

# Local Control and Accountability Plan (LCAP) Every Student Succeeds Act (ESSA) Federal Addendum Template

**LEA name:**

Los Angeles Unified School District

**CDS code:**

1964733

**Link to the LCAP:**

*(optional)*

[Provide link.]

**For which ESSA programs  
will your LEA apply?**

Choose from:

**TITLE I, PART A**

Improving Basic Programs Operated by  
State and Local Educational Agencies

**TITLE I, PART D**

Prevention and Intervention Programs for  
Children and Youth Who Are Neglected,  
Delinquent, or At-Risk

**TITLE II, PART A**

Supporting Effective Instruction

**TITLE III, PART A**

Language Instruction for English Learners  
and Immigrant Students

**TITLE IV, PART A**

Student Support and Academic  
Enrichment Grants

*(NOTE: This list only includes ESSA  
programs with LEA plan requirements;  
not all ESSA programs.)*

Title I, Part A / Title I, Part D / Title II, Part A / Title III, Part A / Title IV, Part A

*In the following pages, ONLY complete the sections for the corresponding programs.*

# Instructions

The LCAP Federal Addendum is meant to supplement the LCAP to ensure that eligible LEAs have the opportunity to meet the Local Educational Agency (LEA) Plan provisions of the ESSA.

**The LCAP Federal Addendum Template must be completed and submitted to the California Department of Education (CDE) to apply for ESSA funding.** LEAs are encouraged to review the LCAP Federal Addendum annually with their LCAP, as ESSA funding should be considered in yearly strategic planning.

**The LEA must address the Strategy and Alignment prompts provided on the following page.**

**Each provision for each program must be addressed,** unless the provision is not applicable to the LEA.

In addressing these provisions, LEAs must provide a narrative that addresses the provision **within the LCAP Federal Addendum Template.**

Under State Priority Alignment, state priority numbers are provided to demonstrate where an ESSA provision aligns with state priorities. This is meant to assist LEAs in determining where ESSA provisions may already be addressed in the LEA's LCAP, as it demonstrates the LEA's efforts to support the state priorities.

The CDE emphasizes that **the LCAP Federal Addendum should not drive LCAP development.** ESSA funds are supplemental to state funds, just as the LCAP Federal Addendum supplements your LCAP. LEAs are encouraged to integrate their ESSA funds into their LCAP development as much as possible to

promote strategic planning of all resources; however, this is not a requirement. In reviewing the LCAP Federal Addendum, staff will evaluate the LEA's responses to the ESSA plan provisions. There is no standard length for the responses. LEAs will be asked to clarify insufficient responses during the review process.

California's ESSA State Plan significantly shifts the state's approach to the utilization of federal resources in support of underserved student groups. This LCAP Federal Addendum provides LEAs with the opportunity to document their approach to maximizing the impact of federal investments in support of underserved students.

The implementation of ESSA in California presents an opportunity for LEAs to innovate with their federally-funded programs and align them with the priority goals they are realizing under the state's Local Control Funding Formula (LCFF).

LCFF provides LEAs flexibility to design programs and provide services that meet the needs of students in order to achieve readiness for college, career, and lifelong learning. The LCAP planning process supports continuous cycles of action, reflection, and improvement.

Please respond to the prompts below, and in the pages that follow, to describe the LEA's plan for making the best use of federal ESEA resources in alignment with other federal, state, and local programs as described in the LEA's LCAP.

## Strategy

Explain the LEA's strategy for using federal funds to supplement and enhance local priorities or initiatives funded with state funds, as reflected in the LEA's LCAP. This shall include describing the rationale/evidence for the selected use(s) of federal funds within the context of the LEA's broader strategy reflected in the LCAP.

The District has established a Student Equity Needs Index and provides centralized positions and funds to schools to address areas in need of improvement. Federal funds are allocated to schools to supplement LCFF funds based upon a school level needs assessment utilizing data and centralized supports are implemented to supplement the LCFF investments.

Core investments in the LCAP represent numerous priorities addressing the differentiated needs of students. Specifically, the District has focused on college and career readiness by providing A-G Intervention and Support resources for schools to utilize tiered interventions for students off-track on completing their A-G requirements.

In addition, attendance and school climate initiatives are provided via dedicated personnel focused on addressing pupil life and health needs.

## Alignment

Describe the efforts that the LEA will take to align use of federal funds with activities funded by state and local funds and, as applicable, across different federal grant programs.

The goals in the schools' Single Plan for Student Achievement (SPSA) are aligned to State priorities and the goals in the District's LCAP. Data and the LCAP metrics help to identify targeted areas in need of supplemental support.

LAUSD currently requires every school site receiving local control funding formula resources, in particular supplemental and concentration funds, to prepare and submit a Targeted Student Population Fund Plan which is closely aligned with the SPSA and the District's LCAP Goals.

# ESSA Provisions Addressed Within the LCAP

Within the LCAP an LEA is required to describe its goals, and the specific actions to achieve those goals, for each of the LCFF state priorities. In an approvable LCAP it will be apparent from the descriptions of the goals, actions, and services how an LEA is acting to address the following ESSA provisions through the aligned LCFF state priorities and/or the state accountability system.

## TITLE I, PART A

### Monitoring Student Progress Towards Meeting Challenging State Academic Standards

ESSA SECTION	STATE PRIORITY ALIGNMENT
1112(b)(1) (A–D)	1, 2, 4, 7, 8 <i>(as applicable)</i>

Describe how the LEA will monitor students' progress in meeting the challenging state academic standards by:

- (A) developing and implementing a well-rounded program of instruction to meet the academic needs of all students;
- (B) identifying students who may be at risk for academic failure;
- (C) providing additional educational assistance to individual students the LEA or school determines need help in meeting the challenging State academic standards; and
- (D) identifying and implementing instructional and other strategies intended to strengthen academic programs and improve school conditions for student learning.

### Overuse in Discipline Practices that Remove Students from the Classroom

ESSA SECTION	STATE PRIORITY ALIGNMENT
1112(b)(11)	6 <i>(as applicable)</i>

Describe how the LEA will support efforts to reduce the overuse of discipline practices that remove students from the classroom, which may include identifying and supporting schools with high rates of discipline, disaggregated by each of the student groups, as defined in Section 1111(c)(2).

### Career Technical and Work-based Opportunities

ESSA SECTION	STATE PRIORITY ALIGNMENT
1112(b)(12)(A–B)	2, 4, 7 <i>(as applicable)</i>

If determined appropriate by the LEA, describe how such agency will support programs that coordinate and integrate:

- (A) academic and career and technical education content through coordinated instructional strategies, that may incorporate experiential learning opportunities and promote skills attainment important to in-demand occupations or industries in the State; and

(B) work-based learning opportunities that provide students in-depth interaction with industry professionals and, if appropriate, academic credit.

## TITLE II, PART A

### Title II, Part A Activities

ESSA SECTION	STATE PRIORITY ALIGNMENT
2102(b)(2)(A)	1, 2, 4 ( <i>as applicable</i> )

Provide a description of the activities to be carried out by the LEA under this Section and how these activities will be aligned with challenging State academic standards.

## TITLE III, PART A

### Parent, Family, and Community Engagement

ESSA SECTION	STATE PRIORITY ALIGNMENT
3116(b)(3)	3, 6 ( <i>as applicable</i> )

Describe how the eligible entity will promote parent, family, and community engagement in the education of English learners.

## ESSA Provisions Addressed in the Consolidated Application and Reporting System

An LEA addresses the following ESSA provision as part of completing annual reporting through the Consolidated Application and Reporting System (CARS).

## TITLE I, PART A

### Poverty Criteria

ESSA SECTION	STATE PRIORITY ALIGNMENT
1112(b)(4)	N/A

Describe the poverty criteria that will be used to select school attendance areas under Section 1113.

# ESSA Provisions Not Addressed in the LCAP

For the majority of LEAs the ESSA provisions on the following pages do not align with state priorities. **Each provision for each program provided on the following pages must be addressed**, unless the provision is not applicable to the LEA. In addressing these provisions, LEAs must provide a narrative that addresses the provision **within this addendum**.

As previously stated, the CDE emphasizes that the LCAP Federal Addendum should not drive LCAP development. ESSA funds are supplemental to state funds, just as the LCAP Federal Addendum supplements your LCAP. LEAs are encouraged to integrate their ESSA funds into their LCAP development as much as possible to promote strategic planning of all resources; however, this is not a requirement. In reviewing the LCAP Federal Addendum, staff will evaluate the LEA's responses to the ESSA plan provisions. There is no standard length for the responses. LEAs will be asked to clarify insufficient responses during the review process.

## TITLE I, PART A

### Educator Equity

#### ESSA SECTION 1112(b)(2)

Describe how the LEA will identify and address, as required under State plans as described in Section 1111(g)(1)(B), any disparities that result in low-income students and minority students being taught at higher rates than other students by ineffective, inexperienced, or out-of-field teachers.

#### THIS ESSA PROVISION IS ADDRESSED BELOW:

The following actions were put in place to address issues of equity: Create STEAM, English Learner and Early Literacy micro-credentialing programs to expand teacher expertise through professional development and to promote permanence in service to English learners and highest need students. Data are derived from the "Report on Number of Limited Assignment Permits" issued in 2018-2019 to both Title I and non-Title I sites and the "Annual and Williams Final Misassignment Reports" for 2018-2019.

#### Ineffective/Misassigned Teachers

Low income students are taught at higher rates than other students by ineffective/misassigned teachers. Data identifying the percent of ineffective/misassigned teachers identified by CTC serving the following schools with high percentages of low income students (all Title I schools): 4 Elementary Schools, 13 Middle Schools, 22 High Schools, one K-8 Span School, one K-12 Span School, and one 6-12 Span School.

Minority students are taught at higher rates than other students by ineffective/misassigned teachers. Data identifying the percent of ineffective/misassigned teachers at each site revealed that 100% of ineffective/misassigned teachers were serving at the following schools with high percentages of minority students (each site had at least 76% minority student population): 4 Elementary Schools, 13 Middle Schools, 22 High Schools, one K-8 Span School, one K-12 Span School, and one 6-12 Span School.

To address this, District staff provide Assignment Monitoring and ESSA Compliance presentations for all Local Districts to educate certificated staff overseeing the master schedule on alternative options available to assist with ineffective/misassigned teachers. In addition, the District provides administrators

with a rigorous five-day Observer Certification training on the District's teacher Evaluation process and instructional framework.

### **Inexperienced Teachers**

An issue facing the District is that the greatest number of inexperienced teachers appear in Sp.Ed. classrooms due to the severe shortage of Sp.Ed. teachers in California and across the nation. This crisis in credentialing and the need to staff these classrooms with provisional teachers or interns significantly increases the impact of inexperienced teachers who are assigned to schools with a high percentage of low-income students. Data used to determine these findings are derived from the "Report on Number of Limited Assignment Permits" issued in 2018-2019. The following schools with high percentages of low-income students were taught at higher rates than other students by inexperienced teachers: 15 Elementary Schools, 14 Middle Schools, 21 High Schools, and 3 Span Schools.

Minority students are also taught at higher rates than other students by inexperienced teachers. The following schools with high percentages of minority students were taught at higher rates than other students by inexperienced teachers: 15 Elementary Schools, 14 Middle Schools, 21 High Schools, and 3 Span Schools.

The work of our principals is crucial for the retention of new and inexperienced teachers in LAUSD. To promote the retention of these teachers and develop their growth in the teaching profession, principals facilitate monthly onsite professional development to inexperienced teachers and address areas of need and provide an on-site support partner who is an immediate point of contact for the inexperienced teacher to address the teacher's need for classroom support, reflection on practice, and guidance in navigating the school system.

### **Out-of-Field Teachers**

Low-income students are taught at higher rates than other students by out-of-field teachers. Data used to determine these findings are derived from the "Annual and Williams Final Misassignment Reports" for 2018-2019 and the "Report on Number of Limited Assignment Permits" issued in 2018-2019 to both Title I and non-Title I sites. Data identifying the percent of out-of-field teachers at each site revealed that 92% of out-of-field teachers were serving at schools with high percentages of low-income students (Title I schools). The teacher shortage has contributed to our educator equity data. The following schools with high percentages of low-income students were taught at higher rates than other students by out-of-field teachers: 12 Elementary Schools, 25 Middle Schools, 24 High Schools, five K-8 Span Schools, two K-12 Span Schools, and five 6-12 Span Schools.

Minority students are taught at higher rates than other students by out-of-field teachers. Data used to determine these findings were derived from the "Annual and Williams Final Misassignment Reports" for 2018-2019 and the "Report on Number of Limited Assignment Permits" issued in 2018-2019 to both Title I and non-Title I sites. Data identifying the percent of out-of-field teachers at each site revealed that 99% of out-of-field teachers were serving at schools with high percentages of minority students (72 of 73 sites had at least a 52% minority student population). The following schools with high percentages of minority students were taught at higher rates than other students by out-of-field teachers: 12 Elementary Schools, 25 Middle Schools, 24 High Schools, five K-8 Span Schools, two K-12 Span Schools, and five 6-12 Span Schools.

To address this, District staff provide guidance to teachers and administrators regarding renewal requirements that teachers must fulfill prior to the expiration of the Limited Assignment Permit. The Limited Assignment Permit requires that teachers continue their education in the particular subject area



by either taking additional qualifying coursework or passing the appropriate subject matter exam; thus, gaining subject matter knowledge.

## **Parent and Family Engagement**

ESSA SECTIONS 1112(b)(3) and 1112(b)(7)

Describe how the LEA will carry out its responsibility under Section 1111(d).

Describe the strategy the LEA will use to implement effective parent and family engagement under Section 1116.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

The Los Angeles Unified School District's Title I Parent and Family Engagement Policy outlines how the District is addressing the federal mandates for Title I family engagement. The Policy was developed with parents during the 2016-2018 school years. Six meetings and over 22 hours of collaborative effort led the parents to agree on the Policy. Annually, the Policy is reviewed by parents through Local District Title I Study Groups, which consist of 36 meetings held across the District. The Study Group participants provide feedback on the Policy while they review its content and effectiveness. Schools are required to distribute a summary of the District's Title I Parent and Family Engagement Policy to all parents each year. This Title I Parent and Family Engagement Policy contains many of the strategies outlined in this section of the Federal Addendum below.

The Los Angeles Unified School District is comprised of various student culture groups, with 73.4% of the District's students of Latino background, 10.5% are White, 8.2% are African-American, 4.2% are Asian, less than 1% are American Indian or Alaskan Native, Native Hawaiian or Pacific Islander, 2.1% are Filipina, and 1% are not reported. In all, 94 languages other than English are spoken in L.A. Unified schools. In addition, the District has 157,619 students who are learning to speak English proficiently. Their primary languages are Spanish (92.5% of English learners), Armenian (1.1%), Korean (1%) Tagalog, Cantonese, Arabic, Vietnamese and Russian, each accounting for less than 1% of total. The District also has more than 7,000 foster care students. In order to implement effective parent and family engagement as described under Section 1116, supporting the rich diversity of the District's students, LAUSD employs multiple strategies. Research has shown that authentic parent and family engagement and support must occur closest to the school for the strongest impact on student achievement. (Jeynes, William; The Relationship Between Parental Involvement and Urban Secondary School Academic Achievement, 2007) Therefore, the District will make sure that all family engagement focuses on students and their academic and social-emotional growth needs. The family engagement activities must have the goal of supporting the District's goal of obtaining 100% Graduation for all students.

