conflict of interest or bias for or against complainants or respondents generally or an individual complainant or respondent" [34 CFR 106.45(b)(1)(iii)]
- Decision-makers must avoid prejudgment of the facts at issue [34 CFR 106.45(b)(1)(iii)]



Basic Requirements	for	Formal	Grievance	Proces
§ 106.45(b)(1)				

- Treating complainants and respondents equitably
- No conflict of interest or bias; trained staff
- Remedies designed to restore or preserve equal access to District's education program or activity
- Objective evaluation of all relevant evidence and credibility determinations
- Presumption that respondent is not responsible for alleged conduct; no sanctions until process is complete

Basic Requirements for Formal Grievance Process § 106.45(b)(1)

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- Reasonably prompt timeframes for filing and resolving appeals and informal resolution processes
- Providing a list, or describing a range, of possible disciplinary sanctions and remedies
- Describing standard of evidence to be used to determine responsibility
- Describing procedures and permissible bases for appeal
- Describing range of available supportive measures

Grievance Pro	cedure	Initial	Steps:
How did we g	et here?	?	

- Formal Complaint: Triggers Grievance Process
- Written Notice to Parties
 - o Summary of allegations/time to prepare response
 - o Parties' right to advisor
 - o Parties' right to inspect/review evidence
 - o Advise of code of conduct prohibiting false statements
 - o Presumption that Respondent is not responsible
 - o Must be supplemented if additional allegations arise

Grievance Procedures: Decision Maker



- Decision Maker's role begins after the investigation ends
 - Makes determination of responsibility
 - Separate Decision Maker decides appeals (if applicable)

QUESTION ANSWER

QUESTION ANSWER

QUESTION ANSWER

The Questioning Phase

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After the school sends the investigative report to the parties, they have 10 days to provide a written response. [34 CFR 106.45(b)(5)(vii)] Before reaching a determination regarding responsibility, the decision maker must: Afford each party the opportunity to submit written, relevant questions that a party wants asked of any party or witness The decision-maker must explain to the party proposing the question any decision to exclude a question as not relevant. [34 CFR 106.45(b)(6)(ii)] After the Report Bricker Graydon After the report Graydon Graydon Graydon Graydon Graydon	After the Report	Bricker 🖣 Graydon
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follow-up questions, so schools do not need to extend timelines [85 FR 30365]		n the period for

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- To find a policy violation, there must be evidence to show, using the standard of evidence in your policy (preponderance of the evidence or clear and convincing), that each and every element of a policy violation has been met
- How do you do this?

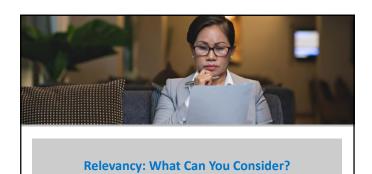
Analyzing the Elements

- Review the definition
- Break down the definition into elements by making a checklist
- Re-read the definition. Have you accounted for all of the language in the definition?
- Are there any definitions that should be included in your element checklist? (e.g. state law definition of domestic violence)
- Sort evidence according to element

