

Level 2: Report Writing for Investigators and Decision-Makers



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We can't help ourselves. We're lawyers.

- We are not giving you legal advice
- Consult with your legal counsel regarding how best to address a specific situation
- We will send a copy of the slides after this presentation to all who registered their email address when signing in
- Feel free to submit questions we will answer them at the end as time permits

Posting These Training Materials?

- Yes
- Your Title IX Coordinator is required by 106.45(b)(10)(i)(D) to post materials to train Title IX personnel on its website
- We know this and will make this packet available to your district electronically to post

Additional information available at:

Title IX Resource Center at www.bricker.com/titleix

Find us on **Twitter** at **@BrickerEdLaw**



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- Report process/timelines
- Writing the facts
- Jurisdiction
- Bias and conflicts of interest
- Relevancy
- Resolving credibility disputes
- The written decision
- Appeals

What is your role as investigator?

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As you write a report keep in mind that you are $\ensuremath{\text{NOT}}$ the decision-maker

	Report Process and Timelines	Bricker 🖣
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•	 Provide both parties an equal opportunity to inspect evidence obtained as part of the investigation that is the allegations raised in a formal complaint 	
	- Include the evidence you don't intend to rely on	
	- Include inculpatory or exculpatory evidence whe from a party or other source	ther obtained
	 Purpose: allow each party to meaningfully respon- prior to conclusion of the investigation. 	d to the evidence
	P	
	Report Process and Timelines	Bricker 🖣 Graydon
-		
•	 Prior to completion of the investigative report the evidence subject to inspection and review t 	
	and the party's advisor	
•	 You must give the parties at least 10 days to su response 	bmit a written
•	 You must consider the responses prior to compine investigative report 	pletion of the
	investigative report	
		5 6
	Report Process and Timelines	Bricker 🖣 Graydon
-	 You must make all of the evidence subject to the 	e parties'
	inspection and review available at any hearing	- 1

Report	Process	and	Timel	ines

- Create an investigative report that fairly summarizes relevant evidence
- Send it to each party and the party's advisor for review and a
 written response at least 10 days prior to a hearing (if there is
 one) or other time of determination regarding responsibility

Report Process and Timelines

- Before reaching a determination regarding responsibility, the decision-maker(s) must afford each party:
 - The opportunity to submit written, relevant questions that a party wants asked of any party or witness
 - The answers to those questions
 - Additional, limited follow-up questions



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- Write your interview summaries in narrative form so you can drop them into your report
- Be consistent in terminology
- Be clear as to the source of information compare:
 - "Bob stated that this happened"
 - "This happened"

Structure of an Interview Summary



- Who, when, where, via what medium?
- Did they have an advisor?
- Did you discuss your role? Their role?
- Did you discuss the prohibition on retaliation?

Structure of an Interview Summary



- Background
 - How does this person connect with the parties and witnesses?
 - Age, year in school
 - Length of employment, position

Structure of an Interview Summary	Bricker 🖣 Graydon
Background	
- Monologue	
 Follow-up questions you ask, including respor 	nses
- Evidence requested, evidence provided	
- Witnesses suggested	
withesses suggested	
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	Bricker 🖢
Structure of an Interview Summary	Bricker 🖣 Graydon
 Know your policy and procedures 	
- Interview summary is often more complete th	nan what is
included in report	
- May include information irrelevant to investig	rative decision.
such as discussions about supportive measure	
	1
Complete	Bricker Graydon
	Graydon
Include screenshots and other reference material	al directly in
summary when possible	
 Don't paraphrase a document when you can use 	direct quotes
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- Could my mother pick up the report and understand what happened?
- Make no assumptions that the reader will understand certain aspects of the community
- Write for a judge and jury to understand with no prior background

Relevant

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- Is there extraneous information that is unnecessary to resolve the charges or credibility disputes?
- Is the extraneous information nevertheless appropriate to include?
- Does your report contain any information you are prohibited from including?
- Will the parties read this, and if so, will they focus on the wrong things?

Sensitive

- Will the parties feel heard?
- Will the parties feel blamed?
- Will the parties feel vilified?
- Will the tone otherwise inflame the parties unnecessarily?

Em	pat	het	cic

- Maintain a non-judgmental tone
- Stay away from charged words of advocacy:
 - Clearly/obviously
 - Innocent/guilty
 - Victim/perpetrator
- Watch your adjectives and adverbs unless they are in a quote
- Recognize the impact of your words

Specific

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- Set the scene visually (will help identify inconsistencies in stories)
- Use quotation marks carefully
- Include details to the level that you can thoroughly understand what it looked like

Editing Exercises

- 1. Respondent engaged in sexual intercourse with Complainant from behind.
- 2. Complainant couldn't explain why she was sitting on the couch by herself.
- 3. Respondent visibly winced when Complainant said "no."
- 4. John stated that Alice told him to "knock it off."
- 5. On a scale of 1 to 10, the witness described the Respondent as being a "level 4 kind of drunk."