### **Collaboration**

The first strategy will involve collaborating with parents as leaders, encouraging them to participate in various forms of governance both in schools and in the District. Parent leaders are those who assume important roles in schools as volunteers supporting school programs or on various governance structures. At schools, parents will be given opportunities to participate on the School Site Council, the English Learner Advisory Committee and the Local School Leadership Council, as appropriate. The first two of these school groups will provide input into the School Plan for Student Achievement, containing programs and expenses related to federal categorical funding. The third group will review various general school programs and expenses. Parents' consistent and informed participation will enable meaningful consultation with them as stakeholders. Efforts should be made to encourage the



parents of underrepresented and underserved families, like the families of special needs students and homeless students, on the governance councils and committee. In partnerships with school staff, parent leaders will develop and approve each school's Title I Parent and Family Engagement Policy and School-Parent Compact. The evidence demonstrating that schools address these requirements for parent participation will be uploaded onto an online District portal. This evidence is often verified when Local District Parent and Community Engagement staff and the District's Office of Parent and Community Services visit the schools onsite and speak with stakeholders. The District's Office of Parent and Community Services will monitor this evidence monthly and work with the six Local District Parent and Community Engagement units, as well as the Federal and State Education Programs Office and the Multilingual and Multicultural Education Division, to provide coordinated training and targeted support to schools. Schools that do not meet these requirements are provided additional support by their Local District Directors. In addition, the District has a robust parent volunteer program which provides parents opportunities to be involved in their child's school by providing a variety of volunteer activities. Efforts will be made to have Local Districts support Parent and Family Center staff in engaging underrepresented and underserved parent groups as volunteers, disseminating information regarding free clinics for the volunteers' required medical exams, in cases where medical clearance serves as a barrier. In addition, the District will continue to identify ways of helping parents pay for the mandated fingerprinting fees through private donations, corporate support and grants.

The Office of Parent & Community Services and Local District Offices will continue to host gatherings of Title I parents in a forum that is entitled, Title I Study Groups. Title I parents will participate in Title I Study Groups, which will meet throughout the year to review the content and effectiveness of the Local Educational Agency's Title I Parent and Family Engagement Policy. Also, the Title I Study Groups will provide input into the Local Educational Agency Plan, now known as the Local Control and Accountability Plan Federal Addendum, while reviewing the coordination of the District's programs that have family engagement components and other Title I topics. A minimum of three hundred Title I parents will be invited to commit to the Title I Study Groups each year, with each school sending two Title I parents to participate in the Local District Fall and Spring Title I Conferences to be planned with Title I parent leaders. Invitations are distributed to all Title I families to expand awareness and participation. Participants will learn about the two new school identification criteria, Comprehensive Support and Improvement (CSI) and Additional Targeted Support and Improvement (ATSI), as identified in the California Dashboard, and what schools are doing to address identified needs. As a result, they will be empowered to support their schools in strengthening the strategies used to improve student achievement and attendance. Interested parents will participate on the District Title I Focus Group, in addition to serving on the Title I Study Groups, to learn more about and provide feedback on all Title I programs and budgets, not only on those related to parent and family engagement. To complement the review of the policy, each Local District will host a Fall and Spring Title I Conference for families. Each conference will provide families with instructional strategies, resources, and connections to socio-emotional services, and will be co-led with parents. The conferences will capture a base of parent leaders to participate in the Title I Study Groups. Along with Title I Study Groups and the District Title I Focus Group, the parents of African-American students will have the opportunity to participate in African-American Parent Study Groups offered in various Local Districts. The African-American Parent Study Groups will convene to learn more about the achievement of African-American students and how to support closing the achievement gap for them in the District. In addition, approximately 150 parents will participate on parent and community leadership committees at the District, including the Parent Advisory Committee, the District English Learner Advisory Committee and the Community Advisory Committee. These parent and community leaders will be provided with extensive training and multiple opportunities to provide input on a variety of District initiatives so that they can be provided with meaningful consultation on the quality and content of family engagement supports in the District. They will also receive information that can be shared with their Local District leadership and other parents at the Local District level. Parents will learn about the available

opportunities for participating in school and District leadership in May for the following year, so that they can have time to plan for increasing their engagement with school staff. Various policies provide guidance to school sites and District offices to strengthen their parent and family engagement programs, and these policies will be reviewed annually by the Office of Parent and Community Services in partnership with parents to ensure that there is stakeholder input and consistency in establishing the policies. One of the policies will include a summary of the Local Control and Accountability Plan Federal Addendum for dissemination to all families.

### **Communication**

A second strategy will involve establishing multiple modes of communication between the District, families and schools to address families' diverse needs and interests. Special attention is provided to support parents and family members with disabilities, homeless and foster families, migratory families and families with limited English proficiency. To facilitate communication from schools to families, information will be provided through online postings and newsletters, with notices mailed home in a timely fashion and translated into languages parents can understand. The District will also make use of its television station, KLCS, and seek greater use on online webinars and multimedia tools to maintain families informed and engaged. Families will receive text messages, if they opt in, phone calls, and notices on social media pages for schools and offices, providing them with critical school information. When possible, communication will be provided in parent-friendly language and in graphic form for parents with low literacy levels. In particular, for the English Learner parents of students with special needs, each school is required to identify and provide bilingual staff who can assist with oral interpretation at Individualized Education Plan meetings. In addition, schools will communicate with their families regarding their CSI or ATSI identification under the California School Dashboard. To support this effort, parents will have access to an online Parent Portal through which they can learn about their students' daily attendance, grades, test scores, Individualized Education Plan, English Learner status, graduation requirements, discipline records, transportation schedule, lunch application, health records and contact information. Gaining access to their children's school information through the Portal will allow for families and school staff to have the same foundational information about their students so that they can better focus on coordinating strategies for targeted support. The Office of Parent and Community Services will share research and promising practices on parent engagement, along with District initiatives for communication with families to the six Local District Parent and Community Engagement units, which communicate regularly and meet monthly with Parent and Family Center staff from each school. Principals are encouraged to select Parent and Family Center staff that meet the language needs of their communities. Parent and Family Center staff will be provided with opportunities to increase their learning around various District initiatives, including learning about trainings provided to teachers and how to support families of students with special needs. Local District Parent and Community Engagement units will teach Parent and Family Center staff about how to move through the career ladder, if they are interested, also. At these meetings, Parent and Family Center staff are provided with information and training to welcome, communicate and partner with parents effectively and frequently. They focus particular attention to efforts centered on supporting families with disabilities, foster and homeless families, migratory families and those with limited English proficiency to consider how to differentiate their outreach to provide access. This training includes communicating with parents about their rights and responsibilities, supporting parents as volunteers and how schools can get support for their volunteer programs. Clear metrics will be established and communicated to determine what effective parent and family engagement in each Local District and school looks like, with feedback being provided to District staff on meeting these metrics. It is strongly recommended that parents partner with administrators in evaluating this effective parent and family engagement in each Local District and school.

Facilitating the communication from parents to schools, parents will be provided with various opportunities for communicating with school and District staff. Through the online platform of

Schoology, accessed through the Parent Portal, parents can communicate with their children's teachers over email, while reviewing specific assignments for each class online. The District is developing a Parent Help Desk with live agents so that they can get assistance with Schoology and the Parent Portal, request assistance to resolve concerns, and connect to District resources and services. Families can also use traditional means of communicating with school and District staff by calling, visiting and writing. Appointments to confer with school teachers and other staff will be made directly with each school through email, phone calls or in person. Special accommodations will be made for communicating with families that have accessibility needs to facilitate their informed participation in programs at the school and District level, with the Translations Unit providing material in multiple languages at schools upon request, and with the needs of disabled, homeless and migrant families being considered and addressed at each school site in coordination with the Division of Special Education, the Homeless Education Program and the Migrant Education Program staff. Access to programs will be provided to the parents and family members with disabilities through the provision of reasonable accommodations. For foster, homeless and migrant parents and family members, additional engagement will be provided to ensure that children are receiving the support that they need to succeed before and after any extended absences. Parents who do not have access to information digitally can request paper copies from the school office. Parents will be invited to complete an annual School Experience Survey for schools to be better informed about the needs of their families and the effectiveness of their family engagement programs. The results from this Survey are required to increase and will be published annually for all stakeholders to review by school site. It is strongly recommended by the District that every school offer parents a means to provide feedback to school personnel informally through the use of a suggestion box. In addition, it is strongly recommended that schools purchase Parent and Family Center staff positions to support and strengthen the communication with families.

### **Capacity Building**

A third strategy will involve building the capacity of both parents and school and District staff to partner with one another. To address this strategy, schools will offer training to parents to understand parents' rights, identifying resources for navigating the District, utilizing Smarter Balanced Assessment and Parent Portal resources, social-emotional support on physical, emotional and online safety and gang awareness, how to get support for students with special needs, District academic initiatives and to provide parents with opportunities to learn how to support learning in the home for specific grade levels, exposing them to specific strategies that are used in the classroom, when appropriate. Parents serving on a committee or council will be trained to understand and provide feedback on the specific content pertaining to the committee or council. When parents are informed about what is being discussed and taught in schools, they can make connections and reinforce the learning at home. Two pre-selected trainings will be held for parents, one on the California School Dashboard and another on LAUSD graduation requirements. Schools will consult families, plan with families, and choose from a variety of other academic topics, depending on school goals and needs, to teach their parents, many of which address California State Standards and assessments. When possible, school staff will partner with parent leaders to co-present to other parents, using curriculum that is co-developed by knowledgeable parents. A Title I Meeting will be held annually to share detailed information about the Title I programs with families. Workshops will be posted online in multiple languages for parents who cannot attend meetings at school, so that families have various opportunities to learn. The Local District Parent and Community Engagement units, in partnership with parent leaders and other District staff, will hold symposiums for families in each region to learn more about specific topics, like art and STEM, through workshops and resource tables. Workshops on technology will be offered to parents in Local Districts as well. At selected schools in each Local District, enriched English as a Second Language classes will be offered through the Family Success Initiative to help English Learner parents learn more about supporting their children's transitioning through school levels and navigating the District. The Office of Parent and Community Services will partner with the Early Childhood Education Division on developing a training to be offered to parents transitioning their children from pre-school to elementary school, with

information about available leadership opportunities, so that they can better understand how to engage in District programs and opportunities.

In order to build the capacity of school and District staff, all levels of school personnel will be trained, paying particular attention to the training of staff working with parents, like Parent and Family Center staff. In addition to providing workshops for parents to learn more about school matters, school administrators will be required to train either certificated or classified staff twice each year in how to partner effectively with parents, focusing on the value and utility of contributions of parents and their assets. When possible, this training will occur with parents as partners. The Office of Parent and Community Services will create presentations for schools and District staff to use for these trainings, to build the capacity of both parents and school and District staff. Workshop topics include teaching parents about how to develop questions and engage with school staff, how to use technology, how to analyze data, how to understand school budgets and the funding of the community representatives, how to identify school and District budgets online, and how data should be used to determine funding priorities leading to improved student achievement. The six Local District Parent and Community Engagement units also will provide direct service to schools, by providing specific workshops and forums for supporting parent education and input. The workshops presented will enable parents to support their schools around the area of budget development, instructional strategies and social emotional support including the building of self-esteem and improving school attendance. Local District Parent and Community Engagement staff will co-teach workshops with school staff, and parents when appropriate, to build capacity and will work with Parent and Family Center staff to ensure that the Parent and Family Center is developed into a parent classroom. Bond-renovated Parent and Family Centers have laptops for use with parents, and the Office of Parent and Community Services, in partnership with Local District Parent and Community Engagement units, will monitor the availability of this resource for parents. Local District staff will work with Parent and Family Center staff to survey their school communities, identifying what hours are best for holding workshops, how to identify technology needs and deliver technology courses, and how to incentivize parent learning. Workshops and training at the school and District levels should be held at varied times, not only during the day but also in the evenings and on Saturdays to meet the needs of various parent stakeholders. Evidence demonstrating completion of the training of parents and school staff will be uploaded into an online portal which is monitored by the Office of Parent and Community Services. Quarterly, various District staff will train aspiring and new principals and assistant principals on supporting family engagement; and these administrators, along with teachers, will be evaluated during their evaluation cycle on their family engagement goals, as determined by their supervisors. The District will strongly recommend that principals select Standard 5: Family and Community Engagement from the School Leadership Framework during their evaluation process, and that parent response rate for School Experience Survey be considered as a measure in the evaluative process. Evaluation metrics will be provided for principals to use to evaluate the effectiveness of staff responsible for parent and family engagement, including using stakeholder surveys to gather feedback on the job performance of employees on family engagement. Annually, a professional development summit is held in each Local District for teams of school personnel, including the principal and three other staff supporting family engagement, to learn about how to welcome families, how to assess their welcoming environments and how to share promising practices with one another which move from involvement to empowerment.

## **Schoolwide Programs, Targeted Support Programs, and Programs for Neglected or Delinquent Children**

ESSA SECTIONS 1112(b)(5) and 1112(b)(9)

Describe, in general, the nature of the programs to be conducted by the LEA's schools under sections 1114 and 1115 and, where appropriate, educational services outside such schools for children living



in local institutions for neglected or delinquent children, and for neglected and delinquent children in community day school programs.

Describe how teachers and school leaders, in consultation with parents, administrators, paraprofessionals, and specialized instructional support personnel, in schools operating a targeted assistance school program under Section 1115, will identify the eligible children most in need of services under this part.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

### **Distribution of Federal Funds**

Los Angeles Unified schools participating in programs funded through the state's consolidated application process are required to develop a Single Plan for Student Achievement (SPSA). The content of the SPSA must be aligned with goals for improving student achievement and address how funds will be used to improve academic performance. At each Title I or Title III school site, a duly formed School Site Council is required by law to annually write or update a Single Plan for Student Achievement and to conduct an annual comprehensive needs assessment to assist with the creation of a program that provides supplemental services and resources to assist its students in meeting grade-level standards. These school site expenditures are based on the priorities described in the Single Plan for Student Achievement and available funds. The supplemental services and resources are meant to support the achievement of the District's five Performance Goals:

1. Achievement in reading and mathematics
2. Advancement of English Learners
3. Enhancement and maintenance of teacher quality
4. Increasing graduation rates/decreasing dropout rates
5. Safe school environments

The District uses a composite measure to identify schools eligible for Title I funding: (a) number of children in families receiving assistance under the CalWorks program, and (b) number of children eligible for Free/Reduced Price Lunch programs. The District annually ranks schools based on the percentage of children from low-income families. This ranking of schools is used to establish school eligibility for Title I. Schools with poverty percentages of 50% or above are eligible for Title I based on the policy approved in December 2011 by the Board of Education. The Board also approved a differentiated per-pupil allocation. Schools between 65-100% poverty percentages receive a higher per-pupil allocation than schools between 50-64.99% poverty percentages.

At Pricing Schools, in base years and non-base years, parents/guardians of all enrolled students are encouraged to complete the Meal Applications. The applications will identify economically disadvantaged students. These students will qualify for either free or reduced priced meals, the school will receive TSP funding and the school will benefit from a Title I ranking and allocation.