Analyzing the Elements	Bricker ¶ Graydon
If you have a preponderance of the evidence* that	each element is
present, you have a policy violation • If you do not have a preponderance of the evidence	e that each element is
present, you do not have a policy violationIf you have a preponderance of the evidence that or	ne or more elements
is not present, you do not have a policy violation	
*If you use clear and convincing as your standard of ev that here	vidence, substitute
	39
	Bricker 🖣
Example: Quid Pro Quo	Graydon
☐ Conduct on the basis of sex	
☐ By an employee of the recipient	
☐ That conduct conditions the provision of an aid, ber	
the recipient on an individual's participation in sexu That sexual conduct is unwelcome	ial conduct
[34 C.F.R. 106.30(a)]	
	40
Example: Hostile Environment	Bricker 🖣 Graydon
•	Graydon
☐ Conduct on the basis of sex	
☐ That is unwelcome	
	ere, pervasive, and
 That is unwelcome That a reasonable person has determined is so sever objectively offensive That it effectively denies a person equal access to the 	
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Example: Sexual Assault	Bricker 🖣 Graydon
☐ Conduct on the basis of sex	
☐ Qualifies as one of the following:	
☐ Rape (male on female penetration only)	
☐ Sodomy (oral/anal penetration)	
☐ Sexual Assault With An Object (other than genitalia	i)
☐ Fondling	
☐ Incest	
☐ Statutory Rape	
	42
Example: Sexual Assault (cont.)	Bricker 🖣 Graydon
☐ In cases of rape, sodomy, sexual assault with an object	, or fondling, there
was either:	,
☐ No consent, or	
Victim was incapable of giving consent because of a	
temporary/permanent mental or physical incapacity	У
[34 C.F.R. 106.30(a); 20 U.S.C. 1092(f)(6)(A)(v); FBI UCR Na	ational Incident-Rased
Reporting System User Manual]	ational incluent-based
, , ,	
	43
Example: Dating Violence	Bricker ¶ Graydon
☐ Conduct on the basis of sex	
☐ Conduct on the basis of sex☐ Violence committed by a person	
Violence committed by a personWho has been in a social relationship of a romantic or intin	nate nature with
 Violence committed by a person Who has been in a social relationship of a romantic or intin the victim 	
Violence committed by a personWho has been in a social relationship of a romantic or intin	
 □ Violence committed by a person □ Who has been in a social relationship of a romantic or intin the victim □ Where the existence of such a relationship shall be determ consideration of the following factors: □ Length of the relationship 	
 □ Violence committed by a person □ Who has been in a social relationship of a romantic or intin the victim □ Where the existence of such a relationship shall be determ consideration of the following factors: □ Length of the relationship □ Type of relationship 	nined based on a
 □ Violence committed by a person □ Who has been in a social relationship of a romantic or intin the victim □ Where the existence of such a relationship shall be determ consideration of the following factors: □ Length of the relationship 	nined based on a
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Example: Stalking Conduct on the basis of sex Course of conduct Directed at a specific person Would cause a reasonable person to either: Fear for his or her safety or the safety of others; or Suffer substantial emotional distress.
family violence laws of the jurisdiction By any other person against an adult or youth victim who is protected from that person's acts under the domestic or family violence laws of the jurisdiction [34 C.F.R. 106.30(a); 34 U.S.C. 12291(a)(8)] Example: Stalking Conduct on the basis of sex Course of conduct Directed at a specific person Would cause a reasonable person to either: Fear for his or her safety or the safety of others; or
Example: Stalking Conduct on the basis of sex Course of conduct Directed at a specific person Would cause a reasonable person to either: Fear for his or her safety or the safety of others; or Suffer substantial emotional distress.
□ Conduct on the basis of sex □ Course of conduct □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
 □ Conduct on the basis of sex □ Course of conduct □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
□ Conduct on the basis of sex □ Course of conduct □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
□ Conduct on the basis of sex □ Course of conduct □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
 □ Course of conduct □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
 □ Directed at a specific person □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
 □ Would cause a reasonable person to either: □ Fear for his or her safety or the safety of others; or □ Suffer substantial emotional distress.
☐ Fear for his or her safety or the safety of others; or ☐ Suffer substantial emotional distress.
☐ Suffer substantial emotional distress.
[34 C.F.R. 106.30(a); 34 U.S.C. 12291(a)(30)]
[34 C.F.R. 106.30(a); 34 U.S.C. 12291(a)(30)]
[34 C.F.K. 106.30(a); 34 U.S.C. 12291(a)(30)]
Priekov (*
Scope of Education Program/Activity Bricker Graydon Graydon
Remember that the behavior addressed must occur in the recipient's "education program or activity"
"Education program or activity" means all of the operations of the recipient [34 CFR 106.2(h)(2)(i)]
In the Title IX grievance context, "education program or activity"
includes "locations, events, or circumstances over which the recipient
exercised substantial control over both the respondent and the context in which the sexual harassment occurs." [34 CFR 106.44(a)]
in which the sexual harassment occurs. [54 CFR 100.44(a)]



- The Rules of Evidence do NOT apply and CANNOT apply 85 FR 30337
- "The Department appreciates the opportunity to clarify here
 that the final regulations do not allow a recipient to impose
 rules of evidence that result in the exclusion of relevant
 evidence; the decision-maker must consider relevant evidence
 and must not consider irrelevant evidence." 85 FR 30336-37

Issues of Relevancy

- Not generally permissible unless expressly touched upon in Regulations (85 FR 30294):
 - Information protected by a legally recognized privilege
 - Evidence about complainant's prior sexual history
 - Party's medical, psychological, and similar records unless voluntary written consent
 - Party or witness statements that have not been subjected to cross-examination at a live hearing (if your policy allows hearings – otherwise this restriction does not apply)