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Lu		15			•	31	

- 6. There was no evidence to support Complainant's assertion that the activity was without consent.
- 7. During the mediation, Respondent admitted to the misconduct and promised not to do it again.
- 8. Professor Clark indicated that he had never known Respondent to commit sexual misconduct at 2:00 in the morning in the back of a bar before.

Editing Exercises

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- Respondent stated that Complainant was diagnosed with bipolar disorder and that the complaint was "all in his head."
- 10. When Respondent asked if Complainant wanted oral sex and Complainant said, "That's OK," that was indication of the Complainant's consent.
- 11. Jane insinuated that Respondent changed her grade based on her report.



Just the Facts: Synthesizing Evidence Into an Investigative Report

Disclaimer	Bricker 🖣 Graydon
	Graydon
"This document is intended to be a summary of	
description of what was learned through an in refer to the full record, including [information	
hearing, and]* the contents of the [hearing pa packet]."*	
packetj. "	
Basic Information	Bricker 🖣 Graydon
Dasic information	Graydon
. Complete and	
Complainant	
 Respondent 	
 Investigator 	
When was the complaint made?	
	Bricker 🖿
Basic Information	Bricker 🖣 Graydon
Basic description of charges	
How did the complaint make its way to an in	nvestigation?
Witnesses Interviewed	
Witnesses Not Interviewed (and why)	
 Any procedural anomalies that need explair 	ned?
, procedural anomalies that need explain	

	Does Your Policy Require Witness Sign-Off?	Bricker 🖣 Graydon
	 "Each person interviewed was provided with a wr a summary of their interview, and was given an o provide feedback and approve the accuracy of the Did everyone do so? 	pportunity to
_		31
	Basic Information	Bricker Graydon
	 "All relevant information gathered during the cou investigation has been included in this report/hea 	
	Applicable Policy Provisions	Bricker ¶ Graydon
	Definition of prohibited conduct alleged	
	 Related definitions as appropriate (e.g. consent, s incapacitation) 	ubstantial
	Include verbatim, in entirety	

Summary of Information	Bricker 🖣
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Ways to arrange:	
- Chronologically	
- By witness summary	
- By allegation/topic	
	3:
Summary of Information	Bricker = Graydon
Summary of Information	Graydon [']
Explain your structure	
- Example: "The information in this repor	t is a summary of the
facts. Where there is a difference in the	accounts, it is noted
in the report. For the sake of clarity, the chronologically and by subject matter w	
cinonologically and by subject matter w	пен арргорнате.
	3-
Summary of Information	Bricker = Graydon
- Indiana in the second in the	Graydon
Tell the story chronologically	
- How did the relationship start?	
• Citations to the record – always	
- Be helpful for your fact-finders!	
Hearing packet or exhibits – helpful to nun	nber the pages
sequentially for easy citation	

Summary of Information	Bricker ¶ Graydon
	Graydon
Give an overview of evidence collected	
Attach as appendices any statements and in	nportant evidence
	3
Common of Information	Bricker 🖢
Summary of Information	Bricker (Graydon
 If you can, synthesize the information from r and witnesses 	nultiple parties
Where the stories diverge: "" "" "" "" "" "" "" "" "	
- "Information from [Complainant]"	
- "Information from [Respondent]"	
	3
Commence of Information	Bricker 🖢
Summary of Information	Bricker S Graydon
Insert into the report screenshots of text me pictures where relevant.	ssages and
pictures where relevant	
 If information is attached but not referred to may want to drop a footnote explaining why 	
may want to drop a foothfore explaining why	1100

- Don't forget to summarize impact on **complainant** if the charges require consideration as an element
 - "The investigator notes that this incident and the process may have had an impact on [Respondent]. However, to determine whether sexual harassment occurred, the decision-maker will be required to review the impact of the reported behavior on [Complainant]. This is the reason that the information here focuses solely on [Complainant]."

Summary of Information

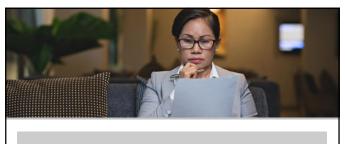


- Undisputed Facts
 - Series of numbered sentences
- Disputed Facts
 - Series of numbered sentences
- Make sure you have facts for each element of each charge



Make No Assumptions: Being Impartial, Avoiding Conflicts of Interest, and Bias

	Avoiding Pre-Judgment of Facts at Issue	Bricker 🖣 Graydon
	 A good way to avoid bias and ensure impartialit prejudgment of facts 	y: avoiding
	Each case is unique and different	
_		42
	Considerations Detection Decreased Trans	Bricker 🖢
	Considerations: Potential Responses to Trau	ma Graydon
	Delayed reporting	
	Delayed reportingDifficulty remembering specifics (could also be due	to
	drugs/alcohol)	10
	Reluctant reporting	
	 Remaining in a relationship or living arrangement v respondent 	ith the
	Being calm and composed after an assault	
	Failing to identify the accused	
		4
	Disclaimer	Bricker 🖣 Graydon
		Graydon
	• Do not assume that because there are signs of t	rauma that the
	respondent caused the trauma and violated the	
	• Do not assume that because there are no signs	of trauma
	nothing bad happened	