At Provision 2 and Community Eligibility Provision (CEP) Schools, in base years, parents/guardians of all enrolled students are encouraged to complete the Meal Applications. The applications will identify economically disadvantaged students. These students will qualify for either free or reduced price meals, the school will receive TSP funding, and the school will benefit from a Title I ranking and allocation. In addition, based on the percentage of students who qualify for free or reduced price meals,

a school may be identified as a Provision 2 school for the following three school years which will allow for all students at the school to be provided with meals at no charge to the student.

At Provision 2 and CEP schools, in non-base years, only parents/guardians of students new to the District are encouraged to complete the Household Income Form (HIF). The forms will identify economically disadvantaged students for the school's TSP funding and Title I ranking and allocation. Students are considered new to the District if they were not enrolled in an LAUSD school, State Preschool, TK program or affiliated charter at any time during the previous school year. The table below summarizes the directions as to which document needs to be completed for the base and non-base years depending on the school's type (Pricing, Provision 2 or CEP).

	<b>2015-2016 Base Year</b>	<b>2015-2016 Base Year</b>	<b>2017-2018 Non-Base Year</b>	<b>2018-2019 Non-Base Year</b>	<b>2019-2020 Base Year</b>
<b>Pricing Schools</b>	Request A Meal Application From All Students	Request a Meal Application From All Students	Request a Meal Application From All Students	Request a Meal Application From All Students	Request a Meal Application From All Students
<b>Provision 2 and CEP Schools</b>	Request A Meal Application From All Students	Request a Household Income Form From New to the District Students	Request a Household Income Form From New to the District Students	Request a Household Income Form From New to the District Students	Request A Meal Application From All Students

### **Targeted Assistance Schools**

The District's Title I Targeted Assistance Schools (TAS) participate in programs funded through the state's consolidated application process and are required to develop a TAS Single Plan for Student Achievement (SPSA). The School Site Council (SSC) is responsible for the development, annual review, and update of this plan. The District requires the content of the TAS SPSA to be aligned with goals for improving student achievement and to address how funds will be used to improve academic performance. TAS use these funds only for programs that provide services to Title I-eligible students identified as having the greatest need for supplemental assistance. Eligible students are identified by the school as failing to meet the state's challenging academic achievement standards.

Federal and State Education Programs (FSEP) provides the following assistance in collaboration with the Local Districts to support Targeted Assisted Schools (TAS):

- Assists schools in identifying eligible Title I students using multiple measures.
- Provides a TAS SPSA template containing all of the required activities of TAS schools.
- Provides a checklist to ensure that the required TAS activities are addressed in the plan.



- Monitors through the Local Districts the effective implementation of the TAS plan.
- Disseminates the SPSA Annual Evaluation to determine effectiveness of the SPSA.
- Provides workshops to parents on topics related to partnering with schools to support students' high academic achievement.
- Provides technical assistance and resources to develop and complete SWP SPSA or assist schools in meeting the responsibility of providing for identified Title I students the opportunity to meet the state's challenging academic achievement standards.

TAS are required to use the following procedures for identifying Title I-eligible students:

- Use test results from a minimum of two reading/language arts and two mathematics assessment measures at each grade level to determine which students are performing below grade level. The same two measures must be used with all students within a grade level and preferably across grade levels. The measures must have grade-level performance criteria and may be supplemented with additional information from other sources. The use of a variety of information enables the teacher to make an informed decision about the achievement level of each student.

- Analyze all achievement data collected for each student. Based on the analysis, identify each student, by name, who is performing below grade level in reading/language arts and/or mathematics and who has been identified as being most at risk of failing to meet grade-level standards.

- Identify a student as Title I-eligible if the student is judged to be performing below grade level in either reading/language arts or mathematics and is judged to be most at risk of failing to meet grade-level standards in reading/language arts or mathematics.

- Document the school's Title I student identification procedures and submit the assessment measures used and roster of students identified to the Local District and FSEP.

In Targeted Assistance Schools, a student is Title I-eligible based on multiple academic measures that identify the student as performing below grade level in reading/language arts and/or mathematics. In addition, Title I-eligible students are considered at risk of failing if they meet one or more of the following criteria:

- Participated in a Head Start or Even Start program at any time in the two years preceding the year of identification

- Students in an institution for neglected or delinquent children and youth or attending a community day program for such children

- Students served in the previous two years under the Migrant Education Program as identified in My Integrated Student Information System (MiSiS)

- Identified migrant children coded in the District's My Integrated Student Information System (MiSiS) with Certificates of Eligibility

- Identified homeless students coded in the applicable My Integrated Student Information System (MiSiS)

### **School-Wide Program Schools**

The following assistance is provided by FSEP in collaboration with the Local Districts to support schools to become part of the Schoolwide Program (SWP):

- Assist schools in identifying eligible Title I students using multiple measures.
- Collect an “Intent to Operate a SWP” form from schools that elect to become SWP. The form is submitted to FSEP and must have approving signatures from School Site Council chairperson and principal.
- Collect a “Request for Authorization of a School Wide Program” form from schools that elect to become SWP. The form is submitted to FSEP and must have approving signatures from principal and Director.
- Provide an online Single Plan for Student Achievement (SPSA) template that addresses all required elements needed to upgrade the entire school’s academic program.
- Provide technical assistance and resources to principals and their school staff, by conducting, on average, five planning meetings. School visits are held throughout the entire school year to analyze data, evaluate past action steps and activities, develop new action plans based on current data, and align all resources to support action plans.
- Work with LACOE as the outside entity to provide technical assistance in addressing the required components for SWP.
- Host a website with online links to resources that provide guidance, information, and tips to assist School Site Councils as they work to develop effective SPSAs designed to address the unique educational needs of students at their school sites.
- Provide schools and Local Districts a checklist to ensure that the elements of SWP are addressed in the plan.
- Assist schools in revising or reformatting their submitted SPSA to meet the components for SWP prior to obtaining Board approval.
- Instruct schools to review, evaluate, and revise the plan annually based on current student academic achievement data.
- Monitor through the Local Districts the effective implementation of the plan.
- Disseminate the SPSA Annual Evaluation to determine effectiveness of the SPSA.
- Provide workshops to parents on topics related to partnering with schools to support students’ high academic achievement.

### **Neglected or Delinquent Children Program**

The Division of Student Health and Human Services receives annual funding from Title I, Part D. These funds are allocated to the Department of Student Support Programs, which supports the Group Home Scholars Program (GHSP), the Academic Support and Achievement Program (ASAP), and the Juvenile Hall / Camp Returnee Program (JHCR).

The Group Home Scholars Program (GHSP) provides prevention and intervention services for youth residing in group homes. Instructional and counseling support services are provided for these students, as well as those who are transitioning from juvenile detention centers.

The purpose of the program is to improve educational outcomes and ensure students have equitable access to resources. Immediate enrollment of students is a main priority, as well as advocating for student's educational rights.

LAUSD Title I, Part A funds for neglected or delinquent youth are used to improve educational outcomes for youth residing in 79 group homes. These students are provided with the opportunity to meet challenging state academic content standards, as well as, the necessary services to transition from a juvenile justice setting to further schooling or employment. Funds are also used to hire Pupil Services and Attendance Counselors who provide intensive case management and coordinate care to prevent youth from dropping out of school.

Specifically, LAUSD utilizes Title I, Part A funds to implement strategies that enhance academic achievement and college-going school cultures and provide underrepresented students and families with the motivation, knowledge and skills aimed to increase student access to higher education/postsecondary opportunities and build their capacity to become vocational or college/postsecondary-ready. Moreover, the intent of the program is to support the neglected or delinquent student population in their efforts to achieve academically, comparable to their peers and access vocational and or higher education/postsecondary opportunities.

The Academic Support and Achievement Program (ASAP) provides targeted, intensive academic support to identified, high-need foster and probation youth through one-on-one or small group after school tutoring by a highly effective LAUSD teacher tutor. Educational services for youth who are neglected and/or delinquent are provided, so that these students have the opportunity to meet the same challenging academic standards as all other students.

Ongoing professional development is provided throughout the school year, to ensure the ASAP staff utilize evidence based practices, effective instructional strategies and age appropriate pedagogy. Additionally, monitoring of student driven academic support/tutoring plans occur every 60 days. The implementation of the Student Support System (S3), a student case management system, allows for refinement of data collection and reporting.

The Juvenile Hall/Camp Returnee (JHCR) program ensures the successful re-enrollment and transition of all the LAUSD students following juvenile detention. The program monitors and analyzes data trends (attendance, academic achievement, and behavior) to guide effective case management and other student support and intervention efforts. The JHCR program also supports student success, as measured by credit accrual toward a high school diploma or equivalent, high school completion, and college and/or career readiness. Our Counselors serve as a liaison between the courts and schools to ensure that student outcomes and program goals are obtained. Re-entry and dropout prevention are a main focus of the program. In order to achieve these program goals, Counselors ensure students are immediately enrolled as they transition back to LAUSD. For those students with special needs, Counselors collaborate with the Division of Special Education to advocate for appropriate placement and support. Assistance for students who desire post-secondary options and employment are supported through the integration with the LAUSD YouthSource City Partnership Program to provide youth with college and career readiness support and services. In addition, the JHCR program has

partnered with the Los Angeles Community College District and the Los Angeles County Probation Department to offer students within the program, concurrent enrollment in college courses.

## **Homeless Children and Youth Services [REVISED 11-1-20 per ANGELA CHANDLER]**

### **ESSA SECTION 1112(b)(6)**

Describe the services the LEA will provide homeless children and youths, including services provided with funds reserved under Section 1113(c)(3)(A), to support the enrollment, attendance, and success of homeless children and youths, in coordination with the services the LEA is providing under the McKinney-Vento Homeless Assistance Act (42 United States Code 11301 et seq.).

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

Federal and State Law mandate that all school districts identify homeless students annually. The LAUSD uses the Student Housing Questionnaire (SHQ) to identify eligible homeless students and provide support services. During the 2019-20 school year, the Los Angeles Unified School District identified 17,258 students experiencing homelessness via Student Housing Questionnaires submitted. The SHQ establishes the parent/student's rights under the federal McKinney-Vento Homeless Assistance Act. Pursuant to the McKinney-Vento Homeless Assistance Act (42 USC. Sec. 11301 et seq.)

The education subtitle of the McKinney-Vento Act was reauthorized by the Every Student Succeeds Act of 2015. This law entitles all homeless school-aged children equal access to the same free, appropriate public education that is provided to non-homeless students. Accordingly, schools and centers are required to identify homeless students, inform them of their rights, remove barriers to enrollment, attendance or academic success and are not to stigmatize homeless students.

Students are identified through the SHQ which is required to be included in every enrollment packet and distributed to all students annually with the emergency cards. Families self-identify their current nighttime residence on the SHQ. Each school is required to have a designated school site homeless liaison who provides the SHQ to the Student Support Programs Homeless Education Office for services. Parents can self-identify via the SHQ at any time during the school year at their school site or directly with the Homeless Education Office.

Per federal law, all schools are responsible for the annual identification of homeless students. Therefore, designated liaisons shall ensure that their school site identifies all homeless students and accurately inputs student information and indicates the nighttime residence in MiSiS for accounting purposes. Additionally, each school site is required to provide public notice of the educational rights and protections of students experiencing homelessness.

In addition, designated LEA Homeless Liaison will support the identified special student population and work with school site staff to ensure compliance with District policy and federal mandates regarding:

- Identification of all students experiencing homelessness and immediate enrollment
- Appropriate educational placement (e.g., school of origin); this provision is inclusive of preschool enrollment
- Proper withdrawal from school, which includes timely awarding and transfer of credits (full or partial), records and grades

- Development, revision and implementation of District policy to reflect updates to state and federal mandates
- Awareness and training for school site staff on District policy and support to be provided to students and parents in transition
- Consultation and collaboration with LAUSD staff as well as community organizations and government agencies
- Transportation assistance to school of origin, even if the student becomes permanently housed during the school year

The LAUSD Homeless Education Office provides the following support to children, youth and families:

- Facilitate school enrollment as needed to ensure compliance with District policy (e.g., school of origin rights) and to equal access to educational and meal programs, as well as tutoring and other support services
- Assessment and case management support to identified roster of students
- Conduct professional development trainings for school personnel and community agencies regarding the educational rights and supports afforded to homeless student
- Remove enrollment barriers, including barriers related to missed application or enrollment deadlines, fines, or fees; records required for enrollment, including immunization or other required health records, proof of residency, or other documentation; or academic records, including documentation for credit transfer
- Provide technical assistance to schools regarding the proper identification, enrollment, and service needs of students and families experiencing homelessness and educate on the importance of ensuring the privacy of student records, including information about a homeless child or youth's living situation
- Provide assistance with transportation, backpacks, school supplies, hygiene kits, and emergency clothing/shoes
- Provide support with higher education and/or vocational pursuits for graduating seniors experiencing homelessness by providing opportunities to obtain scholarships, sponsorships to participate in senior events/activities and supporting verification for Applications for the Free Application for Federal Student Aid
- Provide medical, dental, and mental health referrals, in addition to other school/community services
- Educate students and parents on their educational rights, and promote parent participation in school related activities
- Assist unaccompanied youth with enrollment procedures, educational/vocational placement options, and linkage to community resources such as job placement services, post-secondary educational programs, and housing resources
- Aid in the transition of identified graduating seniors by providing linkage to appropriate post-secondary resources (e.g., occupational/vocational, college or universities, etc.)

- Provide advocacy services for parents and students during school related educational meetings, such as Student Success and Progress Team (SSPT), Individualized Educational Program (IEP), and Student Attendance
- Review Team (SART) or School Attendance Review Board (SARB) meetings
- Participate in the mediation of school enrollment disputes
- Provide assistance to special sub-populations of homeless students, including preschoolers, homeless teen parents, children with special needs, and unaccompanied youth
- Assist with the identification of students who may be eligible for the state AB 1806 Graduation Exemption

## **Student Transitions**

ESSA SECTIONS 1112(b)(8) and 1112(b)(10) (A–B)

Describe, if applicable, how the LEA will support, coordinate, and integrate services provided under this part with early childhood education programs at the LEA or individual school level, including plans for the transition of participants in such programs to local elementary school programs.

Describe, if applicable, how the LEA will implement strategies to facilitate effective transitions for students from middle grades to high school and from high school to postsecondary education including:

- (A) through coordination with institutions of higher education, employers, and other local partners; and
- (B) through increased student access to early college high school or dual or concurrent enrollment opportunities, or career counseling to identify student interests and skills.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

#### **Transition from Early Education Centers and California State Preschool Programs**

The District's early education programs maintain assessments of children's learning strengths and needs. Articulation and a smooth transition from prekindergarten to kindergarten are critical to learners continued educational success. Articulation and transition are the responsibility of both the sending early education program and the receiving elementary school.

Preschool children enrolled in Early Childhood Education Division programs including Early Education Centers (EECs), Expanded Transitional Kindergarten (ETK), and California State Preschools (CSPP) will maintain a yellow preschool folder.

The yellow preschool folder will alert elementary schools that the entering student has attended a Los Angeles Unified School District early education program prior to enrolling in the elementary school.