Issues of	Rele	vancy
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- The process allows both parties to submit all relevant evidence:
 - Similarly 106.45(b)(6)(i)-(ii) directs the decision-maker to allow parties to ask witnesses all relevant questions and follow-up questions
 - A recipient may not adopt a rule excluding relevant evidence whose probative value is substantially outweighed by the danger of unfair prejudice (85 FR 30294)

Rules of Relevancy

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"Any rules adopted by a recipient regarding issues of relevance should be reflected in the recipient's training materials." 85 FR 30294



Fact-Finding when Facts are Disputed

The	Fact Finding Process	Bricke Graydo
1	List undisputed facts – what do parties agree on: List disputed facts – what do parties disagree on:	
2	What undisputed facts address each element? What disputed facts must be resolved for each e	lement?
3	Weigh the evidence for each relevant disputed for each relevant disputed facts = findings of fact	act



Objectively Evaluating Relevant Evidence

- Preamble indicates that the decision-maker should be looking at consistency, accuracy, memory, credibility (p. 85 FR 30315), implausibility, inconsistency, unreliability, ulterior motives, lack of credibility (85 FR 30330)
- Again, not making relevancy determinations beyond those expressly included in regulations (as specified by policy)
- Use your standard of proof to guide decision-making

Stand	ard	of	Pro	of
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- Standard of Evidence: Preponderance of the Evidence or Clear & Convincing
- Must use same standard for formal Title IX complaints against both students and employees (including teachers) for all policies and procedures with adjudication for sexual harassment complaints (e.g., union grievances procedures, teacher conduct)
- Must begin with a presumption of no violation by Respondent

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- Statements by any witnesses to the alleged incident
- Evidence about the relative credibility of the complainant/respondent
 - The level of detail and consistency of each person's account should be compared in an attempt to determine who is telling the truth
 - Is corroborative evidence lacking where it should logically

Recommended Considerations for Resolving Conflicts

- Evidence of the complainant's reaction or behavior after the alleged harassment
- Were there witnesses who saw that the complainant was upset?
- Changes in behaviors? Work-related? School? Concerns from friends and family? Avoiding certain places?
 - May not manifest until later

-
•

Recommended Considerations for	
Resolving Conflicts	

Recommend	led	Cons	iderat	ions	for
Resolving Co	nf	licts			

- Evidence about whether the complainant filed the complaint or took other action to protest the conduct soon after the alleged incident occurred
 - But: failure to immediately complain may merely reflect a fear of retaliation, a fear that the complainant may not be believed, etc. rather than that the alleged harassment did not occur

Recommended Considerations for Resolving Conflicts

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- Other contemporaneous evidence:
 - Did the complainant write about the conduct and reaction to it soon after it occurred (e.g. in a diary, email, blog, social media post)?
 - Did the student tell others (friends, parents) about the conduct and their reaction soon after it occurred?



Approaches to Counterintuitive Response

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Not Everyone Thinks Like You	Bricker 🖣 Graydon
• Differences in:	
Cultural backgrounds	
Learned responses	
 Age, gender, race, religion, height/weight, stren 	gth
Adverse childhood experiences	
 Trauma in the moment or prior to the encounter 	r
·	
	63
Considerations: Potential Responses to	Bricker ¶
Considerations: Potential Responses to Trauma	Bricker 🖣 Graydon
Trauma	Bricker ¶ Graydon
Trauma • Delayed reporting	Bricker ¶ Graydon
Trauma	Bricker ¶ Graydon
Trauma • Delayed reporting • Difficulty remembering specifics (could also be due to	Bricker ¶ Graydon
Delayed reporting Difficulty remembering specifics (could also be due to drugs/alcohol)	
Trauma Delayed reporting Difficulty remembering specifics (could also be due to drugs/alcohol) Reluctant reporting Remaining in a relationship or living arrangement with	
Trauma Delayed reporting Difficulty remembering specifics (could also be due to drugs/alcohol) Reluctant reporting Remaining in a relationship or living arrangement with respondent	

Considerations: Potential Responses to Trauma

- Trauma isn't just something to consider from the complainant's perspective. The respondent may be dealing with trauma, as may be the witnesses.
- Trauma may cause counterintuitive responses from your perspective. Stop and consider carefully before you decided someone is lying because they responded in a way different from how you would have responded.