More on Issues of Relevancy: Not Rules of Evidence

Issues of Relevancy

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- Relevant unless expressly touched upon in Regulations (p. 980):
 - Information protected by a legally recognized privilege
 - Evidence about complainant's prior sexual history
 - Party's medical, psychological, and similar records unless voluntary written consent
 - Party or witness statements that have not been subjected to cross-examination at a live hearing*

Relevancy: Legally Privileged Information



- Preamble identifies medical and treatment records.
- Other typical privileges recognized across jurisdictions but with variations (will want to involve your legal counsel for definitions in your jurisdiction):
 - Attorney-client communications
 - Implicating oneself in a crime
 - Confessions to a clergy member or other religious figures
 - Spousal testimony in criminal matters
 - Some confidentiality/trade secrets



Objectively Evaluating Relevant Evidence

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- Preamble indicates that the decision-maker should be looking at consistency, accuracy, memory, credibility (p. 1060), implausibility, inconsistency, unreliability, ulterior motives, lack of credibility (p. 1111)
- Again, not making relevancy determinations beyond those expressly included in regulations
- Standard of proof and using it to guide decision

Standard of Proof

- Standard of Evidence: Preponderance of the Evidence or Clear & Convincing
- Must use same standard for formal Title IX complaints against both students and employees (including teachers) for all policies and procedures with adjudication for sexual harassment complaints (e.g., union grievances procedures, teacher conduct)
- Must begin with a presumption of no violation by Respondent

Recommend	ed	Cons	idera	tions
for Resolving	g C	onflic	ts	

- Statements by any witnesses to the alleged incident
- Evidence about the relative credibility of the complainant/respondent
 - The level of detail and consistency of each person's account should be compared in an attempt to determine who is telling the truth
 - Is corroborative evidence lacking where it should logically evist?

Recommended Considerations for Resolving Conflicts

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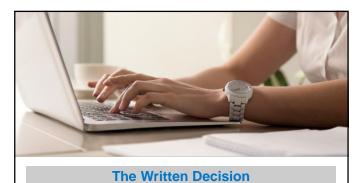
- Evidence of the complainant's reaction or behavior after the alleged harassment
 - Were there witnesses who saw that the complainant was upset?
 - Changes in behaviors? Work-related? School? Concerns from friends and family? Avoiding certain places?
 - May not manifest until later

Recommended Considerations for Resolving Conflicts

- Evidence about whether the complainant filed the complaint or took other action to protest the conduct soon after the alleged incident occurred
 - But: failure to immediately complain may merely reflect a fear of retaliation, a fear that the complainant may not be believed, etc. rather than that the alleged harassment did not occur

Recommended Considerations
for Resolving Conflicts

- Other contemporaneous evidence:
 - Did the complainant write about the conduct and reaction to it soon after it occurred (e.g. in a diary, email, blog, social media post)?
 - Did the student tell others (friends, parents) about the conduct and their reaction soon after it occurred?



Written Determination in 106.45(b)(7)(ii)



- Written determination **must** include:
 - Identification of the allegations potentially constituting sexual harassment
 - A description of the procedural steps taken from the receipt of the formal complaint through the determination, including any notifications to the parties, interviews with parties and witnesses, site visits, methods used to gather other evidence; and hearings held

Written Determination	in 106.45	b	(7	')(ii
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 A statement of, and rationale for, the results as to each allegation, including determination regarding responsibility, any disciplinary sanctions the recipient imposes on the respondent, and whether remedies designed to restore or preserve equal access to the recipient's education program or activity will be provided by the recipient to the complainant

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Written Determination in 106.45(b)(7)(ii)

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- Institution's procedures and permissible bases for complainant and respondent to appeal
- Provided to both parties in writing contemporaneously (106.45(b)(7)(ii))

Final Checklist for the Decision Maker

Fin:	al C	'ho	lict

1. Are there any additional procedural anomalies to be explained?



Final Checklist

2. Is every element of every charge accounted for?



Final Checklist

3. Is every relevant disputed fact resolved in the analysis?



Final Checklist

4. Is there a clear connection between the charges, the investigation, the evidence, and the conclusions?



Final Checklist

5. Would an unfamiliar reader be able to connect the dots?



Bases for Appeal

- Procedural irregularity that affected the outcome of the matter
- New evidence that was not reasonably available at the time the determination regarding responsibility or dismissal was made, that could affect the outcome of the matter
- The Title IX Coordinator, investigator(s), or decision-maker(s) had a conflict
 of interest or bias for or against complainants or respondents generally or
 the individual complainant or respondent that affected the outcome of the
 matter
- A recipient may offer an appeal equally to both parties on additional bases

- As to all appeals, the recipient must:
 - Issue a written decision describing the result of the appeal and the rationale for the result
 - Provide the written decision simultaneously to both parties.



Bricker's Title IX Toolkit Available for download: k12tixtoolkit.bricker.com VEED.IO

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Thank you for attending!

Remember – additional information available at:

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