The yellow preschool folder will contain:



For children enrolled in Early Childhood Education Division programs: A copy of the child's Pre-K Developmental Profile. A signed copy of the Permission to Transfer Preschool Information to Elementary School form.

For children enrolled in Early Childhood Education Division programs: Parents/guardians must give permission for information to be transferred to the elementary school by completing a Permission to Transfer Preschool Information to Elementary School. A copy of the permission form should be placed in the yellow folder and a copy kept on file at the sending preschool. Each pupil's preschool folder shall be kept with the elementary school's cumulative record folder in accordance with district policy. Each pupil transitioning from Division Special Education preschool services will also have a green Special Education folder with the cumulative record folder. The child's preschool experience must be recorded on the cumulative record in Section #8 (School History).

### **Middle to High School Summer Bridge Program**

Title I funds may be set aside to support the Bridge Program, supported by Title I funds, is for incoming freshmen students who have demonstrated difficulty with academics, attendance, and/or behavior in middle school. The goal of the program is to ensure that these students will be successful academically as they transition to high school. The Bridge session is for 14 days during the Summer Break.

The programs below are funded with non-Title I funds but schools may choose to use their school site Title I funds to supplement.

### **Middle School Orientation**

Middle schools provide orientation days prior to the beginning of school to support elementary school students transition to middle school. Students become familiar with the campus, receive their textbooks and learn how to use a locker. Students will engage in team building activities to get to know their classmates, faculty and staff. Some middle schools extend orientation over a few days and include academic preparation for English language arts and math, study skills, and any necessary testing.

### **Middle School Support**

Through the Career Technical Education Incentive Grant (CTEIG) CTE programs are being developed in middle schools. Career awareness courses are being developed for the sixth and seventh grades and eighth graders take a career technical education course in the same career field as is offered by the feeder high school. The number of middle school Linked Learning pathways is also increasing.

### **Summer Bridge Programs- School Sites**

Linked Learning is a deep and comprehensive approach implemented to close the achievement gap and ensure students are college and career successful. It includes rigorous academics linked to a career theme, taught through interdisciplinary, real-world projects alongside a continuum of work-based learning experiences. Linked Learning high school pathways can implement their own summer bridge program to introduce students who are transitioning either to middle school or high school to this unique instructional approach. Students are immediately immersed in this approach, through a

summer bridge program. Incoming ninth grade students work with senior student leaders, as well as teachers and industry professionals around an authentic project related to the career theme of the school's pathway(s), building relationships as they work together to create a product or presentation.

The items below describe supports that are not funded with Title I, including collaboration with institutes of higher education:

### **Counselor Training**

- Community Colleges, UCLA, California State Universities visit schools and outreach with students to help with application, enrollment and financial aid.

- Trainings from various college campus representatives to provide professional development to counselors include: Hugo Cristales, Associate Director of UCLA Education Outreach Program, Ben Castleman, Assistant Professor of Education and Public Policy at the University of Virginia, Rebecca Joseph, Associate Professor CSULA, Allisson DeLuca from Southern California College Access Network, Maricela from 826LA

- College Access Teacher Training Institute taught by Rebecca Joseph at CSULA

- Collaboration with the Chamber of Commerce and Cash for College on FAFSA and Dream Act completion

### **Los Angeles Education Research Institute (LAERI)**

LAUSD has partnered with LAERI on a number of research projects focused on learning more about college going patterns, college counseling resources available to support students on their path to and through college, and strategic early benchmarks in students' K-8 educational experiences that are predictive of meeting key college-readiness benchmarks once they are in high school. LAERI is a research-practice partnership that collaborates to identify important problems of practice or challenges facing students, schools and district leaders that research may help to resolve or illuminate.

### **Naviance**

LAUSD has adopted the Naviance program for grades 6-12. Naviance by Hobsons is a comprehensive college and career readiness solution that helps students turn their aspirations into achievement. The tasks designed in this program support self-discovery through foundational assessments that help students identify their strengths and personality type. Students see how they can capitalize on their strengths and unique qualities as they plan for future careers and educational paths. Naviance has a range of career research tools, that allow students to identify careers that align with their unique strengths. Over 3,500 videos help students see how leaders in a variety of fields created their own path and how students can begin to define their own road in life. The college planning tools help students identify their best-fit post-secondary options. Educator tools streamline the college application process, enabling counselors to have more time with students.

While the following programs are not funded with Title I funds, they complement Title I programs in supporting student transitions for students with disabilities:

### **Career and Transition Centers (CTC) for Students with Disabilities on the Alternate Curriculum**

Students with disabilities on the alternate curriculum ages 18-22 have the opportunity to participate in CTC models for transition-focused instruction in support of competitive integrated employment, social skill and independent living skill development. As part of our CTC programs the District also offers Center for Advanced Transition Skills, a community college-based adult transition program, and Project SEARCH, a business-based employment preparation program.

### **Transition Services for Students with Disabilities**

The District Office of Transition Services provides pre-employment instruction and paid work experience for students with disabilities. This program provides students an opportunity to define career goals through assessment, instruction and work experience. The program assists students with disabilities to develop skills to gain competitive integrated employment and/or a successful transition to post-secondary education.

### **Credit Recovery for Students with Disabilities Accessing Core Curriculum**

The Division of Special Education is piloting a Summer School Credit Recovery session specific to students with disabilities. The pilot is using the LAUSD created PASS curriculum for Algebra 1 and English 9A/B, and Geometry a mastery learning based curriculum which allows for multiple means of demonstrating mastery of subject matter. Students will receive direct instruction with a special education teacher who holds an additional subject matter credential in English or Math. Students who are seniors close to graduation but in need of one of these three courses will be the focus of the pilot for at least the first year.

The A-G Advisors presented on the various credit recovery options in the District to all Transition Teachers so they could more effectively advocate for students with disabilities to be considered for credit recovery as appropriate.

The A-G Counselors at every senior high are required to collaborate with the Special Education Transition teachers on their campuses to best serve students with disabilities and keep them on track for graduation.

Lastly, Title IV funds also support student transitions. See the section on TIV for additional information.

## **Additional Information Regarding Use of Funds Under this Part**

ESSA SECTION 1112(b)(13) (A–B)

Provide any other information on how the LEA proposes to use funds to meet the purposes of this part, and that the LEA determines appropriate to provide, which may include how the LEA will:

- (A) assist schools in identifying and serving gifted and talented students; and
- (B) assist schools in developing effective school library programs to provide students an opportunity to develop digital literacy skills and improve academic achievement.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

(A) **Gifted/Talented Programs, Advanced Learning Options**, does not receive Title I funding. District schools, however, do receive funding and may choose to use funds to support their efforts to provide gifted/talented students with access to high-quality differentiated instruction that addresses their unique talents and advances their achievement. Additionally, funds may be used to provide staff access to

professional learning opportunities that focus on such specific instructional practices as differentiated instruction, enrichment, acceleration, and curriculum compacting. Additionally, a school's funding can be used to increase the site's ability to refer/identify and serve students who are historically underrepresented in gifted and talented programs, i.e., low income, African American, Latino, English learners. Accordingly, funds can be used to increase gifted/talented learners' access to and engagement in high quality educational opportunities that prepare them for rigorous coursework and advance their college and career readiness. In addition, Title IV supports some gifted and talented programming, see Title IV section for additional information.

### **(B) Integrated Library and Textbook Services (ILTSS)**

ILTSS does not receive Title I funding, but works directly with schools to provide all students with access to school libraries. A direct correlation exists between student achievement and access to appropriately staffed and well-stocked school libraries. This correlation has been documented in multiple longitudinal studies. Access to such libraries is a necessary tool for student achievement and essential to successful implementation of the Common Core State Standards (CCSS).

ILTSS provides services such as:

- Assisting school site personnel on library media center issues and the development of library leadership teams
- Training new teacher librarians, library aides, school personnel, and Local District staff
- Providing staff development for elementary and secondary personnel
- Supporting and maintaining Destiny and the Digital Library consisting of paid and free online content
- Coordinating school issues such as library media center schematics, collection development, weeding, and staffing
- Advising schools regarding modifications of library media centers
- Evaluating library books, selecting and developing collections, and cataloging
- Assisting in the development of California Model Library Standards-based courses and lessons
- Training, reviewing, and providing information for library-related grants and funding sources

A 2014 Library Task Force Report by ILTSS recommended that the District fully implement the California Model School Library Standards (2010). These standards were, in part, based on the District's own 2002 library media center standards. To graduate students who are college prepared, career and life ready, and life-long learners, LAUSD needs to provide all students with equitable access to effective library services by centrally funding school library staffing and providing funding for up-to-date print and electronic collections.

A 2017 ILTSS report on the implementation of the California Model School Library Standards in LAUSD focused on the "School Library Program Standards," which "describe base-level staffing, resources, and infrastructure, including technology, required for school library programs to be effective and help students to meet the school library standards" (p. vii). The report found the following:

### **Staffing**

The staffing standard is defined as a team consisting of a credentialed teacher librarian and paraprofessional support staff, e.g., a classified position such as a library aide. The recommended

minimum ratio is one (1) credentialed teacher librarian per 785 students. The library aide position should be full time with full time defined as “at least 34 hours per week” (p. 32). The District provides funding to elementary schools for 3-hour library aides and to secondary schools for teacher librarians. However, schools may repurpose the funding as long as student access to the library is provided. In addition, schools use their Title I funds to purchase additional library aides and teacher librarians.

### **Access**

A full-time library aide position is 6 hours per day x 5 days per week = 30 hours per week. Many library aides work 3-hour positions at two different schools. The library aide is either at each school 30 hours per week on an alternating basis or alternating days at each school. According to UTLA contract Article IX Section 3.4., library media teachers (teacher librarians) shall have a scheduled minimum on-site obligation of sufficient duration that they can personally keep the library open to students one-half hour before and after the normal full pupil day for the school.

The District instituted Destiny Library Manager as the online automated catalog and circulation system accessible by students at school and remotely. Most teacher librarians provide a library web page as part of their school’s website and/or as part of their Destiny Library Manager home page. ILTSS provides a Digital Library website (more below in Resources). All students should have Internet access in the school library per the District’s E-Rate projects. The number of computers or devices (e.g., laptops, tablets) varies from school to school, especially as many schools continue to implement 1:1 devices for all students.

Usually, the schedule for students and class visits is most flexible at the secondary schools, especially those staffed by a teacher librarian. At the elementary school level, the schedule is usually a fixed one for class library visits. At the elementary level, there is also the issue of supervising students not accompanied by credentialed staff during instructional time.

The District’s specifications for newly constructed school libraries and for remodeling of older libraries adhere to this standard. When ILTSS staff work with schools, creating such areas in the current library space is always a point of discussion.

### **Teacher Librarian Responsibilities**

ILTSS provides training and professional development to teacher librarians with a focus on teaching media and information literacy, research skills, and collaboration with all teachers and departments. Teacher librarians work with whole classes, including Special Education classes, small groups of students, and individual students. Some are the teacher of record for students enrolled in online classes which are accessed via the library’s computers. As funding and resources allow, teacher librarians engage in collection development, weeding, ordering, cataloging, and supervising the work of student aides and library aides. Student aides in the library do receive instruction in the operation of the school library. Teacher librarians provide book talks to classes and small groups of students, as well as individual students looking for a “good book to read.”

### **Resources**

ILTSS promotes diverse library collections that support the California State Standards and frameworks, that provide appropriate age- and grade-level materials that support language needs, and, that provide for all students’ cognitive needs. ILTSS provides the Digital Library for all students for use at school and via remote access. There are 13 subscriptions representing 89 databases as well as links to vetted free sites.

Magazine subscriptions are included as part of the opening day collections for all libraries in newly built schools. After the 2-year subscriptions expires, it is up to the school to renew. Due to the current funding crisis, many schools cut back on magazine subscriptions. While this expectation focuses on



print magazines, this was written in 2010. Since then, “zines” and regular magazines have become available in electronic format. The Digital Library includes magazines.

The overall age of the District’s collections is 21 years old. The California State Standards recommend at ratio of 28 books per student. Based on a 2016-17 norm enrollment of 513,875, the current ratio is 18.26 books per pupil. Based on the standards, the cost of adding one book per student at elementary and middle school levels and one per two students at high school level is approximately \$15.9 million. Collection development also includes replacing “well loved” books or weeding obsolete volumes from the collection and replacing them with current titles. If 5% of the collection is replaced annually, using the above total for adding new books each year, that would amount to approximately an additional \$800,000.

Schools use Title I funds to purchase magazine subscriptions, library books, reference materials, leveled readers, and software licenses. Additionally through the Early Literacy Language Program (ELLP-Leveled Reading Program), central Title I funds are used to support leveled readers from a shared bookroom for small group differentiated instruction, classroom libraries, and professional development for the elementary school teachers on how to use these materials.

The items below describe additional programs funded with Title I to support meeting the purpose of the federal program. Items may change from one year to the next depending on needs and/or input.

### **SSC Trainings**

In order to build the capacity of School Site Council (SSC) members to serve and be effective on the council, the District will provide three Saturday trainings in September and October for school teams (parents, students, and school staff). Each training will have workshops on the Single Plan for Student Achievement, data, budget, parliamentary procedures, governance requirements for school councils, Title I parent involvement policy and school-parent compact, and student empowerment.

### **Middle School College and Career Readiness Coaches**

Given that almost half of all 9<sup>th</sup> grade students fall off-track in their freshman year and that over 60% of students fail at least one A-G course in high school, Middle School College and Career Readiness Coaches support the needs of at-risk middle school students to prepare them for high school A-G courses to successfully graduate high school college and career ready. These coaches collaborate and partner with the Local District and school site instructional staff, school personnel, parents, and the community to ensure data-driven, results-based support services and programs are provided for all at-risk students. College and Career Coaches are responsible for identifying achievement gaps, utilizing multiple data points for early alert data to inform intervention and support, assisting in the roll-out of English Language Arts (ELA)/ English Language Development (ELD), integrating instructional technology and providing a bridge of support as at-risk students transition into high school.

### **Middle School Student Aspirations Training**

The Quaglia Institute will engage in delivering a series of seminars and school visitations for up to twenty-four schools representing each Local District within LAUSD. Specifically, there will be twelve middle schools (continuing from the 2017-2018 academic year); six elementary schools; and six high schools. Senior Quaglia Institute staff members (including Dr. Quaglia) will be delivering presentations to participating schools with a focus on Training the Trainer in each participating school. There will be two distinct levels of training. Level 1 schools will be new to the Student Voice and Aspirations framework. Level II schools will continue to work with the Quaglia Institute and deepen their learning and advance implementation of strategies in the areas of student engagement and parent relations.



### **Quaglia Student Voice and Aspirations – 28 Schools PD**

According to the 2017-18 School Experience Survey only 11% of high school students and 14% of middle school students strongly agreed that they had a voice in decision making at their school. The Quaglia Institute provided a series of 5 seminars and school visitations for each of the twenty-eight Title I schools representing each local school district in LAUSD. Specifically, there are nine middle schools (continuing from the 2017/18 Academic Year); nine elementary schools; and, ten high schools. Senior Quaglia Institute staff members (including Dr. Quaglia) delivered presentations to participating schools with focus on Training the Trainer model in each participating school. There are two distinct levels of training. Level I for newly participating elementary & high schools received training on the Student Voice and Aspirations framework. Level II for continuing middle schools worked with the Quaglia Institute to deepen their learning and advance implementation of strategies in the areas of student engagement and parent/community relations.