Disclaimer

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- Do not assume that because there are signs of trauma that the respondent therefore caused the trauma and violated the policy
- Do not assume that because there are no signs of trauma, nothing bad happened

Credibility Factors

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- Revisit the credibility factors we just discussed
- Focus on your evidence
- Draw reasonable inferences from that evidence
- Focus on your parties and witnesses, and take them as they are
- Check yourself: am I reaching my decision because of any bias that I may hold?

Weighing the Evidence

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Regulatory Definitions

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- Preponderance of the Evidence "Concluding that a fact is more likely than not to be true"
- Clear and convincing "concluding that a fact is highly probable to be true"

85 FR 30373 at fn 1409

Recipients cannot use "beyond a reasonable doubt" standard, which is used in criminal cases. 85 FR 30373.

Standards of Evidence

What are our choices?

| 50/50 | Beyond a Reasonable Doubt | Clear and Convincing

Applies to Every Fact and Every Decision

- When you make a determination as to a disputed fact, use your standard of evidence
- When you make a determination as to whether an element exists, use your standard of evidence
- If you are using "preponderance of the evidence" and the evidence is exactly 50/50, you do not have a preponderance, so you have *insufficient evidence* to support the existence of the fact/element

W	/ritten Determination in 106.45(b)(7)(ii
•	Written determination must include:

- Identification of the allegations potentially constituting
 - sexual harassment

 A description of the procedural steps taken from the receipt
 - A description of the procedural steps taken from the receipt
 of the formal complaint through the determination,
 including any notifications to the parties, interviews with
 parties and witnesses, site visits, methods used to gather
 other evidence; and hearings held

Written	Determ	ination	in 106.	45(b))(7)(ii)
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 A statement of, and rationale for, the results as to each allegation, including determination regarding responsibility, any disciplinary sanctions the recipient imposes on the respondent, and whether remedies designed to restore or preserve equal access to the recipient's education program or activity will be provided by the recipient to the complainant

Written Determination in 106.45(b)(7)(ii)

- Institution's procedures and permissible bases for complainant and respondent to appeal
- Provided to both parties in writing contemporaneously (106.45(b)(7)(ii))



Disciplinary Sanctions

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- Ensure policy/code of conduct contains relevant language
- If there has been a finding of responsibility (incl. retaliation), follow due process procedures in state law and Board Policy
 - Written notice of possible discipline (suspension/expulsion)
 - Opportunity to respond to the allegations/proposed discipline
 - o Appeal rights

Disciplinary Sanctions

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- Note that under 34 CFR 106.45(b)(8), if schools permit appeals regarding sanctions, they must offer this right to the complainant and respondent. 85 FR 30399
- Before any sanction that would constitute a change of placement for a child with a disability, ensure compliance with IDEA and Section 504 (manifestation determination, continuation of services as applicable, etc.)



Identity of the Appeals Officer

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- You cannot hear an appeal of your own decisions
 - The Appeals Officer cannot be the same investigator, Title IX Coordinator, or decision-maker that worked on the case
- The Appeals Officer must be trained in the same manner as the Decision-Maker

Bases for Appeal

- Procedural irregularity that affected the outcome of the matter
- New evidence that was not reasonably available at the time the determination regarding responsibility or dismissal was made, that could affect the outcome of the matter
- The Title IX Coordinator/investigator/decision-maker(s) had a conflict of interest or bias for or against complainants or respondents generally or the individual complainant or respondent that affected the outcome
- A recipient may offer an appeal equally to both parties on additional bases

Ap	p	ea	ls
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- As to all appeals, the recipient must:
 - Offer the appeal to either party
 - Let both parties know when an appeal has been filed
 - Give both parties a reasonable and equal opportunity to submit a written statement in support of or challenging the appealed decision
 - Issue a written decision describing the result of the appeal and the rationale for the result
 - Provide the written decision simultaneously to both parties.

Questions?

Available for download: k12tixtoolkit.bricker.com VEED.IO

Brick	er Gra	ydon	's Title	IX
K-12	Trainir	ng Sei	ries	

Level 1

- General training for all K-12 staff Level 2
- Title IX Coordinator/Administrator
- Investigator
- Report Writing for investigators and decision-makers
- Decision-Maker and Appeals Officer
- Informal Resolution Facilitator

Now Added: Level 3 advanced training for your K-12 Title IX Team!

- Title IX Coordinator
- Investigator
- Report Writing
- Informal Resolution Facilitator

View dates and register at www.bricker.com/titleix

Thank you for attending!

Remember – additional information available at:

Title IX Resource Center at www.bricker.com/titleix

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