Goals for Level I schools are:

- Raise student and staff aspirations leading to greater social and emotional development for all students
- Improve academic motivation and achievement
- Increase student and staff expectations
- Advance the importance of school voice
- Promote collaboration between LAUSD schools
- Improve attendance and completion/graduation rates

Goals for Level II schools are:

- Raise student and staff aspirations leading to greater social and emotional development for all students
- Improve academic motivation and achievement
- Increase student and staff expectations
- Advance the importance of school voice
- Promote collaboration between LAUSD schools
- Create engaging learning environments
- Become more sensitive and responsive to parent and community needs
- Improve attendance and completion/graduation rates

### **Quaglia Student Voice and Aspirations – iKnow My Class Tool**

The Quaglia Institute also provided all Title I middle schools and the 19 of the 28 Title I secondary schools participating with the work of the Quaglia Institute an opportunity to measure the classroom conditions that affect student-learning outcomes with the iKnow My Class tool. The iKnow My Class is a tool to assess and address the conditions that inspire struggling students to engage in learning in order to reach their fullest potential. This survey helps individual classroom teachers to discover struggling students' perspectives about themselves as learners, course content, and instruction. It allows for ongoing, formative assessment of struggling student perceptions and engagement and allows teachers to make necessary midcourse adjustments. Individual teachers receive data from their

students immediately after the administration of the survey and are provided with suggestions and resources to improve practice.

### **A-G Diploma Counselor at Title I High Schools**

A-G Diploma Program Counselors currently serve zones of support that include Title I comprehensive and continuation high schools. Counselors provide continuity of support services for identified Tier 2 (off-track 3-4 courses) and Tier 3 (off-track 5+ courses) students to remove barriers and get our students back on track towards graduation. A-G Diploma Program Counselors serve as liaisons between continuation and comprehensive high schools, assisting with enrollment in credit recovery, and the continuation schools, supporting the transition back to the comprehensive school, if appropriate, once credits are earned. A-G Diploma Program PSA Counselors utilize a multi-tiered system of support, providing dropout prevention and intervention services aimed at increasing A-G course passage and graduation rates, promoting college and career readiness, and achieving the goal of zero dropouts in Los Angeles Unified School District.

Currently, all Title I high schools are served by an A-G Diploma Program PSA Counselor. The amount of staff time allocated to each school is based on the number of students identified as off-track with the A-G graduation requirements. A-G PSA Counselors collaborate with Academic Counselors to provide supplemental services to students identified as the program's targeted population; Tier 2 and Tier 3 (TPT23). According to the new MiSiS FOCUS Grad Progress dashboard, students are divided into several tiers: On-Track, Tier 1, Tier 2 and Tier 3. Tier 1 students are missing 1-2 A-G classes; Tier 2 students are missing 3-4 A-G classes; and Tier 3 students are missing 5+ A-G classes.

### **Credit Recovery Programs**

Credit recovery programs provide resources for at-risk high school students who are not meeting grade-level standards in the core subject areas of English, mathematics, science and/or history/social science or who are off track for graduation. The extended learning opportunities are for high school students in grades 9-12 who have received a D or F in one of the four core academic areas. At-risk students will be able to make up credits in a learning environment that includes lower class size.

-Winter Spring Plus Credit Recovery – conducted primarily during Winter/Spring Breaks

-Extended Learning Opportunities – Fall and Spring SH: conducted during the school year (before school, after school, Saturdays)

-Extended Learning Opportunities – Summer SH: conducted for 5 weeks in the Summer

### **Access, Equity, and Acceleration (AEA)**

The academic progress for African American/Black students has been marginal across multiple data indicators. Although the District has produced several initiatives to close achievement gaps and address disproportionality among underserved students groups, there continues to be an urgent need to accelerate progress for African American/Black students. An administrator, a coordinator, and a teacher advisor will coordinate and implement operations designed to transform school culture and improve the academic achievement of at-risk, historically underserved and African American students from grades Pre-K to 12. The team will create a District-wide culture shift by training staff to embed the concept of high expectations for African American students and to build strong schools cultures that transform the common narrative about African American youth typically framed in a language of deficits.

### **Title I Intervention Program (TIIP) Fall and Spring at Elementary and Middle Schools**

Schools that are identified based on academic indicators on the California School Dashboard and other academic factors will be provided resources to extend learning opportunities for students to meet and exceed grade level California State Standards and become college prepared and career ready. Resources will support before school, after school, and/or Saturday intervention to maximize instructional time in the core subject areas of ELA, mathematics, science and/or history/social science.

### **Extended Learning Opportunities – Summer at Elementary Schools and Middle Schools**

Schools who are identified by the following three criteria based on the California School Dashboard will be provided resources to extend learning opportunities for students to meet and exceed grade level California State Standards and become college prepared and career ready.

- Red-Red in ELA and math
- Red-Orange in ELA and math
- Red in two or more subgroups

The above-mentioned criteria will be in effect until schools have been identified for Comprehensive Support and Improvement or Targeted Support and Improvement based on the State Accountability system.

Resources will support summer intervention for a 4-week period. Elementary schools will provide ELA classes and middle schools will provide ELA/math. Students are identified by the schools based on the criteria in the District's memorandum (MEM-046781.0) This program may be modified during the time period of the CARES Act funding to ensure coordinated and effective programming.

### **LTEL/SPED Training**

To provide professional development (PD) to general education and special education teachers and EL designees/TSP Advisors to support the linguistic, academic progress of Long Term English Learners (LTELs) with disabilities leading to reclassification in participating schools. The PD will enhance teacher's capacity to progress monitor and effectively instruct LTELs with disabilities.

The focus on increasing the percentage of students reclassified as fluent English proficient and accurately identifying English Language Learners eligible for special education will support outcomes for EL and LTEL SWDs. The goal of identifying more LTEL SWDs who can reclassify will provide these students with greater access to academic rigor needed to perform at a higher achievement level on the statewide assessments.

In an effort to achieve coherence and optimal learning for all students, existing partnerships between Multilingual Multicultural Education Department (MMED) and the Division of Special Education is being leveraged for select initiatives (e.g. Academic Conversation, UDL). In collaboration these departments are engaged in providing teacher workshops and training in supporting English Learners who are Potential Long Term English Learners (PLTELs) and Long Term English Learners (LTELs) in development of academic English proficiency to meet grade level standards and become eligible for reclassification. Professional development will be provided on standards-based (ELA and ELD) instructional design and support for all secondary schools ELA and Special Education teachers, focused on the integration of the newly selected/adopted textbooks and other resources with optimal instructional practices. Teachers will be provided additional professional development in diagnostic assessments for PLTELs and LTELs. They will engage in data analysis and provide action plans to ensure students receive interventions designed to meet their individual instructional needs.

Directors and Principals will be provided additional professional development in setting up systemic monitoring structures in school/student academic progress, used to analyze data to inform instruction for students not meeting benchmark expectations.

School psychologists will receive training on language acquisition vs. learning disabilities to ensure that their assessments are able to determine which students may need more language development support before a special education referral is warranted or student is made eligible for special education, as well as which students may be appropriate to reclassify.

Staff were provided guidance from the Division of Special Education and Multilingual/Multicultural Department through a jointly issued new policy for IEP teams to determine when a SWDs may be considered for reclassification, if deficits are due to the students' disability and not language acquisition issues and the student is performing commensurate to their EO peers with similar disabilities.

### **Comprehensive Support and Improvement (CSI)**

Resources may be set-aside to support the CSI schools who were identified in January 2020. Decisions on the supports will be based on the needs of the identified schools. One example is, that alternative and options schools have significant representation in the schools identified for CSI. Based on discussions of resource inequities and needs of options schools, LAUSD set aside centralized Title I funds to ensure that CSI continuation schools will have one additional day (beyond the norm) of academic counselor time to support academic needs.

### **AVID Program**

AVID Excel is a middle school program intended to change the trajectory of Long-Term English Learners (LTELs). AVID Excel accelerates student's academic language acquisition, places them on a path to high school AVID and college preparation, and reclassification.

### **Linked Learning**

Linked Learning is an instructional approach focused on creating rigorous, relevant learning experiences rooted in career theme and student interest. The Linked Learning office implements a support model meant to build capacity at LAUSD schools to implement project-based learning and thematic industry integration across the curriculum to benefit the outcomes of all students. Linked Learning educators will be able to improve practice to continue to meet the needs of all learners.

### **Additional Professional Development in ELA and Math**

Title I funds may also be set aside to support professional development in Elementary ELA and Math. Examples may include READ Expert coaches at high-needs schools, professional development to support effective implementation of new math materials and other capacity building efforts.

## **TITLE I, PART D**

### **Description of Program**

ESSA SECTION 1423(1)

Provide a description of the program to be assisted [by Title I, Part D].

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

The Group Home Scholars Program (GHSP) provides prevention and intervention services for youth residing in group homes. The purpose of the program is to improve educational services and ensure students have equitable access to resources. Counseling and support services are provided to students, as well as those who are transitioning from juvenile detention centers. Counselors in the GHSP support students with immediate enrollment, as well as advocate on behalf of the student's educational rights. Our Pupil Services and Attendance (PSA) Counselors also provide intensive case management; referrals to District and community resources; serve as a liaison between group homes, DCFS, Probation, schools and families.

The GHSP includes nine (9) Counselors, who have served 769 students from August 2017 through the month of February 2018, which come from 81 various group homes. The following is a breakdown of the student demographics for the GHSP:

Age	Male	Female	Total
4	1	0	1
9	1	1	2
10	0	1	1
11	3	3	6
12	8	6	14
13	16	23	39
14	47	29	76
15	91	46	137
16	125	72	197
17	141	93	234
18	30	23	53
19	2	1	3
20	2	1	3
21+	2	1	3
<b>Total</b>	<b>469</b>	<b>300</b>	<b>769</b>

Ethnicity	Total
Hispanic or Latino	399
American Indian or Alaskan Native	2

<b>Asian</b>	<b>9</b>
<b>Black or African American</b>	<b>287</b>
<b>Native Hawaiian or Pacific Islander</b>	<b>4</b>
<b>White</b>	<b>63</b>
<b>Multiracial</b>	<b>0</b>
<b>Other</b>	<b>5</b>
<b>Total</b>	<b>769</b>

<b>English Language Students</b>	<b>226</b>
<b>Special Education Students</b>	<b>79</b>

The Academic Support and Achievement Program (ASAP) provides targeted, intensive academic support to identified, high-need foster and probation youth through one-on-one or small group after school tutoring by a highly effective LAUSD teacher tutor. Youth who are identified as neglected and/or delinquent are allocated the opportunity to receive supplemental educational support, to ensure that they are provided the same challenging academic standards as all other students. Academic assessments are conducted every sixty days to measure academic achievement. The ASAP program has provided tutoring to 196 students from August 2017 through February 2018. The following is a breakdown of the student demographics for the ASAP:

<b>Age</b>	<b>Male</b>	<b>Female</b>	<b>Total</b>
<b>11</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b>12</b>	<b>0</b>	<b>1</b>	<b>1</b>
<b>13</b>	<b>8</b>	<b>3</b>	<b>11</b>
<b>14</b>	<b>17</b>	<b>5</b>	<b>22</b>
<b>15</b>	<b>30</b>	<b>9</b>	<b>39</b>
<b>16</b>	<b>39</b>	<b>17</b>	<b>56</b>



17	33	20	53
18	8	5	13
<b>Total</b>	<b>135</b>	<b>61</b>	<b>196</b>

<b>Ethnicity</b>	<b>Total</b>
Hispanic or Latino	100
American Indian or Alaskan Native	0
Asian	0
Black or African American	78
Native Hawaiian or Pacific Islander	1
White	17
Multiracial	0
Other	0
<b>Total</b>	<b>196</b>

<b>English Language Students</b>	<b>66</b>
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<b>Special Education Students</b>	<b>27</b>
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The Juvenile Hall/Camp Returnee (JHCR) program ensures the successful re-enrollment and transition of all the LAUSD students following juvenile detention. The program monitors and analyzes data trends (attendance, academic achievement, and behavior) to guide effective case management and other student support and intervention efforts. The JHCR program also supports student success, as measured by a reduction in recidivism rates, credit accrual toward a high school diploma or equivalent, high school completion, and college and/or career readiness.

The JHCR program consists of 1 lead counselor, 15 Pupil Services and Attendance (PSA) Counselors, 2 Pupil Services and Attendance aides, who have served 1,029 students from August 2017 through the month of February 2018. The students we serve transition from juvenile halls and/or Probation camps operated by the Los Angeles County Probation Department. The following is a breakdown of the demographics for the JHCR program:

<b>Age</b>	<b>Male</b>	<b>Female</b>	<b>Total</b>
11	1	0	1
12	3	3	6
13	23	4	27
14	39	17	56
15	129	29	158
16	196	46	242
17	275	54	329
18	150	26	176
19	24	4	28
20	3	1	4
21	1	1	2

<b>Total</b>	<b>844</b>	<b>185</b>	<b>1029</b>
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<b>Ethnicity</b>	<b>Total</b>
<b>Hispanic or Latino</b>	<b>719</b>
<b>American Indian or Alaskan Native</b>	<b>1</b>
<b>Asian</b>	<b>9</b>
<b>Black or African American</b>	<b>275</b>
<b>Native Hawaiian or Pacific Islander</b>	<b>0</b>
<b>White</b>	<b>24</b>
<b>Multiracial</b>	<b>0</b>
<b>Other</b>	<b>1</b>
<b>Total</b>	<b>1029</b>

<b>English Language Students</b>	<b>635</b>
<b>Special Education Students</b>	<b>111</b>

## **Formal Agreements**

ESSA SECTION 1423(2)

Provide a description of formal agreements, regarding the program to be assisted, between the

(A) LEA; and

(B) correctional facilities and alternative school programs serving children and youth involved with the juvenile justice system, including such facilities operated by the Secretary of the Interior and Indian tribes.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

A formal Memorandum of Understanding between the LAUSD, the Los Angeles County Probation Department, and the City of Los Angeles has been established for the Juvenile Day Reporting Centers (JDRC). The JDRC provides a school-based service for court-involved youth. The JDRC provides a highly structured, community based educational and treatment oriented program designed to prevent future delinquent behavior, while improving education outcomes for youth. There are currently two JDRC's within the Los Angeles Unified School District; Boyle Heights Tech Academy which opened in the fall of 2016. The most recent JDRC, Central Promise Academy, opened in fall of 2017. These programs are accredited by the Western Association of Schools and Colleges, offer Project-Based Learning, small classroom environments, job training and restorative justice programs. Additionally, they have supported student transition to post-secondary education and career pathways, by offering online college courses with the assistance and support of the Los Angeles County Probation Department.

The Los Angeles Unified School District also has a formal agreement in place with the Los Angeles County Office of Education (LACOE) to utilize their Educational Passport System, an online database to share student information/school records. Such information includes, but are not limited to, transcripts, Individual Educational Plans (IEP), and immunization records. This system allows for the partners to share and access student records.

Assembly Bill 2276 recommends that there be "joint transition planning that includes collaboration between the LAUSD, the Los Angeles County Probation Department and the Los Angeles County Office of Education". AB 2276 requires policy, systems and planning in regard to the immediate transfer of educational records and immediate enrollment of pupils transferring from juvenile court schools. The systems in place begin with the Los Angeles County Probation Department and the Los Angeles County Office of Education, identifying and notifying the LAUSD of students detained and released from juvenile justice facilities.

In addition, there are 30, 60, and 90 day monitors in place for students. This is completed in collaboration with the Los Angeles County Probation Department and LACOE, to ensure the needs of the students are being met, as they transition to and from a juvenile justice and or group home facility.

On a monthly basis, LAUSD, LACOE and Los Angeles County Probation Department leaders meet to share and review data, as well as review student cases, to ensure the needs of the students are being met and that systems are in place to support positive student outcomes.

## **Comparable Education Program**

ESSA SECTION 1423(3)

As appropriate, provide a description of how participating schools will coordinate with facilities working with delinquent children and youth to ensure that such children and youth are participating in an education program comparable to one operating in the local school such youth would attend.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

In order to promote school stability for our students that is comparable to a school operating in the local school district, the LAUSD Counselors from the Group Home Scholars Program and Juvenile Hall Camp Returnee Program seek alternative educational settings for our students who are unable to return to their comprehensive school campus. Such settings may include, but are not limited to, a Juvenile Day Reporting Center (JDRC), Independent Studies School, Home/Hospital School, Continuation High Schools, Pregnant Minor Schools, or a Non-Public School (NPS).

In collaboration with the Los Angeles County Office of Education (LACOE), the use of LACOE's student information data system, known as Educational Passport System (EPS) allows LAUSD's PSA Counselors to access student transcripts, IEPs, or any other pertinent school records that would allow for the successful transition of the student in a timely manner. LAUSD and LACOE have a memorandum of understanding (MOU) in place to utilize LACOE's EPS which houses student information and records from 80+ school districts within Los Angeles County.

Additionally, the Special Education Department within LAUSD will provide a list of Non-Public Schools to our Counselors, prior to the transition of the student, to assist in placing a student at a NPS prior to the release of the student from the juvenile justice setting. As noted in the LAUSD Policy Bulletin 6718.0, "Identified specialized student populations who transfer high schools mid-semester have a right to receive full or partial credits, based on enrollment, for all work satisfactorily completed before transferring schools. Upon withdrawal, a sending school must issue grades and full/partial credits on an official transcript. A youth's grades may not be lowered because of absences caused by placement changes, court appearances or court ordered activities." Counselors advocate to ensure students exit with records for the receiving school to review and place the student accordingly.

## **Successful Transitions**

### **ESSA SECTION 1423(4)**

Provide a description of the program operated by participating schools to facilitate the successful transition of children and youth returning from correctional facilities and, as appropriate, the types of services that such schools will provide such children and youth and other at-risk children and youth.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

To provide a successful transition for the children and youth returning from correctional facilities, the Los Angeles Unified School District (LAUSD), the Los Angeles County Probation Department, and the Los Angeles County Office of Education (LACOE) participate in the following:

- Initial Multi-Disciplinary Team (I-MDT) convened upon the student's entry to the juvenile camp facility
- Transitional Multi-Disciplinary Team (T-MDT) meetings are held 45-60 days prior to the student's release from camp
- Aftercare follow-up

All stakeholders attempt to participate in both the I-MDT & T-MDT, including the student, parent(s)/guardian/Educational Rights Holder (ERH), Probation Officer, LACOE Counselor, County Mental Health clinician, and LAUSD JHCR Counselor. Every effort to return the student to his/her School of Origin (SOO) is made during the transitional planning meeting (T-MDT), as the focus is to ensure school enrollment is immediate and appropriate for the student. All members provide pertinent information regarding the finalization of the student's School Enrollment/Transition Plan. Upon release, the School Enrollment/Transition Plan will include a school placement recommendation as well as a school enrollment/transition letter and plan.

Additionally, students that are involved with STAR Court, a court program which specializes with students involved in the Commercial Sexual Exploitation of Children (CSEC), are carefully placed with the assistance of the JHCR PSA Counselor to ensure the safety and success of each student.

Furthermore, case management is completed by LAUSD and the Los Angeles County Probation Department, which includes the documentation of information in electronic logs to monitor the students' progress. Equally, monitoring and analyzing of data trends (attendance, academic achievement, behavior) are completed to guide other student support and intervention efforts, as well as advocating for students' rights to ensure State laws and District policies are enforced. For those students whose adjustment is unsuccessful, alternative placements are provided.

Former students who have been successful in transitioning from either the Group Home Scholars Program (GHSP), Academic Support and Achievement Program (ASAP), Juvenile Hall/Camp Returnee (JH/CR) Programs will be identified and asked to provide their success stories, via a videotaped segment, to be shared and used during presentations of the program.

## **Educational Needs**

### **ESSA SECTION 1423(5)**

Provide a description of the characteristics (including learning difficulties, substance abuse problems, and other special needs) of the children and youth who will be returning from correctional facilities and, as appropriate, other at-risk children and youth expected to be served by the program, and a description of how the school will coordinate existing educational programs to meet the unique educational needs of such children and youth.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

Characteristics of students who will be returning from correctional facilities, and youth expected to be served by the program, may include Special Education, English Learners, students with substance abuse problems, and students who are deficient in credits. Both the Group Home Scholars Program & Juvenile Hall Camp Returnee Counselors ensure nursing and wellness referrals are made for those students in need of substance abuse support/education, as well as tutoring services, Special Education services, and/or English language support. Appropriate placement in small learning environments that provide additional support, as well as traumatic and social emotional support are also provided for our students.

School of Origin (SOO) is desired and every effort to have the student return there is made, but parents, legal guardians and/or the Educational Rights Holder (ERH) are the ultimate decision makers regarding whether a student remains or re-enrolls in their SOO per Cal. Educ. Code §§ 48204, 48853, 48853.5. For our Special Education population who are in need of a Non-Public School (NPS), collaboration with the Special Education Department is made to ensure the appropriate environment and setting are identified for each student.

The following data is respective to a couple of the programs and students serviced with various needs:



**GHSP**

<b>English Language Students</b>	<b>66</b>
<b>Special Education Students</b>	<b>27</b>

**ASAP**

<b>English Language Students</b>	<b>226</b>
<b>Special Education Students</b>	<b>79</b>

**JH/CR**

<b>English Language Students</b>	<b>635</b>
<b>Special Education Students</b>	<b>111</b>

<b>JDRC</b>	<b>44</b>
<b>English Language Students</b>	<b>29</b>
<b>Special Education Students</b>	<b>8</b>

**Social, Health, and Other Services****ESSA SECTION 1423(6)**

As appropriate, provide a description of how schools will coordinate with existing social, health, and other services to meet the needs of students returning from correctional facilities, at-risk children or youth, and other participating children or youth, including prenatal health care and nutrition services related to the health of the parent and the child or youth, parenting and child development classes, child care, targeted reentry and outreach programs, referrals to community resources, and scheduling flexibility.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

Coordination with various programs are currently offered to provide students services in the areas of attendance, wellness, mental health, Restorative Justice, Commercially Sexually Exploited Children (CSEC), and Parenting/Pregnant Teens. These supports exist to meet the needs of students returning from correctional facilities, and other participating youth.

Referrals to LAUSDs school mental health department, nursing department, wellness department, Special Education Department Non-Public Schools (NPS), and School Discipline and Expulsion support are also provided. Programs for our students who have been victims of Commercially Sexual Exploitation, trauma, and/or parenting/pregnant teens also receive support in these specialized areas from LAUSD's Wellness Centers and Mental Health providers, as well as organizations such as Baby2baby and the STAR Court.

## **Postsecondary and Workforce Partnerships**

### **ESSA SECTION 1423(7)**

As appropriate, provide a description of any partnerships with institutions of higher education or local businesses to facilitate postsecondary and workforce success for children and youth returning from correctional facilities, such as through participation in credit-bearing coursework while in secondary school, enrollment in postsecondary education, participation in career and technical education programming, and mentoring services for participating students.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

LAUSD has partnered with the following higher education institutions Los Angeles Community College, East Los Angeles City College and Mission College to facilitate higher education opportunities. Along with the two aforementioned colleges, Los Angeles Unified high school graduates will receive a year's free tuition and priority admission to any Los Angeles Community College District campus via the L.A.College Promise initiative. This initiative is in conjunction with The Mayor's Fund for Los Angeles, and other donors, which include business, educational and philanthropic groups.

As for postsecondary and workforce development partnerships, the LAUSD co-locates Pupil Services and Attendance Counselors in several YouthSource Centers, throughout the city of Los Angeles. The YouthSource Centers are a city partnership that provide job opportunities, tutoring, workforce development and other social services for our students and the community. We also partner with the County of Los Angeles to offer students, who live within County zip codes, the County's equivalent known as America's Job Centers of California. Additionally, the LAUSD has a partnership with Sprint, as part of the Sprint's One Million Project via the Instructional Technology Department (ITD). This collaborative project provides high school students free internet access and Chromebooks.

## **Parent and Family Involvement**

### **ESSA SECTION 1423(8)**

As appropriate, provide a description of how the program will involve parents and family members in efforts to improve the educational achievement of their children, assist in dropout prevention activities, and prevent the involvement of their children in delinquent activities.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

The Group Home Scholars Program (GHSP) provides professional development focusing on college and career readiness that involves parents, and family members to improve the educational achievement of their children. Both the GHSP and the Juvenile Hall and Camp Returnee (JH/CR) program assist in dropout prevention activities, in collaboration with Foster Youth Achievement Program, that is targeted for parents and caregivers. These programs conduct professional development trainings for parents, specifically focused on LAUSD's Policy Bulletin 6718.0. The training is geared for parents to better understand the educational rights and guidelines afforded to them and their children.

On a daily basis, our Counselors collaborate with parents to ensure that students have an appropriate school placement, are immediately enrolled, and that all individual educational and social emotional needs are addressed. Additionally, this year, we implemented a customer satisfaction survey to determine how well our program was addressing the needs of parents and caregivers. The JHCR program provides parents and caregivers with a customer service survey to gauge their overall satisfaction with the services provided. The following data represents the survey responses:

JHCR Customer Service Survey	Total # of Surveys	# of Respondents Satisfied/Satisfied	Overall Very	Percentage
November 2017 - March 2018 YTD	77	77		100.0%

Our PSA Counselors work closely with parents who have students with special needs. The main support that we provide is participating in the Individualized Educational Plan (IEP). Collaboration with LAUSD's Special Education Department is also provided for those Special Education students who are in need of a Non-Public School (NPS).

GHSP and JHCR programs will identify and collaborate with parents, guardians and Educational Rights Holders of students who have successfully transitioned through the programs and share their experiences with current parents and students, via a taped video session.

GHSP and JHCR programs will work with Parent and Community Services to hold bi-annually, or as-needed, meetings that will include Group Home Administrators, Educational Rights Holders (ERHs) and any other stakeholder that should be made aware of the programs' services and support. Additionally, literature and information regarding these programs will be shared with all stakeholders. Identification banners will be created to be placed at the three juvenile courthouses where JHCR Counselors are located, which will enable parents and ERHs to easily seek support from the JHCR counselors upon exiting their student's court hearing.

## Program Coordination

ESSA SECTION 1423(9–10)

Provide a description of how the program under this subpart will be coordinated with other Federal, State, and local programs, such as programs under title I of the Workforce Innovation and Opportunity Act and career and technical education programs serving at-risk children and youth.

Include how the program will be coordinated with programs operated under the Juvenile Justice and Delinquency Prevention Act of 1974 and other comparable programs, if applicable.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

Coordination with America's Job Centers of California and YouthSource are in place to service the Group Home and Juvenile Hall/Camp students. The services provided by these organizations provide possible opportunities for our youth seeking career readiness skills and employment. There are 13 YouthSource Centers located throughout the city. The Centers serve youth between the ages of 16-24 with a focus on re-engaging students into school and providing them with opportunities to develop work skills.

The GHSP and JHCR Pupil Services and Attendance Counselors work collaboratively with the PSA Counselors from Pupil Services who are housed within the city YouthSource Centers to conduct student intakes, assessments, and determine appropriate interventions for identified at-risk students with behavioral, social and attendance related issues. The primary goal is to provide students support and services to overcome barriers that impede school attendance and academic achievement. Counselors make appropriate referrals to necessary services and monitor student's progress.

### **Probation Officer Coordination**

ESSA SECTION 1423(11)

As appropriate, provide a description of how schools will work with probation officers to assist in meeting the needs of children and youth returning from correctional facilities.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

LAUSD works with the Probation Department on a daily basis. The collaboration with Probation occurs through our participation in participating in Transitional Multi-Disciplinary Team (T-MDT) meetings, providing Aftercare support, meeting monthly to analyze data and conduct workgroup meetings, partnerships through our Juvenile Day Reporting Center (JDRC), and our annual Inter-Agency Symposium Collaborative to assist in meeting the needs of children and youth returning from correctional facilities.

### **Individualized Education Program Awareness**

ESSA SECTION 1423(12)

Provide a description of the efforts participating schools will make to ensure correctional facilities working with children and youth are aware of a child's or youth's existing individualized education program.

## **THIS ESSA PROVISION IS ADDRESSED BELOW:**

Students returning from correctional facilities with Individualized Education Program (IEP) would be identified upon being sent to a Probation camp, or prior to his/her release via the Initial Multi-Disciplinary Team (I-MDT) or Transition Multi-Disciplinary Team (T-MDT) meetings. It is during these meeting, that all stakeholders determine the appropriate school placement for that individual student. Students identified with an IEP are in need of additional supports for placement and enrollment, which are provided via the Counselors by way of LAUSDs Special Education Department, Mental Health

Department and Student Discipline and Expulsion Support. LAUSDs Special Education Department may in some case have to provide recommendations of Non-Public School (NPS) settings for some of our students.

## **Alternative Placements**

### **ESSA SECTIONS 1423(13)**

As appropriate, provide a description of the steps participating schools will take to find alternative placements for children and youth interested in continuing their education but unable to participate in a traditional public school program.

#### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

The steps that will be taken to find alternative placements for children and youth interested in continuing their education but unable to participate in a traditional public school program are seeking an appropriate placement into one of the LAUSD's alternative education schools:

- City of Angels School Independent Study School
- Pregnant Minor Schools
- Alternative school, Youth Opportunities Unlimited (Y.O.U.) Alternative High School
- Carlson Home/Hospital School
- Continuation High Schools
- Community Day Schools (CDS)
- Opportunity Schools
- Division of Adult & Career Education (DACE)

In collaboration with LAUSD's Special Education Department, an alternative placement such as a Non-Public School for Special Education students who are in need of specialized support would be sought. Equally, assistance with school enrollment, services addressing mental health needs and the development of a transition plan to meet the student's needs would be put into place.

## **TITLE II, PART A**

### **Professional Growth and Improvement**

#### **ESSA SECTION 2102(b)(2)(B)**

Provide a description of the LEA's systems of professional growth and improvement, such as induction for teachers, principals, or other school leaders and opportunities for building the capacity of teachers and opportunities to develop meaningful teacher leadership.

#### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

LAUSD offers a range of learning activities including study groups, coaching networks, synchronous and asynchronous technology-based learning, professional learning communities, face-to-face professional development, leadership and collaborative curriculum development groups, and attendance at conferences and sessions from professional learning organizations. Each school has banked time sessions conducted during paid work time where teachers come together on a weekly basis. These serve as a platform for developing a professional community of practice with a culture of shared accountability, collaboration and a continuous cycle of learning and improvement.

### **Monthly Meetings for New Teachers**

Teacher quality specialists host and plan monthly PD meetings for new teachers. Topics range from best practices around classroom management, lesson planning development, culturally relevant teaching and strategies to promote emotional well-being.

**My Professional Learning Network (MyPLN)** is designed to offer educators diverse learning opportunities, including in-person, virtual, and blended learning PD. Provisional permit teachers are offered the opportunity to enroll in online test preparation modules designed to support teachers for successful passage of the CSET Math and or Multiple Subject exams.

### **Summer Institute for New Teachers**

Coordinated by the Teacher Quality Program is held twice each summer for new teachers. Multiple workshops are offered and taught by LAUSD content experts and practitioners to introduce and review the best practices occurring in LAUSD classrooms. These workshops are designed with new teachers as audience to best capture their understanding and support their success in their classrooms as they prepare to start the school year. The institute provides an opportunity for teachers to receive direction and guidance in establishing classroom management systems, developing classroom routines and procedures, strategies to support SELs and ELLs, and discovering the resources of the District to support their new careers.

### **Teacher Leadership and Learning Conference**

The Teacher Leadership and Learning Conference series is held on a quarterly basis and has been designed to support the growth and development of new teachers. The format provides opportunities for new teachers to attend with their mentor. This allows the mentor to provide ongoing support and assistance in the implementation of research based instructional strategies designed to promote student achievement.

**Tailored Special Education Training** is an intensive 30-hour training designed to support special education teachers. This one-week training is offered three to four times per year based on District needs. The training content includes positive behavior support, IEP preparation, autism spectrum disorder, psychological services, collaborative teaching, LGBT and compliance, child abuse and anti-bullying training and making core curriculum comprehensible to ELs. Teacher Quality Specialists provide inexperienced teachers to LAUSD with coaching and feedback to develop their capacities and promote their retention as teachers of record in LAUSD.

**Clear Education Specialist Induction Program** supports special education teachers to obtain their clear education specialist credential. Each teacher is matched with a like-credentialed mentor. Provisional Teacher Support Program Provides advisement, PD and mentoring support and support with examination preparation for teachers serving on a provisional permit Mild/Moderate Disabilities, Moderate/Severe Disabilities, Visual Impairment, Physical and Health Impairment, Early Childhood, Other shortage areas within LAUSD.



**Administrator Induction Programs** support new administrators to receive their Clear Administrative Services Credential. Aspiring Principal Program & Aspiring Assistant Principal Program is a series of targeted sessions aligned to the School Leadership Framework in the areas of instructional and operational leadership. Participants build their leadership capacity through practice using multiple sources of data to analyze the school context and to develop an entry plan for assuming the role of principal or assistant principal. New Principal & Assistant Principals Support - participants receive coaching on supporting instruction and change management; creating a culture of learning and positive behavior; and developing systems and managing operations.

### **Career Ladder's Supporting Teacher Education Preparation & Undergraduate Program (STEP UP and Teach)**

STEP UP provides paraprofessionals and teaching assistants with professional development, mentoring, tuition reimbursement, a textbook stipend, and vouchers or reimbursement for test preparation and tests required for teacher credentialing.

In addition to the items above, the district offers professional development/capacity building opportunities to teachers and administrators to improve effectiveness, and support staff to design and implement the professional development opportunities. Topics and support may vary from year to year based on need or input, and may come in multiple formats, including coaching, trainings, social media groups, access to resources and conferences, etc.

## **Prioritizing Funding**

ESSA SECTION 2102(b)(2)(C)

Provide a description of how the LEA will prioritize funds to schools served by the agency that are implementing comprehensive support and improvement activities and targeted support and improvement activities under Section 1111(d) and have the highest percentage of children counted under Section 1124(c).

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

L.A. Unified follows established guidelines for the use of Title II funds. Distribution of funds are made with the ultimate goal of providing opportunities for high level professional growth and improvement for our teachers and administrators. This allocation of resources has supported a wide range of learning pathways and supports. They include:

- Support of our L.A. Unified Credential pathways (District Intern Programs, Credentials for Educational Specialists (SPED Programs)
- Opportunities for teachers to obtain their Clear Credentials and meet CTC requirements
- Support for Provisional Permit teachers so that they may enter an approved Intern Program (District or University)
- Mentor support for teachers who require the support of an experienced and qualified mentor teacher
- Specific growth and development in designated content areas: science, math, music, art, physical education, etc.

Our district reviews the status of our teaching workforce to establish priorities and which pathways need to be utilized to meet our ultimate goal: an organized and targeted outreach designed to best meet the instructional needs of our students by providing teachers who are highly skilled and who have continuous opportunities for professional growth and improvement. Title II funds provide supplemental support above and beyond the activities and resources funded with Local Control Funding Formula

(LCFF). The Division of Instruction (DoI) reviews student achievement data to determine the most effective use of Title II funds to improve student achievement. Division of Instruction (DoI) uses Title II funds to support teacher effectiveness and professional development. One example includes teacher cadres, which are comprised of teachers who meet regularly to grow their own capacity and build resources that are in turn shared with teachers at other school sites.

All professional development efforts funded by Title II dollars will give priority enrollment to ATSI, CSI, and TSI schools and schools with the highest poverty levels or need and will include teachers at schools outside of those identified as ATSI, CSI and TSI when space is available. For Title II funded teacher leader cadres led by the Division of Instruction (DoI), ATSI, CSI, and TSI status will be a priority factor in any new recruitment efforts. Additionally, DoI staff may conduct outreach to ATSI, CSI, and TSI schools to highlight any resources or professional developments that are made available from the Division of Instruction and funded out of Title II.

Additional funding and support are provided to schools with the highest needs as measured by the Student Equity Needs Index (a rigorous, research-based ranking system developed in collaboration with the Community Coalition and InnerCity Struggle). This Student Need Index not only measures how students are doing in the classroom, but also takes into account the neighborhood conditions that can negatively impact a student's academic success. The Student Need Index measures target student populations such as foster youth, English Language Learners and low-income students. At the same time, the Student Equity Needs Index measures neighborhood conditions, such as exposure to violence, access to other community resources like youth programming and early care and education and health outcomes. Finally, the Needs Index includes many of the more traditional measures of student achievement, such as 3rd and 8th grade test scores, number of suspensions and expulsions, and dropout rates.)

Differentiated support based on the multi-tiered systems of support will be identified to support schools in need of comprehensive and targeted assistance as well as those with the highest percentage of underperforming students. Tier 1 approaches are focused on supporting the implementation of effective first instruction by aligning the use of assessments to determine appropriate instructional supports. Tier 2 and 3 approaches are expected to use assessment data to identify appropriate instructional interventions to support the acceleration of student learning.

## **Data and Ongoing Consultation to Support Continuous Improvement**

### **ESSA SECTION 2102(b)(2)(D)**

Provide a description of how the LEA will use data and ongoing consultation described in Section 2102(b)(3) to continually update and improve activities supported under this part.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

Data represent all indicators of the multiple measures evaluation system. Professional learning and leadership analytic staff provide annual measures of program outcomes of teachers and leader program participants compared to similar non-program participants. These data are used to guide programmatic changes and professional development for program staff.

A working group which was composed of parents, teachers, central office staff and representatives from most LAUSD offices came together to see how to coordinate and manage a support package which had as its goal, the task of closing the instructional performance gap that does exist in parts of our district. The result was a commitment to create structures, programs, practices and activities which

have been designed to equalize access and promote success. Senior staff meet several times monthly to examine priorities, adjust activities and determine action steps based on relevant information and data. Information on the views of constituents is gathered via surveys, session and program evaluations, review of program documentation and personal contact. Members of the Teacher Development and Support team, Professional Learning and Leadership Development (teacher evaluation, administrator certification and development, professional learning network platform), Recruitment and Retention, Career Ladder (paraprofessionals as well as other school staff interested in entering a teacher credential pathway) among others attend this meeting. Members of the staff interact with leadership from the Charter School Division and the Parent and Community Services Division as well as several parent groups such as the Parent Empowerment Development (meets approximately 6 times per year) and DELAC (meets approximately twice per month Nov-May) sessions to share program information and data and receive feedback and guidance.

LAUSD has partnerships with many community organizations. Each organization collaborates with the District to examine policy, procedures, curriculum and services provided to lead to more inclusive schools and equitable access to achievement and opportunities for all students. HR staff regularly conduct post-session and end-of-program feedback surveys and outcome reporting including all school leader and administrator induction programs. These data are used in consultation with program staff to ensure continuous improvement for present and future participants. Data collection occurs in the form of confidential surveys, focus groups, individual interviews, observations, and document reviews. The data is coded and triangulated to improve program quality and effectiveness. For targeted programs, HR staff conduct in-depth assessments of program outcomes. Beginning Teacher Growth & Development Induction participants' evaluation data are compared with similar non-participant teachers to determine the quality of program outcomes.

All aspiring administrator program participants are assessed at completion in their responses to rigorous, real-world school leadership scenarios. In consultation with HR data and insights analysts, program staff measure program success and identify areas of program growth. The Title II dollars are used to fund teacher cadres that engage in capacity building and resource development to improve and support teacher quality. The focus of their work is to deepen the implementation of appropriate intervention and monitoring of progress based on multiple data sources. This focused work ensures coherence across district initiatives and programs. LAUSD examines district- and school-level achievement data to determine areas of focus and to identify evidence-based instructional strategies. Trends and actions are discussed with multiple stakeholder groups during ongoing meetings with the senior executive cabinet, Local Districts, community-based organizations, LCAP parent advisory committee, parent committees, content coordinators and charter school leaders.

LAUSD draws on multiple funding sources, including state and federal funding, grants, contributions from community partners and general funds to support professional development. Expenditures are carefully monitored with expectations in place for each program to report on what is offered and the impact of the work. Measures such as retention rates, formal evaluation ratings, session evaluations, principal observations, and accurate use of District technology systems and review of evidence of learning artifacts are examined to determine impact. Formal analysis occurs monthly, quarterly, bi-annually or annually depending on the scope and application of the data. Student achievement and attendance data is used on a schoolwide basis to determine directions and effectiveness of training and on an individual teacher basis to assess their practice and adapt instruction. Results are analyzed by school site administrators and district level administrators to guide selection and funding of professional development.

During the month of June 2018, the LA Unified Board of Education created a resolution which became known as "Close the Gap." This resolution was quite broad and required that our LEA coordinate funding, activities and other related strategies. As an outcome, a working group which was composed

of parents, teachers, central office staff and representatives from most LAUSD offices came together to see how to coordinate and manage a support package which had as its goal, the task of closing the instructional performance gap that does exist in parts of our district. The result was a commitment to create structures, programs, practices and activities which have been designed to equalize access and promote success. One such example has been the collaboration between the Division of Instruction and the Human Resources Division. Team members have reviewed data related to teacher status and instructional support needs. We have come up with three pathways to strengthen instructional delivery and pupil growth via the micro-credentialing program: curriculum structures related to supporting students in the areas of STEAM, English Learner growth and development, as well as providing structures to strengthen support for our youngest students in the area of Early Literacy. This coordination required a review of data both in terms of student performance as well as a review of data related to teacher skillsets and performance measures. We see growth in the area of STEAM and, after the completion of the first year for the remaining programs, are optimistic that we will see similar patterns of continuous improvement.

## **TITLE III, PART A**

### **Title III Professional Development**

ESSA SECTION 3115(c)(2)

Describe how the eligible entity will provide effective professional development to classroom teachers, principals and other school leaders, administrators, and other school or community-based organizational personnel.

#### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

To enhance teacher, paraprofessional, school support staff, and all administrators' capacity to support the English learners in meeting/exceeding English language development benchmarks (increase one proficiency level per year) with challenging state academic content standards that all children are expected to meet, L.A. Unified will provide the following professional development:

Adopted ELD curriculum, leveraging the digital resources

(1) Designated and Integrated ELD Methodology and Lesson planning

(2) Foundational elements of Designated and Integrated ELD

(3) Analysis of ELD Standards

(4) Understanding the difference between an instructional need based on language development and a learning disability to decrease the referrals of ELs to Special Education

(5) Instructional implications of the English Proficiency Assessments for California (ELPAC), modeling the integration of ELPAC task types with adopted ELD/ELA curricula

(6) Foundational Literacy Skills

(7) High Impact Essential Practices (Fostering Academic Interactions, Using Complex Text, and Fortifying Complex Output)

(8) EL Instructional Approaches (Active Listening, Extended Communication, and Oral Summarizing)

(9) EL program data analysis to inform instruction and targeted intervention

L.A. Unified will also allocate Title III funding for teachers (including EL Instructional Coaches) to attend EL program professional development sessions (synchronous, asynchronous or in-person) and engage in Designated and/or Integrated ELD lesson planning during or outside the instructional day. The purpose of the District-wide professional development is to enhance staff capacity to understand and implement ELD curricula, formative and summative assessment practices and measures, and instructional strategies for English Learners.

### **Title III EL Instructional Coaches**

L.A. Unified has approximately 93,862 English Learners of which 13,399 (14%) are International Newcomers (0-3 years), 20,785 (22%) are Potential Long-Term English Learners (PLTEs) and 20,069 (21%) are Long-Term English Learners (LTEs). The District will supplement the implementation of the overall professional development plan by continuing to multi-fund with Title III and Targeted Student Population (TSP), funding elementary and secondary Title III EL Instructional Coaches (166 total) to provide school-based professional development support on the above referenced professional development areas, and addressing the different typologies of English Learners (including Newcomers, PLTEs and LTEs). These support positions will provide professional development and facilitate Designated and Integrated ELD lesson planning during and outside the instructional day. They will also conduct cognitive coaching cycles with individual teachers to co-plan, teach, and reflect on developed and implemented Designated and Integrated ELD lessons.

### **Family Outreach**

L.A. Unified will invest in EL parent outreach and engagement to ensure parents are equal partners in the education of their children. To ensure parents of English Learners are an integral, engaged part in the education of their children, L.A. Unified will fund EL Designees and Instructional Coaches who will conduct parent trainings on: Reclassification criteria, Comprehensive ELD, Constructive Conversation Skills, Single Plan for Student Achievement, attendance, A-G requirements, credit recovery, and methods to support language, literacy and numeracy of English Learners at home. Furthermore, they will provide parent training on how to progress monitor and support their children's linguistic and academic progress. Each school's EL Designee will conduct parent-student-teacher meetings to discuss the progress of Long-Term English Learners towards reclassification and the student, parent, and teacher will set goals for the student's progress towards reclassification. L.A. Unified is committed to creating a parent-friendly school environment whereby parent concerns in regards to students' instructional needs are validated and addressed.

## **Enhanced Instructional Opportunities**

ESSA SECTIONS 3115(e)(1) and 3116

Describe how the eligible entity will provide enhanced instructional opportunities for immigrant children and youth.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

To support the growing International Newcomer student population, L.A. Unified's Multilingual and Multicultural Education Department will provide District-wide professional development to enhance teacher and administrator capacity to provide the best instructional opportunities for Immigrant, International Newcomer children and youth. Currently, the District has 13,862 immigrant Newcomer children, which is 14% of the total EL student population. The Multilingual and Multicultural Education Department, in collaboration with Local Districts and other instructional divisions will provide professional development to teachers of International Newcomers on the following:

- (1) Immigration experience of Immigrant Newcomers
- (2) Newcomer ELD Lessons
- (3) Newcomer curricular resources
- (4) Instructional strategies/approaches
  - a. Small group, differentiated Designated and Integrated ELD instruction
  - b. Project-based learning
  - c. Community Building Activities
  - d. Constructive Conversation Skills
  - e. Cooperative Learning Strategies
  - f. Sentence Frames/Starters
  - g. Models/Non-Models
  - h. Multimedia Presentations
  - i. Student Oral Presentations

L.A. Unified will fund high school Title III Immigrant Newcomer Coaches or Counselors (18 positions in total) to support the instructional and socio-emotional needs of the growing immigrant, International Newcomer student population at high schools with a high enrollment of International Newcomer student population. These positions will provide supplemental specialized support to International Newcomer students and their parents above and beyond core services.

L.A. Unified's Multilingual and Multicultural Education Department will plan and provide a Title III Immigrant Newcomer Summer Program to Immigrant Newcomer students in selected high newcomer count high schools and middle schools to offer enhanced, accelerated English Language Development through project-based, multimedia learning experiences. Immigrant Newcomer students will receive strategically planned, interactive ELD lessons based on the ELD standards that integrate listening, speaking, reading and writing.



### **Title III Programs and Activities**

#### **ESSA SECTION 3116(b)(1)**

Describe the effective programs and activities, including language instruction educational programs, proposed to be developed, implemented, and administered under the subgrant that will help English learners increase their English language proficiency and meet the challenging State academic standards.

#### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

To strategically increase the English language proficiency and academic success of English Learners, L.A. Unified will implement programs, services and supports for English Learners as outlined in the L.A. Unified's 2018 Master Plan for English Learners and Standard English Learners (2018 Master Plan hereafter). The 2018 Master Plan describes the District's strategic framework for the provision of instructional services and programs for English Learners. L.A. Unified's comprehensive ELD program for English Learners, consisting of both Designated and Integrated ELD, incorporates Multi-Tiered System of Supports for English Learners to achieve English fluency and academic success.

L.A. Unified will expand instructional programs and/or opportunities for English learners to develop English proficiency, mastery of academic content, multiculturalism and biliteracy. L.A. Unified will continue to fund supplemental supports and services for English Learners which include purchasing supplemental instructional materials and funding Designated and Integrated ELD professional development to enhance teacher and administrative capacity that will address the diverse learning needs and learning styles of English Learners. L.A. Unified will also provide targeted ELD or academic content intervention for English Learners who are not making adequate linguistic or academic progress. To accelerate the English Language Development of English learners and promote academic success, the District will design and implement English Learner enrichment educational programs through the arts or science during the winter recess session or during the summer months.

Furthermore, the District will provide teachers, EL Designees, and Title III coaches supplemental instructional resources to support the delivery of high quality Designated and Integrated ELD instruction. During or outside the instructional work day, the District will provide opportunities for teachers to plan effective Designated and Integrated ELD lessons that incorporate visual text, Constructive Conversation Skills, complex text and formative assessments. The District will provide opportunities for elementary and secondary teachers (as part of a cadre of teachers) to develop, implement, and share teacher-created instructional resources, lessons, and strategies/practices to improve the quality of Designated and Integrated ELD instruction for English Learners. The goal is to support teachers in developing lessons that help English Learners engage in the structured use of academic language through multidisciplinary, academic discussions, which will support their English language development and mastery of grade level standards.

### **English Proficiency and Academic Achievement**

#### **ESSA SECTION 3116(b)(2)(A-B)**

Describe how the eligible entity will ensure that elementary schools and secondary schools receiving funds under Subpart 1 assist English learners in:

- (A) achieving English proficiency based on the State's English language proficiency assessment under Section 1111(b)(2)(G), consistent with the State's long-term goals, as described in Section 1111(c)(4)(A)(ii); and

(B) meeting the challenging State academic standards.

**THIS ESSA PROVISION IS ADDRESSED BELOW:**

Through the use of the District's Multilingual and Multicultural Education Department (MMED) Dashboard and the My Integrated Student Information System (MiSiS), English learner progress will be monitored to ensure they are making adequate linguistic and academic progress. Teachers, EL Designees, Title III coaches and administrators will utilize the MMED Dashboard and MiSiS Ad Hoc data reports to inform:

- (1) Instructional needs of EL students
- (2) Designated and Integrated ELD instruction
- (3) Professional development needs
- (4) Targeted intervention programs

Local District and District EL program support staff will conduct Designated and Integrated ELD professional development, model Designated and Integrated ELD lessons, data chats, use of digital tools, use of formative assessment tools, and differentiate instruction to support the enhancement of Designated and Integrated ELD instruction for English Learners. Furthermore, they will conduct classroom observations to monitor the overall implementation of the provided professional development. The District EL staff will hold ongoing, collaborative meetings and co-plan professional development with the Division of Special Education to reduce the number of ELs referred to special education and support the reclassification of LTELs with disabilities.

Overall, the District will provide high quality instructional programs for all ELs, Designated and Integrated ELD instruction, professional development, supplemental materials or resources, and intervention/enrichment programs. This will be done with the purpose of ensuring English Learners make progress in learning English (as measured by the English Language Proficiency Assessments for California – Summative ELPAC), achieve English proficiency, and meet or exceed grade level content standards as every student is expected to meet.

The District funds most of the aforementioned strategies and action steps using LCFF funds to meet its legal obligation under ESSA section 3116 (b)(2)(A-B), focusing its Title III funds for the provision of supplemental support services to enhance existing core programs for English Learners. The Title III funded supplementary services include:

- 1) Providing targeted professional development to teachers of English learners and administrative support staff designed to support teachers and administrators understand instructional strategies for English learners, improve instruction and assessment for ELs, and enhance their overall skills to serve English learners (above and beyond those services provided by the core program).
- 2) Funding Title III EL Instructional coaches to support teachers of ELs at high needs schools with the highest concentration of English learners, where they provide professional development, coach teachers of ELs around EL instructional strategies and model Designated and Integrated ELD lessons for teachers.
- 3) Providing targeted intervention to English learners beyond the school day in intervention programs specifically designed for ELs.

4) Purchasing supplementary instructional materials to enhance access to core materials and instruction for English Learners.

## **TITLE IV, PART A**

### **Title IV, Part A Activities and Programs**

ESSA SECTION 4106(e)(1)

Describe the activities and programming that the LEA, or consortium of such agencies, will carry out under Subpart 1, including a description of:

- (A) any partnership with an institution of higher education, business, nonprofit organization, community-based organization, or other public or private entity with a demonstrated record of success in implementing activities under this subpart;
- (B) if applicable, how funds will be used for activities related to supporting well-rounded education under Section 4107;
- (C) if applicable, how funds will be used for activities related to supporting safe and healthy students under Section 4108;
- (D) if applicable, how funds will be used for activities related to supporting the effective use of technology in schools under Section 4109; and
- (E) the program objectives and intended outcomes for activities under Subpart 1, and how the LEA, or consortium of such agencies, will periodically evaluate the effectiveness of the activities carried out under this section based on such objectives and outcomes.

### **THIS ESSA PROVISION IS ADDRESSED BELOW:**

To determine LAUSD priorities for the Title IV program, the District completed the following process/consultation in conducting its needs assessment in 2019:

- Reviewed the relevant themes from the Local Control Accountability Plan (LCAP) engagement process, which included:
  - a) 41 parent meetings
  - b) 2 meetings with community-based organizations
- Consulted and collected feedback from the District English Learner Advisory Committee
- Reviewed relevant results from the 2018-19 School Experience Survey, which gathers stakeholder feedback from parents, students, teachers/staff on a variety of areas
- Completed a District staff reflection on implementation and outcomes in key areas related to Well-Rounded Education, Safe and Healthy Schools and Effective Use of Technology
- Reviewed relevant themes from principal focus groups conducted in Spring 2018
- Reviewed results of the LAUSD LCAP Scorecard

In addition to the stakeholder engagement, LAUSD staff reviewed district-level results in key Title IV-related areas based on the LCAP Scorecard.

### **Well-Rounded Education – (minimum 20%)**

LAUSD will budget at least \$5.1 million (i.e., 20% of the projected entitlement) plus carryover to oversee several programs to support a well-rounded education. This may include direct services to students, materials, or professional development/building capacity of educators. Topics may vary from year to year based on need and/or input, and some examples are provided below:

#### **College and Career Readiness**

To support student success in college and career, the Division of Instruction will offer direct services, materials and/or professional development to educators to increase capacity. Examples might include:

Naviance Training: Naviance is a comprehensive college and career readiness tool that helps students turn aspirations into achievement. It helps students identify strengths, discover careers and match to best-fit higher education institutions. Training in Naviance will support schools as they implement the curriculum into student course work.

Summer Melt Counseling: This provides supplemental time to high school counselors and teacher advisors to support graduating seniors who have earned a place in college meet the deadlines needed to complete enrollment and succeed in college.

#### **Reducing Achievement and Opportunity Gaps**

Gifted Network for African American Students and Families: This is a supplemental Saturday enrichment program for students in grades 6-12 that will offer rigorous instruction in math, creative writing, and computer science technologies.

Mastery Learning and Grading: Mastery Learning and Grading (MLG) is a growth-mindset approach to teaching based on the expectation that everyone can learn when provided with the right conditions and support. It offers all students and teachers an alternative to traditional instruction and grading. By refocusing classroom grading, assessment, and instructional practices on clear, standards-based learning targets, and moving away from averaging over time, and by implementing research-based instructional practices honoring individual variation in learning needs, Mastery Learning and Grading allows more students to demonstrate grade-level proficiency, to take agency over their learning, and to graduate prepared for college and career success. Mastery Grading allows “grades” to function as effective, actionable, informative feedback for students, teachers, and parents and deepens student learning. Mastery Learning honors students’ variables for learning, provides personalized learning, and results in more academic motivation. A team of MLG coaches supports teachers in LA Unified in making the shift to MLG-aligned classroom practices and offers professional development.

Cognitively Guided Instruction (CGI): CGI is a framework for math instruction, and LA Unified works with UCLA Math Project (UCLAMP) to support the professional development and implementation support to our elementary math educators to effectively implement CGI.

Propelling Academic Success in Creativity and Leadership (PASCAL): The District will build capacity of teachers and school staff to increase identification and improve instructional support for students identified as gifted/talented in the Creative or Leadership Ability categories.

### **Supporting Engaging and Effective Instruction**

Professional development across content areas: To ensure a well-rounded education for students, LAUSD will provide professional development across a variety of content areas, such as English Language Arts, Science and STEAM, History/Social Science, Math, and/or World Languages.

Pending contracts, the District may partner and coordinate efforts with other agencies and organizations such as UCLA to support efforts to support a well-rounded education.

In addition to the above, LAUSD is consulting with Private Schools. Decisions are pending.

### **Safe and Healthy Students – (minimum 20%)**

LAUSD will budget at least \$5.1 million (i.e., 20% of the projected entitlement) plus carryover to oversee several programs to support safe and healthy schools. Topics and funding levels may vary from year to year based on need and/or input, and some examples of possible activities are provided below:

#### **Physical and Health Education**

The physical education and health education leads in the central office will assess needs and coordinate professional development opportunities and related supports or resources for physical education and health teachers throughout the district.

#### **Mental Health and Bullying Supports**

To ensure our students are part of a welcoming and safe environment at school, Student Health and Human Services will provide sexual orientation or gender identity/expression (SOGIE)- affirming interventions to students to support self-determination and resiliency. Additionally, this work will build capacity within our schools to promote school climates that build community, connection and understanding, and reduce bullying, bias and related behaviors.

#### **Social-Emotional Learning**

Division of Instruction will offer trainings, capacity-building opportunities and resources for educators to implement programs and effective instructional practices that will address social emotional learning needs.

#### **Building Healthy Relationships**

Student Health and Human Services will promote healthy relationships through trainings, capacity building efforts, and direct services to students to address implicit bias and discrimination, violence prevention, trauma-informed instruction, etc.

#### **Drug and Alcohol Prevention and Juvenile Diversion**

Student Health and Human Services will develop trainings and provide assistance to schools to implement best practices in prevention strategies and progressive intervention, and alternatives to suspension and expulsion for alcohol and drug-related offenses.

### **School Connectedness for Foster Youth (partnership with Department of Children and Family Services and Los Angeles County Office of Education)**

Provide transportation to foster youth to ensure their ability to continue education at their school of origin.

Pending contracts, the District will partner and coordinate efforts with other agencies and organizations to support safe and healthy schools in Culturally Responsive Violence Prevention (e.g., Peace Over Violence) and Sexual Orientation and Gender Identity Expression (SOGIE) consultants (e.g., Gender Spectrum).

In addition to the above, LAUSD is consulting with Private Schools. Decisions are pending.

### **Effective Use of Technology –**

While there is no minimum spending requirement in this category, LAUSD plans to budget a portion of funds to support several programs to increase effective use of technology. Topics and funding levels may vary from year to year based on need and/or input, and some examples are provided below:

#### **Practitioner Schools**

This program offers support to select schools in making shifts in practice to cultivate 21st Century instruction. These schools exemplify leveraging digital tools to create rigorous and personalized learning environments for all learners.

#### **Computer Science P-12**

This series can support educators in integrating computer science across grade levels to prepare our students for college and career in the 21<sup>st</sup> century.

#### **Implementing International Society for Technology in Education (ISTE) standards**

This support for teachers will expose learners to collaborative digital resources such as Google Apps for Education and additional web-based tools. Sessions build college and career readiness skills, and learner agency, aligning with the recommendations of the Instructional Technology Initiative Task Force.

#### **Personalized Education Training via Schoology**

This support for teachers will deepen knowledge and awareness of leveraging the Schoology Learning Management System to personalize learning for all students.

While some of the programs above *may* include the purchase of devices/infrastructure, the costs will not exceed 15% of the funds used for the effective use of technology program.

In addition to the above, LAUSD is consulting with Private Schools. Decisions are pending.



### **Private School Services**

As required by the Title IV provisions, LA Unified will continue to consult with private school partners and receive needs assessment requests aligned with the focus areas of allowable expenses. A lead specialist in the central office coordinates requests and identifies services and resources available to be provided to private schools.

Leveraging Title IV funds, LAUSD hopes to increase college and career readiness, increase student engagement, address mental health challenges, prevent drug use and violence, improve support for physical education, and effectively integrate technology across grade levels and content areas. To do so, LAUSD will implement multiple programs overseen by designated administrators. The administrators overseeing each program funded with Title IV dollars will be responsible to set measurable objectives for their program and submit reports at least annually to reflect progress/achievement against the set objectives. In addition to reporting on the measurable objectives, the reports will include reflections on implementation for continuous improvement purposes.